

Agenda Joint Executive & Finance Committee Wednesday, March 4, 2020 – 5:45 p.m. Small Conference Room, CCRPC Offices 110 West Canal Street, Suite 202, Winooski, VT

1.	Changes to the Agenda, Members' Items	(Action)
2.	Approval of February 5th Executive Committee Minutes*	(Action)
3.	Quarterly Journal Entries – October to December, 2019*	(FC - Action)
4.	FY20 Financial Statement Review July-December, 2019	(FC - Discussion)
5.	1 <sup>st</sup> Draft FY21 Operating Budget (Joint FC	& EC - Discussion)
6.	<ul> <li>Act 250 &amp; Sec 248 Applications</li> <li>a. Preferred site letter, Encore Renewable Development; Bolton*</li> <li>b. Preferred site letter, Encore Renewable Development; Colchester*</li> <li>c. VELCO Sandbar Substation Upgrades; Milton; #20-0444-PET*</li> </ul>	(Action) (Action) (Action)
7.	Personnel Policy Update*	(Action)
8.	Clean Water Service Provider Proposal Update	(Discussion)
9.	Chair/Executive Director Report a. Legislative Update b. UPWP Update	(Discussion)
10	. Review Agenda for March 18 Board Meeting* a. Appropriate balance of RPC vs. MPO business on agendas	(Discussion)
11.	. Other Business	(Discussion)
12	. Executive Session – none anticipated	(Action)
13	. Adjournment	(Action)

#### \*Attachments

NEXT MEETING - Executive Committee - Wed. April 1, 2020; 5:45 p.m.

In accordance with provisions of the Americans with Disabilities Act (ADA) of 1990, the CCRPC will ensure public meeting sites are accessible to all people. Requests for free interpretive or translation services, assistive devices, or other requested accommodations, should be made to Emma Vaughn, CCRPC Title VI Coordinator, at 802-846-4490 x \*21 or evaughn@ccrpcvt.org, no later than 3 business days prior to the meeting for which services are requested.

1 2 3		EXECUTIVE COMMITT	NAL PLANNING COMMISSION EE MEETING MINUTES AFT
4 5	DATE:	Wednesday, February 5, 2020	
6	TIME:	5:45 p.m.	
7	PLACE:	CCRPC Offices, 110 W. Canal Street,	Suite 202; Winooski, VT 05404
8	PRESENT:	Mike O'Brien, Chair	Catherine McMains, Vice Chair
9		Chris Roy, Immediate Past Chair	John Zicconi, Secretary-Treasurer
10		Chris Shaw, At Large >5000	
11			
12 13	ABSENT:	Barbara Elliott, At Large <5000	
14	STAFF:	Charlie Baker, Executive Director	Eleni Churchill, Transportation Program Mgr.
15		Forest Cohen, Senior Business Mgr.	
16		Amy Irvin Witham, Business Office A	Associate
17			
18	The meeting	was called to order at 5:45 p.m. by the	Chair, Mike O'Brien.
19			
20			either the March Executive Committee Meeting or
21 22	the March Bo	pard Meeting.	
23 24	1. <u>Changes</u>	to the Agenda, Members' Items. There	were none.
25	2. <u>Approva</u>	l of January 8 <sup>th</sup> Joint Executive & Financ	<u>e Committee Minutes</u> .
26	JOHN ZICCO	NI MADE A MOTION, SECONDED BY CAT	HERINE MCMAINS, TO APPROVE THE MINUTES
27	WITH EDITS.	MOTION CARRIED UNANIMOUSLY. Th	e following edits were requested:
28	• PG 1	Line 25, PG 2 Line 4 misspelled Catheri	ne.
29	• PG 3	Line 35, 44 and PG 5 Line 17 capitalize	Water
30	<ul> <li>Make</li> </ul>	e note that Agenda items 2 & 3, were F	nance Committee items and Treasurer, John Zicconi
31	chair	red that portion of the meeting.	
32			
33		& SEC 248 Applications.	
34			<u>#4C1320</u> . The application is for a 71-unit residential
35	•		round parking on 3 adjoining lots. The project is
36			in Burlington Vermont. The CCRPC finds the project
37			compliance with Criterion 9(L), and in conformance
38 39		nue" be added to the location description	den County Regional Plan. John requested that
40		•	RIS ROY, TO APPROVE THE LETTER TO AARON
41		STATE COORDINATOR. MOTION CARRIE	-
42			ussions have continued with peers (Northwest
43 44	-		Planning Commission, Central Vermont Regional opport each other in this endeavor. We are working
44 45	-		meetings for each watershed. The goal is to bring all
46			ntly, the biggest question is if any of the partners are
47	•	-	ovider. The meeting for Basin 5 (Direct to Lake –

CCRPC Executive Committee Meeting Minutes

North) is scheduled for February 18. Staff will provide an update at the March meeting. Charlie
explained he and Dan Albrecht will continue working on the advisory group to DEC as they develop
rules and guidance. Charlie said he will provide more information and an update at the February 19,
Board meeting. It is likely a decision will need to be made at the April Board Meeting. John Zicconi
passed along praise to Dan Albrecht on a job well done with his CWSP, Water Quality presentation
that was provided at the January 15, 2020 Board Meeting.

- 8 5. Act 250 Proposed Comments Charlie referred members to the two documents on Act 250, provided 9 via e-mail and with the packet; the Draft Bill 19-0040 and CCRPC Comments on 10 VNRC/Administration proposed Act 250. He asked members for input on the comments and if 11 anything of importance had not yet been addressed. Member discussion of the documents and corresponding comments ensued. Members agreed there have been many changes in Vermont over 12 13 past 50 years, since Act 250, and appreciate the consideration for increased protections, and how to 14 move forward in a way that best protects varying interests of urban centers as well as rural town 15 centers, countryside and villages. Charlies stated there is a balance of support and a few requests 16 that the committee will take a second look at. This will go through the Judiciary, then House 17 Commerce, and finally House General, all of this must happen before the House votes and it crosses 18 over to the Senate.
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#### 20 6. <u>Safety Performance Targets for the Metropolitan Planning Area</u>

21 Eleni distributed a handout to the members that included charts of crash data that was used to 22 develop the CY 2020 Statewide Safety Performance Targets for the different measures. She 23 explained the charts include both statewide and Chittenden County crash data and were developed 24 to supplement the Statewide Safety Performance Targets Memo included with the Agenda Packet. 25 Federal regulations have State DOTs set the performance targets in various categories (safety, asset 26 condition, system performance, etc.) and then give MPOs another 180 days to either accept the 27 targets or develop their own. In 2018, the CCRPC Board voted to accept the statewide safety 28 targets. VTRANS asked us to review the updated targets for 2020 and we added specific Chittenden 29 County data. CCRPC staff recommendation is that the Executive Committee recommend the CCRPC 30 Board accept the VTrans statewide safety targets as reported in the 2019 HSIP Report for the 31 metropolitan planning area. Eleni stated CCRPC staff find no adverse consequence or reason to do 32 anything else. This will need to be done at the February 19, 2020 Board Meeting. Members 33 discussed whether to list the topic under the consent agenda or as a deliberative agenda item. It 34 was decided it should be added as an agenda item with a short presentation. John Zicconi pointed 35 out, considering our population base, we are relatively low in terms of overall state totals (fatalities), 36 however, bicycle and pedestrian crashes are higher.

CHRIS ROY MADE A MOTION, SECONDED BY CATHERINE MCMAINS TO RECOMMEND THE BOARD
 ACCEPT THE VTRANS STATEWIDE SAFETY TARGETS AS REPORTED IN THE 2019 HSIP REPORT FOR THE
 METROPOLITAN PLANNING AREA. MOTION CARRIED UNANIMOUSLY.

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#### 7. Chair/Executive Director Report.

- 42 b. <u>Annual Meeting Location</u>: Charlie said Emma has asked members for location
   43 recommendations and provided a list of the previous 6 locations. Members discussed various
   44 options, including the Red Lantern in Charlotte, The Sunset Ballroom in South Burlington, All
   45 Souls, in Shelburne, and The Dudley Center at UVM in Burlington.
- 46 c. Legislative Update: Charlie noted that in addition to bills discussed previously there is
  47 continued work on the Housing Bill and he will speak more on this as it moves forward. There is
  48 also a Global Warming Solutions Act being discussed which has about 60 sponsors and several

- RPC related items. There is also a Transportation & Climate Initiative bill and Eleni mentioned the public meeting being held Thursday, February 6 at 6:00 p.m. in Burlington at Contois Auditorium.
- d. <u>UPWP Update</u>: There were a lot of applications received with requests totaling approximately
  \$1.5 million. Staff has been refining the estimate of available funding and thinks it may be closer
  to \$1.25 million. Conversations with individual applicants are ongoing. The next UPWP
  Committee Meeting will be held on Wednesday, February 19, at 3:30 p.m.
- 8 e. <u>Compensation Study Update</u>: Charlie noted that there will be individual conversations with
   9 staff about the Compensation Study recommendations to make sure he has heard from
   10 everyone before bringing recommendations for personnel policy changes to the Executive
   11 Committee in March.
- Review Agenda for February 19, CCRPC Board Meeting. Members reviewed and adjusted the proposed Agenda. Changes included adding a presentation on <u>The Safety Performance Targets for</u> the Metropolitan Planning Area and it was decided only a brief update will be needed for <u>Act 250</u> since the bill will likely have changed by then.
- 18 9. Other Business: There was no other business.
- 1920 10. Executive Session: There was none needed.
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- 11. <u>Adjournment</u>: JOHN ZICCONI MADE A MOTION, SECONDED CHRIS ROY, TO ADJOURN THE MEETING
   AT 6:51 P.M. MOTION CARRIED UNANIMOUSLY.
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25 Respectfully submitted,

26 Amy Irvin Witham

Trans #	Date	Name	Мето	Account	Debit	Credit
44361	10/01/20	932 - Gen 932 - Gen	to record EPL and D&O insurance expens to record EPL and D&O insurance expens	Prepaid Insurance Liability Insurance	359.42	359.42
					359.42	359.42
44362	10/01/20	932 - Gen 932 - Gen	Cincinnati Commercial Liability - effective Cincinnati Commercial Liability - effective	Prepaid Insurance Liability Insurance	410.00	410.00
					410.00	410.00
44363	10/01/20	932 - Gen 932 - Gen	Monthly HSA Expense Monthly HSA Expense	Prepaid Expense HSA Deposits	4,375.00	4,375.00
					4,375.00	4,375.00
44364	10/01/20	932 - Gen 932 - Gen	Office furnitture for Intern Space Reno Jul Office furnitture for Intern Space Reno Jul	Depreciation A/D Furniture, E	101.86	101.86
					101.86	101.86
44365	10/01/20	931 - IT A 931 - IT A	Place Creative - website hosting for July 2 Place Creative - website hosting for July 2	Equip & Softwar Prepaid Mainten	100.00	100.00
					100.00	100.00
44433	10/04/20	932 - Gen 932 - Gen	Payroll check date 10/4/19 Quarterly HSA Deposits Payroll check date 10/4/19 Payroll check date 10/4/19 Charest 10/4/19 Payroll ACH 10/4/19	Salaries Prepaid Expenses Payroll Expenses Payroll Tax Expe Health Insurance Vision Plan United Way Pay VMERS Defined Life Insurance/Di 457 Plan - Peter Dependent Care OCU Checking	49,112.46 13,500.00 104.00 3,630.75	1,203.70 84.18 148.00 3,024.80 24.51 300.00 192.31 61,369.71
					66,347.21	66,347.21
44532	10/18/20	932 - Gen 932 - Gen	Payroll check date 10/18/19 Payroll check date 10/18/19 Charest Payroll ACH 10/18/19	Salaries Payroll Expenses Payroll Tax Expe Health Insurance Vision Plan United Way Pay VMERS Defined Life Insurance/Di Dependent Care OCU Checking	51,230.63 86.00 3,805.38	1,082.53 71.01 125.00 3,166.72 24.51 192.31 50,459.93
					55,122.01	55,122.01
44533	10/20/20	931 - IT A 931 - IT A	ESRI - Insights for ARC GIS license Feb ESRI - Insights for ARC GIS license Feb	Prepaid Mainten Equip & Softwar	41.67	41.67
					41.67	41.67
44619	10/31/20	931 - IT A 931 - IT A	2 Adobe Creative licenses - \$1,827.40 - J 2 Adobe Creative licenses - \$1,827.40 - J	Prepaid Mainten Equip & Softwar	152.28	152.28
					152.28	152.28
44620	10/31/20	2321-Tra 2321-Tra	Caliper Corporation - Inv #14997 for perio Caliper Corporation - Inv #14997 for perio	Project - Equipm Prepaid Mainten	100.00	100.00
					100.00	100.00
44621	10/31/20	932 - Gen 932 - Gen	Conference Room tables August 2019 Conference Room tables August 2019	Depreciation A/D Furniture, E	88.72	88.72
					88.72	88.72

Trans #	Date	Name	Memo	Account	Debit	Credit
44622	10/31/20	932 - Gen 932 - Gen	\$2,000 down payment on Kia Niro May 20 \$2,000 down payment on Kia Niro May 20	Prepaid Equipm EV/CarShare	55.56	55.56
					55.56	55.56
44638	11/01/20	932 - Gen 932 - Gen	to record EPL and D&O insurance expens to record EPL and D&O insurance expens	Prepaid Insurance Liability Insurance	359.42	359.42
					359.42	359.42
44639	11/01/20	932 - Gen 932 - Gen	Cincinnati Commercial Liability - effective Cincinnati Commercial Liability - effective	Prepaid Insurance Liability Insurance	410.00	410.00
					410.00	410.00
44640	11/01/20	932 - Gen 932 - Gen	Monthly HSA Expense Monthly HSA Expense	Prepaid Expense HSA Deposits	4,375.00	4,375.00
					4,375.00	4,375.00
44641	11/01/20	932 - Gen 932 - Gen	Office furnitture for Intern Space Reno Jul Office furnitture for Intern Space Reno Jul	Depreciation A/D Furniture, E	101.86	101.86
					101.86	101.86
44642	11/01/20	931 - IT A 931 - IT A	Place Creative - website hosting for July 2 Place Creative - website hosting for July 2	Equip & Softwar Prepaid Mainten	100.00	100.00
					100.00	100.00
44643	11/01/20	932 - Gen 932 - Gen	Payroll check date 11/1/19 Payroll check date 11/1/19 Charest Payroll ACH 11/1/19	Salaries Payroll Expenses Payroll Tax Expe Health Insurance Vision Plan United Way Pay VMERS Defined Life Insurance/Di Dependent Care OCU Checking	46,088.08 84.00 3,406.95	1,122.87 75.38 125.00 2,783.36 24.51 192.31 45,255.60
					49,579.03	49,579.03
44682	10/31/20	932 - Gen 932 - Gen 712-Data 2321-Tra 214 - Stat 215 - Affo 213 - Mu 332 - MR 21322-Bo	OCT EV OCT EV OCT EV OCT EV OCT EV OCT EV OCT EV OCT EV	EV/CarShare Mileage Project - Mileage Project - Mileage Project - Mileage Project - Mileage Project - Mileage Project - Mileage Project - Mileage	2.90 263.90 84.68 89.90 205.90 106.14 31.90 30.16	815.48
					815.48	815.48
44740	11/15/20	932 - Gen 932 - Gen	Payroll check date 11/15/19 Payroll check date 11/15/19 Charest Payroll ACH 11/15/19	Salaries Payroll Expenses Payroll Tax Expe Health Insurance Vision Plan United Way Pay VMERS Defined Life Insurance/Di Dependent Care OCU Checking	46,137.08 84.00 3,411.17	1,122.87 75.38 125.00 2,783.36 24.51 192.31 45,308.82
					49,632.25	49,632.25
44765	11/20/20	931 - IT A 931 - IT A	ESRI - Insights for ARC GIS license Feb ESRI - Insights for ARC GIS license Feb	Prepaid Mainten Equip & Softwar	41.67	41.67

Trans #	Date	Name	Memo	Account	Debit	Credit
					41.67	41.67
44818	10/31/20	932 - Gen 1131 - 20 1132 - 20 1133 - BF 1134 - BF 1141 - 20 1143 - 20 121 - Byw 214 - Stat 322 - Reg 32251 - O 32252 32253 - B 32325 32326 32329 - Je 32329 - Je 32329 - VT 3210 - W 3211 - Pr 3311 - Wi 3317 - Win 5212 - E 5213 - E 912 - Wor 922 - Staf 933 - PTO 934 - Holi	DA October DA October	Salaries Salaries	304.92 9.24 83.16 64.68 332.64 221.76 110.88 9.24 231.00 36.96 175.56 582.12 563.64 166.32 138.60 18.48 55.44 157.08 9.24 36.96 314.16 138.60 240.24 619.08 415.80 83.16 138.60 36.96 277.20 933.24 295.68	6,800.64
44819	10/31/20	932 - Gen 214 - Stat 222 - Cli 233 - TD 233 - TD 23432 - E 237 - Bik 23134 - I 2319 - TIP 322 - Reg 32253 - B 32253 - B 323 - Mu 5212 - E 712-Data 7331 - Co 7332 - Co 741 - Reg 913 - Fin 912 - Wor 913 - Fin 921 - Staf 922 - Staf 923 - Per 932 - Gen 934 - Holi	CB October CB October	Salaries Salaries	6,800.64 162.51 108.34 270.85 54.17 54.17 108.34 54.17 433.36 54.17 108.34 54.17 108.34 54.17 108.34 1,679.27 108.34 975.06 1,245.91 270.85 162.51 2,708.50 325.02 379.19 379.19 433.36 10,454.81	6,800.64 10,454.81 10,454.81
44821	10/31/20	932 - Gen 231623-R 5213 - E	PB October PB October PB October	Salaries Salaries Salaries	60.69 485.52	7,444.64

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
		7112 - On	PB October	Salaries	1,598.17	
		7113 - M	PB October	Salaries	364.14	
		7114 -Wa	PB October	Salaries	525.98	
		712-Data	PB October	Salaries	3,520.02	
		922 - Staf	PB October	Salaries	121.38	
		931 - IT A	PB October	Salaries	202.30	
		932 - Gen	PB October	Salaries	161.84	
		933 - PTO 934 - Holi	PB October PB October	Salaries Salaries	80.92 323.68	
		354 - 11011		- Jaidiles	7,444.64	7,444.64
44823	10/31/20	932 - Gen	JC October	Salaries	7,444.04	6,430.93
44023	10/31/20	232 - Tra	JC October	Salaries	68.78	0,430.93
		2323 - Tr	JC October	Salaries	120.37	
		236 - Tec	JC October	Salaries	1,461.58	
		23614 - T	JC October	Salaries	240.73	
		23618 - N	JC October	Salaries	68.78	
		237 - Bik	JC October	Salaries	584.63	
		23134 - I	JC October	Salaries	240.73	
		2316-Sco	JC October	Salaries	137.56	
		231616	JC October	Salaries	773.78	
		231617-H 231621	JC October JC October	Salaries Salaries	309.51 240.73	
		231623-R	JC October	Salaries	309.51	
		2318 - Tr	JC October	Salaries	68.78	
		512 - Tra	JC October	Salaries	240.73	
		7114 -Wa	JC October	Salaries	103.17	
		712-Data	JC October	Salaries	171.95	
		912 - Wor	JC October	Salaries	68.78	
		922 - Staf	JC October	Salaries	68.78	
		933 - PTO	JC October	Salaries	876.95	
		934 - Holi	JC October	Salaries -	275.10	
					6,430.93	6,430.93
44824	10/31/20	932 - Gen	EC October	Salaries	457.00	8,385.04
		222 - Cli 232 - Tra	EC October EC October	Salaries Salaries	157.36 134.88	
		232 - TTa 2323 - Tr	EC October	Salaries	854.24	
		233 - TD	EC October	Salaries	134.88	
		234 - TO	EC October	Salaries	247.28	
		23432 - E	EC October	Salaries	67.44	
		236 - Tec	EC October	Salaries	2,877.44	
		237 - Bik	EC October	Salaries	112.40	
		23825 - R	EC October	Salaries	22.48	
		239 - Air,	EC October	Salaries	112.40	
		2310- ITS 23133 - N	EC October EC October	Salaries Salaries	179.84 179.84	
		23133 - I 23134 - I	EC October	Salaries	966.64	
		2316-Sco	EC October	Salaries	179.84	
		231616	EC October	Salaries	89.92	
		323 - Mu	EC October	Salaries	269.76	
		512 - Tra	EC October	Salaries	359.68	
		712-Data	EC October	Salaries	22.48	
		7332 - Co	EC October	Salaries	224.80	
		911 - Co	EC October	Salaries	202.32	
		912 - Wor 922 - Staf	EC October EC October	Salaries Salaries	179.84 112.40	
		922 - Stat 923 - Per	EC October	Salaries	112.40	
		933 - PTO	EC October	Salaries	224.80	
		934 - Holi	EC October	Salaries	359.68	
					8,385.04	8,385.04
44825	10/31/20	932 - Gen	FC October	Salaries		7,100.56
		911 - Co	FC October	Salaries	96.48	
		913 - Fin	FC October	Salaries	3,405.57	
		922 - Staf	FC October	Salaries	279.78	

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
		923 - Per 933 - PTO 934 - Holi	FC October FC October FC October	Salaries Salaries Salaries	617.44 2,392.58 308.71	
					7,100.56	7,100.56
44828	10/31/20	932 - Gen 222 - Cli 232 - Tra 233 - TD 234 - TO 23431 - S 236 - Tec 237 - Bik 237 - Bik 23133 - N 231622 811 - Title 912 - Wor 921 - Staf 934 - Holi	BD October BD October	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	438.49 134.92 1,113.09 67.46 168.65 742.06 303.57 505.95 1,180.55 337.30 33.73 67.46 809.52 33.73 269.84	6,206.32
					6,206.32	6,206.32
44829	10/31/20	932 - Gen 222 - Cli 234 - TO 234 - TO 23431 - S 23432 - E 23432 - E 236 - Tec 23614 - T 23823 - L 23824 - Bi 23825 - R 239 - Air, 231623 - R 32322 - R 524 - LEPC 712-Data 7332 - Co 912 - Wor 922 - Staf 934 - Holi	MD October MD October	Salaries Salaries	$\begin{array}{c} 50.98\\ 50.98\\ 841.17\\ 178.43\\ 395.10\\ 433.33\\ 611.76\\ 305.88\\ 127.45\\ 318.63\\ 178.43\\ 50.98\\ 203.92\\ 101.96\\ 50.98\\ 216.67\\ 152.94\\ 127.45\\ 89.22\\ 203.90\\ \end{array}$	4,690.16
					4,690.16	4,690.16
44830	10/31/20	932 - Gen 232 - Tra 231622 323 - Mu 32321 32327 - I 332 - MR 712-Data 7332 - Co 912 - Wor 922 - Staf 933 - PTO 934 - Holi	CD October CD October	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	53.54 80.31 856.64 53.54 348.01 2,114.83 80.31 187.39 160.62 722.79 214.16	4,925.68
					4,925.68	4,925.68
44831	10/31/20	932 - Gen 232 - Tra 23422 - K 23430 - C 236 - Tec	CF October CF October CF October CF October CF October	Salaries Salaries Salaries Salaries Salaries	566.44 80.92 40.46 1,901.62	7,444.64

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
		231618 2319 - TIP 5211 - E 5213 - E 524 - LEPC 922 - Staf 933 - PTO 934 - Holi	CF October CF October CF October CF October CF October CF October CF October	Salaries Salaries Salaries Salaries Salaries Salaries Salaries	202.30 2,144.38 40.46 647.36 80.92 40.46 566.44 323.68	
		5241 - Lo	CF October	Salaries	7,444.64	7,444.64
44832	10/31/20	932 - Gen 911 - Co 912 - Wor 913 - Fin 922 - Staf 923 - Per 933 - PTO 934 - Holi	AAIW October AAIW October AAIW October AAIW October AAIW October AAIW October AAIW October AAIW October	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	216.36 216.36 1,754.92 24.04 1,718.86 300.50 192.32	4,423.36
44833	10/31/20	932 - Gen 211 - Mu 213 - Mu 21321-Na 21322-Bo 214 - Stat 225 - Act 225 - Act 226 - Ene 221 - Act 322 - Reg 323 - Mu 524 - LEPC 7331 - Co 911 - Co 912 - Wor 922 - Staf 923 - Per 933 - PTO 934 - Holi	RM October RM October	Salaries Salalaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	4,423.36 238.98 1,694.55 325.88 423.64 1,455.58 934.18 21.73 43.45 65.18 43.45 54.31 32.59 21.73 608.30 152.08 130.35 271.56 325.88 347.60 238.98 217.25 347.55	4,423.36 7,994.80
44834	10/31/20	932 - Gen 213 - Mu 21321-Na 214 - Stat 222 - Cli 225 - Act 226 - Ene 531 - RPP 712-Data 7331 - Co 912 - Wor 922 - Staf 933 - PTO 934 - Holi	MN October MN October	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	7,994.80 35.86 143.44 71.72 251.02 251.02 663.41 3,980.46 358.60 71.72 89.65 322.74 286.88	7,994.80 6,598.24
44836	10/31/20	932 - Gen 1131 - 20 1141 - 20 1142 - 20	ENL October ENL October ENL October ENL October	Salaries Salaries Salaries Salaries	6,598.24 57.40 186.55 14.35	6,598.24 5,280.80

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
		1143 - 20 211 - Mu 2115 - Hu 213 - Mu 214 - Stat 222 - Cli 225 - Act 226 - Ene 231 - Act 7331 - Co 912 - Wor 922 - Staf 932 - Gen 933 - PTO 934 - Holi	ENL October ENL October	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	43.05 459.20 373.10 896.88 530.95 444.85 530.85 416.15 114.80 200.90 64.58 100.45 28.70 588.35 229.69	
					5,280.80	5,280.80
44837	10/31/20	932 - Gen 21322-Bo 232 - Tra 236 - Tec 23615 - P 23821 - S 23825 - R 23102 - R 23104 23134 - I 2425 - Tr 512 - Tra 712-Data 912 - Wor 921 - Staf 922 - Staf 933 - PTO 934 - Holi	SS October SS October	Salaries Salaries	443.38 63.34 1,536.00 411.71 31.67 174.19 475.05 981.77 95.01 348.37 332.54 142.52 142.52 142.52 190.02 110.85 95.01 253.33	5,827.28
					5,827.28	5,827.28
44838	10/31/20	932 - Gen 121 - Byw 215 - Affo 531 - RPP 7331 - Co 7332 - Co 741 - Reg 912 - Wor 912 - Wor 932 - Gen 933 - PTO 934 - Holi	EMMA October EMMA October	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	31.00 124.00 93.00 1,736.00 1,457.00 744.00 93.00 31.00 31.00 1,116.00 248.00	5,704.00
					5,704.00	5,704.00
44839	10/31/20	932 - Gen 712-Data	Austen Thum October (intern) Austen Thum October (intern)	Salaries Salaries	630.00	630.00
					630.00	630.00
44840	10/31/20	932 - Gen 323 - Mu	Rachel Galus October (intern) Rachel Galus October (intern)	Salaries Salaries	322.00	322.00
					322.00	322.00
44841	10/31/20	932 - Gen 511 - Traf	Kathie Finnie October Kathie Finnie October	Salaries Salaries	972.00	972.00
					972.00	972.00
44844	10/31/20	2321-Tra	To Reverse Prepaid NETSC for SS/EC/J	Prepaid Project		158.22

Trans #	Date	Name	Memo	Account	Debit	Credit
		2321-Tra	To Reverse Prepaid NETSC for SS/EC/J	Project - Confere	158.22	
					158.22	158.22
44845	10/31/20	713 - VO 713 - VO	To reverse Prepaid Expense for PB Sund To reverse Prepaid Expense for PB Sund	Prepaid Project Project - Confere	376.00	376.00
					376.00	376.00
44858	11/30/20	931 - IT A 931 - IT A	2 Adobe Creative licenses - \$1,827.40 - J 2 Adobe Creative licenses - \$1,827.40 - J	Prepaid Mainten Equip & Softwar	152.28	152.28
					152.28	152.28
44859	11/30/20	2321-Tra 2321-Tra	Caliper Corporation - Inv #14997 for perio Caliper Corporation - Inv #14997 for perio	Project - Equipm Prepaid Mainten	100.00	100.00
					100.00	100.00
44860	11/30/20	932 - Gen 932 - Gen	Conference Room tables August 2019 Conference Room tables August 2019	Depreciation A/D Furniture, E	88.72	88.72
					88.72	88.72
44861	12/01/20	932 - Gen 932 - Gen	to record EPL and D&O insurance expens to record EPL and D&O insurance expens	Prepaid Insurance Liability Insurance	359.42	359.42
					359.42	359.42
44862	12/01/20	932 - Gen 932 - Gen	Cincinnati Commercial Liability - effective Cincinnati Commercial Liability - effective	Prepaid Insurance Liability Insurance	410.00	410.00
					410.00	410.00
44863	11/30/20	932 - Gen 932 - Gen	\$2,000 down payment on Kia Niro May 20 \$2,000 down payment on Kia Niro May 20	Prepaid Equipm EV/CarShare	55.56	55.56
					55.56	55.56
44864	12/01/20	932 - Gen 932 - Gen	Monthly HSA Expense - and to tie out 201 Monthly HSA Expense - and to tie out 201	Prepaid Expense HSA Deposits	9,950.00	9,950.00
					9,950.00	9,950.00
44865	12/01/20	932 - Gen 932 - Gen	Office furnitture for Intern Space Reno Jul Office furnitture for Intern Space Reno Jul	Depreciation A/D Furniture, E	101.86	101.86
					101.86	101.86
44866	12/01/20	931 - IT A 931 - IT A	Place Creative - website hosting for July 2 Place Creative - website hosting for July 2	Equip & Softwar Prepaid Mainten	100.00	100.00
					100.00	100.00
44868	11/29/20	932 - Gen 932 - Gen	Payroll check date 11/29/19 HSA Deposit (Heartland manual entry erro Payroll check date 11/29/19 Payroll check date 11/29/19 Charest Payroll 11/29/19	Salaries Prepaid Expenses Payroll Expenses Payroll Tax Expe Health Insurance Vision Plan United Way Pay VMERS Defined Life Insurance/Di Dependent Care OCU Checking	46,228.08 950.00 88.00 3,418.80	1,122.87 75.38 125.00 2,783.36 24.51 192.31 46,361.45
					50,684.88	50,684.88
44869	11/30/20	932 - Gen 932 - Gen 2321-Tra 921 - Staf 226 - Ene	NOV EV NOV EV NOV EV NOV EV NOV EV	EV/CarShare Mileage Project - Mileage Mileage Project - Mileage	9.86 83.52 135.72 9.86	443.70

Trans #	Date	Name	Memo	Account	Debit	Credit
		213 - Mu 214 - Stat 7331 - Co 32251 - O	NOV EV NOV EV NOV EV NOV EV	Project - Mileage Project - Mileage Project - Mileage Project - Mileage	44.08 47.56 66.70 46.40	
					443.70	443.70
44918	12/05/20	3317-Win 3317-Win	to invoice SWRPC for RPC staff time for to invoice SWRPC for RPC staff time for	Deferred Grants Accounts Receiv	14,394.03	14,394.03
					14,394.03	14,394.03
44949	11/30/20	3315 - W 3315 - W	for Underhill costs for Underhill CWBG for Underhill costs for Underhill CWBG	Deferred Grants WQ Block Grant	16,175.00	16,175.00
					16,175.00	16,175.00
44986	11/30/20	932 - Gen 1131 - 20 1132 - 20 1133 - BF 1134 - BF 1141 - 20 1142 - 20 1142 - 20 1143 - 20 1143 - 20 1144 - Br 3205 32251 - O 32253 - B 32325 32326 32328 - S 32329 - Je 32329 - Je 3211 - Pr 3316-Willi 3317-Win 5212 - E 527 - DE 912 - Wor 923 - Per 933 - PTO 934 - Holi 932 - Gen	DA November DA November	Salaries Salalaries Salaries	$\begin{array}{c} 36.96\\ 240.24\\ 36.96\\ 18.48\\ 64.68\\ 184.80\\ 267.96\\ 27.72\\ 55.44\\ 64.68\\ 434.28\\ 1,145.76\\ 729.96\\ 231.00\\ 27.72\\ 18.48\\ 36.96\\ 64.68\\ 101.64\\ 378.84\\ 18.48\\ 55.44\\ 369.60\\ 277.20\\ 36.96\\ 129.36\\ 295.68\\ 591.36\\ 231.00\\ 231.00\\ \end{array}$	6,209.28
44988	10/31/20	32251 - 0	Water Quality expenses for October	Deferred Grants	6,209.28 3,642.98	6,209.28
		32251 - O	Water Quality expenses for October	ANR - Water Qu		3,642.98
44004	10/21/20	332 - MR	Cronto in Aid. October		3,642.98	3,642.98
44991	10/31/20	332 - MR 332 - MR	Grants in Aid - October Grants in Aid - October	Unbilled Receiva Grants in Aid Pilot	889.12	889.12
					889.12	889.12
44992	10/31/20	2118 - Bo 2118 - Bo	Bolton CDBG - expenses for Oct 2019 Bolton CDBG - expenses for Oct 2019	Deferred Grants Bolton CDBG	2,344.31	2,344.31
					2,344.31	2,344.31
44994	10/31/20	226 - Ene 226 - Ene	to record exp/revenues for October to record exp/revenues for October	Deferred Grants Energy Plan Imp	1,989.73	1,989.73
					1,989.73	1,989.73

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
44998	10/31/20	3317-Win 3317-Win	CCRPC staff costs - October CCRPC staff costs - October	Deferred Grants WQ Block Grant	594.49	594.49
					594.49	594.49
44999	11/30/20	932 - Gen	CB November	Salaries		8,992.22
11000	11/00/20	214 - Stat	CB November	Salaries	216.68	0,002.22
		222 - Cli	CB November	Salaries	54.17	
		232 - Tra	CB November	Salaries	108.34	
		232 - TIQ	CB November	Salaries	108.34	
		234 - TO 23432 - E	CB November	Salaries	108.34	
		239 - Air,	CB November	Salaries	433.36	
		23133 - N	CB November	Salaries	54.17	
		23134 - I	CB November	Salaries	216.68	
		322 - Reg	CB November	Salaries	758.38	
		323 - Mu	CB November	Salaries	108.34	
		712-Data	CB November	Salaries	162.51	
		721 - EC	CB November	Salaries	54.17	
		722 - EC	CB November	Salaries	54.17	
		7331 - Co	CB November	Salaries	1,137.57	
		7332 - Co	CB November	Salaries	487.53	
		741 - Reg	CB November	Salaries	325.02	
		811 - Title	CB November	Salaries	54.17	
		911 - Co	CB November	Salaries	541.70	
		912 - Wor	CB November	Salaries	54.17	
		913 - Fin	CB November	Salaries	54.17	
		921 - Staf	CB November	Salaries	1,462.59	
		922 - Staf	CB November	Salaries	379.19	
		923 - Per	CB November	Salaries	812.55	
		932 - Gen	CB November	Salaries	379.19	
		934 - Holi	CB November	Salaries	866.72	
					8,992.22	8,992.22
45000	11/30/20	932 - Gen	PB November	Salaries		6,797.28
		231623-R	PB November	Salaries	283.22	0,1 01 120
		5212 - E	PB November	Salaries	283.22	
		527 - DE	PB November	Salaries	283.22	
		7112 - On	PB November	Salaries	1,072.19	
		7112 - On 7113 - M	PB November	Salaries	121.38	
		712-Data	PB November	Salaries	1,375.64	
		922 - Staf	PB November			
				Salaries	121.38	
		931 - IT A	PB November	Salaries	182.07	
		932 - Gen	PB November	Salaries	404.60	
		933 - PTO	PB November	Salaries	2,023.00	
		934 - Holi	PB November	Salaries	647.36	
					6,797.28	6,797.28
45001	11/30/20	932 - Gen	FC November	Salaries		6,483.12
		531 - RPP	FC November	Salaries	192.95	
		911 - Co	FC November	Salaries	115.77	
		913 - Fin	FC November	Salaries	4,129.13	
		922 - Staf	FC November	Salaries	270.13	
		923 - Per	FC November	Salaries	656.03	
		933 - PTO	FC November	Salaries	501.67	
		934 - Holi	FC November	Salaries	617.44	
					6,483.12	6,483.12
45002	10/31/20	3311 - Wi	WQ Williston Oct CCRPC Expenses	WQ Block Grant		342.98
		3311 - Wi	WQ Williston Oct CCRPC Expenses	Deferred Grants	342.98	
					342.98	342.98
45003	11/30/20	932 - Gen	RM November	Salaries		7,299.60
		211 - Mu	RM November	Salaries	369.33	
		213 - Mu	RM November	Salaries	1,118.84	
		21321-Na	RM November	Salaries	586.58	

02/26/20

Trans #	Date	Name	Мето	Account	Debit	Credit
		215 - Affo	RM November	Salaries	260.70	
		231 - Act	RM November	Salaries	21.73	
		323 - Mu	RM November	Salaries	43.45	
		524 - LEPC	RM November	Salaries	21.73	
		712-Data	RM November	Salaries	65.18	
		721 - EC	RM November	Salaries	54.31	
		7331 - Co 7332 - Co	RM November RM November	Salaries Salaries	890.73	
		811 - Title	RM November	Salaries	249.84 43.45	
		911 - Co	RM November	Salaries	195.53	
		912 - Wor	RM November	Salaries	238.98	
		921 - Staf	RM November	Salaries	130.35	
		922 - Staf	RM November	Salaries	304.15	
		923 - Per	RM November	Salaries	869.00	
		932 - Gen	RM November	Salaries	141.21	
		933 - PTO	RM November	Salaries	173.80	
		934 - Holi	RM November	Salaries	695.16	
					7,299.60	7,299.60
45004	11/30/20	932 - Gen	MN November	Salaries		6,078.27
		211 - Mu	MN November	Salaries	107.58	
		222 - Cli	MN November	Salaries	233.09	
		226 - Ene	MN November	Salaries	1,846.79	
		531 - RPP 7112 - On	MN November MN November	Salaries Salaries	322.74 107.58	
		712-Data	MN November	Salaries	1,308.89	
		721 - EC	MN November	Salaries	1,039.94	
		7331 - Co	MN November	Salaries	143.44	
		922 - Staf	MN November	Salaries	125.51	
		923 - Per	MN November	Salaries	179.30	
		932 - Gen	MN November	Salaries	35.86	
		933 - PTO	MN November	Salaries	627.55	
					6,078.27	6,078.27
45005	11/30/20	932 - Gen	AAIW November	Salaries		4,038.72
		911 - Co	AAIW November	Salaries	252.42	
		913 - Fin	AAIW November	Salaries	1,550.58	
		922 - Staf	AAIW November	Salaries	144.24	
		923 - Per	AAIW November	Salaries	1,706.84	
		934 - Holi	AAIW November	Salaries	384.64	
		_			4,038.72	4,038.72
45006	11/30/20	932 - Gen	ENL November	Salaries	/ A A	4,821.60
		1132 - 20	ENL November	Salaries	186.55	
		1142 - 20	ENL November	Salaries	114.80	
		1143 - 20 211 - Mu	ENL November ENL November	Salaries Salaries	100.45 502.25	
		213 - Mu	ENL November	Salaries	1,191.05	
		21321-Na	ENL November	Salaries	86.10	
		214 - Stat	ENL November	Salaries	200.90	
		222 - Cli	ENL November	Salaries	14.35	
		225 - Act	ENL November	Salaries	157.85	
		226 - Ene	ENL November	Salaries	114.80	
		231 - Act	ENL November	Salaries	100.45	
		7331 - Co	ENL November	Salaries	57.40	
		912 - Wor	ENL November	Salaries	86.10	
		922 - Staf	ENL November	Salaries	100.45	
		932 - Gen 933 - PTO	ENL November ENL November	Salaries Salaries	200.90 1,148.00	
		934 - Holi	ENL November	Salaries	459.20	
					4,821.60	4,821.60
45007	11/30/20	932 - Gen	EMMA November	Salaries		5,208.00
		21324 - E	EMMA November	Salaries	62.00	
		215 - Affo	EMMA November	Salaries	93.00	
		511 - Traf	EMMA November	Salaries	62.00	

02/26/20

Trans #	Date	Name	Мето	Account	Debit	Credit
		531 - RPP 721 - EC 722 - EC 7331 - Co 7332 - Co 741 - Reg 811 - Title 912 - Wor 922 - Staf 923 - Per 933 - PTO	EMMA November EMMA November	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	248.00 46.50 46.50 1,271.00 1,302.00 279.00 93.00 62.00 62.00 62.00 31.00 217.00 837.00	
		934 - Holi	EMMA November	Salaries	496.00	5,208.00
45009	10/31/20	3210 - W 3210 - W	Oct CCRPC expenses Oct CCRPC expenses	Direct to Lake/La Deferred Grants	91.46	91.46
					91.46	91.46
45010	10/31/20	329 - VT 329 - VT	To record VT Clean Streets rev against ex To record VT Clean Streets rev against ex	Deferred Grant Vermont Clean	22.86	22.86
					22.86	22.86
45013	12/13/20	932 - Gen 932 - Gen	Payroll check date 12/13/19 Payroll check date 12/13/19 Charest Payroll 12/13/19	Salaries Payroll Expenses Payroll Tax Expe Health Insurance Vision Plan United Way Pay VMERS Defined Life Insurance/Di Dependent Care OCU Checking	45,774.08 84.00 3,380.47	1,122.87 75.38 125.00 2,783.36 24.51 192.31 44,915.12
					49,238.55	49,238.55
45014	10/31/20	328 - Milt 328 - Milt 328 - Milt 328 - Milt	to record revenue against expenses for O to record revenue against expenses for O to record revenue against Fitzgerald expe to record revenue against Fitzgerald expe	Deferred Grants Milton Stormwat Deferred Grants Milton Stormwat	402.96 3,150.87	402.96 3,150.87
					3,553.83	3,553.83
45016	10/31/20	932 - Gen 932 - Gen	to adjust accrued PTO for Oct to adjust accrued PTO for Oct	Accrued Vacatio Salaries	3,450.64	3,450.64
					3,450.64	3,450.64
45017	10/31/20	932 - Gen 932 - Gen	adjust accrued salary for Oct adjust accrued salary for Oct	Accrued Salaries Salaries	13,522.00	13,522.00
					13,522.00	13,522.00
45018	10/31/20	932 - Gen 932 - Gen 932 - Gen	to record ACCD income against Oct expe to record ACCD income against Oct expe to record ACCD match income against O	Deferred Income Project Income Deferred Income	37,050.53 5,096.55	37,050.53
		932 - Gen	to record ACCD match income against O	Project Income		5,096.55
					42,147.08	42,147.08
45039	11/30/20	932 - Gen 2312 - Ac 232 - Tra 2323 - Tr 236 - Tec 23614 - T 23134 - I 2316-Sco	JC November JC November JC November JC November JC November JC November JC November JC November	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	171.95 103.17 103.17 1,358.41 85.98 378.29 292.32	5,674.35

Trans #	Date	Name	Mer	no Acc	ount Debit	Credit	
		231616	JC November	Salaries	447	7.07	
		231617-H	JC November	Salaries	68	3.78	
		231621	JC November	Salaries	980	).12	
		231623-R	JC November	Salaries	206	6.34	
		911 - Co	JC November	Salaries	103	3.17	
		912 - Wor	JC November	Salaries	103	3.17	
		922 - Staf	JC November	Salaries	137	7.56	
		932 - Gen	JC November	Salaries	103	3.17	
		933 - PTO	JC November	Salaries	481	1.46	
		934 - Holi	JC November	Salaries	550	).22	
					5,674	1.35 5,674.3	35
45040	11/30/20	932 - Gen	BD November	Salaries		5,666.6	64
		232 - Tra	BD November	Salaries	202	2.38	
		233 - TD	BD November	Salaries	236	5.11	
		234 - TO	BD November	Salaries	33	3.73	
		236 - Tec	BD November	Salaries	269	9.84	
		237 - Bik	BD November	Salaries	573	3.41	
		23824-Bi	BD November	Salaries	860	).12	
		23133 - N	BD November	Salaries	2,175	5.59	
		231622	BD November	Salaries	·	3.65	
		811 - Title	BD November	Salaries		7.46	
		912 - Wor	BD November	Salaries	168	3.65	
		922 - Staf	BD November	Salaries		1.19	
		933 - PTO	BD November	Salaries		9.84	
		934 - Holi	BD November	Salaries		9.67	
					5,666	5,666.6	64
45041	11/30/20	932 - Gen	MD November	Salaries		4,282.3	32
43041	11/30/20	222 - Cli	MD November	Salaries	30	4,202.0	52
		232 - Cii 232 - Tra	MD November	Salaries		3.24	
		232 - TTA 234 - TO	MD November	Salaries		).19	
		23416 - N	MD November	Salaries		5.47	
		23432 - E	MD November	Salaries		1.18	
		23433 - C	MD November	Salaries		7.45	
		23435 - C 236 - Tec	MD November	Salaries		3.92	
		23614 - T	MD November	Salaries		).39	
		23823 - L	MD November	Salaries		).98	
		23824-Bi	MD November	Salaries		3.53	
		23825 - R	MD November	Salaries		1.90	
		231621	MD November			3.14	
				Salaries		3.73	
		231623-R	MD November	Salaries			
		712-Data	MD November	Salaries		3.92	
		7332 - Co	MD November	Salaries	-	3.73	
		911 - Co 912 - Wor	MD November	Salaries		).98 S 08	
			MD November	Salaries		5.08	
		932 - Gen 933 - PTO	MD November MD November	Salaries		5.47	
		933 - PTO 934 - Holi	MD November	Salaries Salaries		).98 7.80	
					4,282	2.32 4,282.3	32
45044	11/30/20	932 - Gen	CD November	Salaries		4,497.3	36
		232 - Tra	CD November	Salaries		).31	
		236 - Tec	CD November	Salaries	160	).62	
		323 - Mu	CD November	Salaries	1,499	).12	
		32321	CD November	Salaries		).31	
		332 - MR	CD November	Salaries		3.54	
		712-Data	CD November	Salaries	1,432		
		7332 - Co	CD November	Salaries	53	3.54	
		912 - Wor	CD November	Salaries	80	).31	
		922 - Staf	CD November	Salaries	160	).62	
		932 - Gen	CD November	Salaries	26	6.77	
		933 - PTO	CD November	Salaries	441	1.71	
		934 - Holi	CD November	Salaries	428	3.31	
					4,497	7.36 4,497.3	36

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
45077	11/30/20	932 - Gen 232 - Tra 2323 - Tr 23422 - K 23430 - C 236 - Tec 231618 2319 - TIP 5212 - E 5213 - E 524 - LEPC 5241 - Lo 527 - DE 912 - Wor 922 - Staf 933 - PTO 934 - Holi	CF November CF November	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	202.30 40.46 566.44 566.44 80.92 161.84 1,658.86 161.84 141.61 40.46 40.46 1,476.79 40.46 121.38 849.66 647.36	6,797.28
45078	11/30/20	932 - Gen 21322-Bo 2312 - Ac 236 - Tec 23615 - P 23821 - S 23825 - R 23104 23104 2423 - Tr 2425 - Tr 712-Data 912 - Wor 912 - Wor 932 - Gen 933 - PTO 934 - Holi	SS November SS November	Salaries Salaries	6,797.28 63.34 63.34 1,631.01 110.85 63.34 95.01 791.75 237.53 63.34 31.67 126.68 79.18 158.35 158.35 63.34 1,076.78 506.70	5,320.56
45079	11/30/20	932 - Gen 222 - Cli 2312 - Ac 232 - Tra 233 - TD 234 - TO 234 - TO 236 - Tec 237 - Bik 239 - Air, 2313 - Lo 2313 - Lo 23133 - N 23134 - I 23162 - B 231616 23162 - B 231616 231621 323 - Mu 512 - Tra 512 - Tra 512 - Tra 722 - EC 7332 - Co 811 - Title 911 - Co 912 - Wor 922 - Staf 932 - Gen	EC November EC November	Salaries Salalaries Salaries	5,320.56 22.48 22.48 134.88 67.44 112.40 337.20 1,730.96 67.44 1,034.08 202.32 44.96 247.28 809.28 89.92 22.48 22.48 22.48 314.72 44.96 134.88 44.96 134.88 44.96 224.80 269.76 202.32 179.84 269.76	5,320.56 7,890.48

Trans #	Date	Name	Memo	Account	Debit	Credit
		933 - PTO 934 - Holi	EC November EC November	Salaries Salaries	449.60 719.36	
					7,890.48	7,890.48
45080	11/30/20	932 - Gen 323 - Mu	Rachel Galus November [intern] Rachel Galus November [intern]	Salaries Salaries	413.00	413.00
					413.00	413.00
45081	11/30/20	932 - Gen 712-Data	Austen Thum November [intern] Austen Thum November [intern]	Salaries Salaries	833.00	833.00
					833.00	833.00
45082	11/30/20	932 - Gen 511 - Traf	Kathie Finnie November Kathie Finnie November	Salaries Salaries	936.00	936.00
					936.00	936.00
45083	11/30/20	213 - Mu 213 - Mu	To Reverse Prepaid Expense ENL NNEP ENL NNEPC Conf Fee Nov 13-15	Prepaid Project Project - Confere	215.00	215.00
					215.00	215.00
45084	11/30/20	213 - Mu 213 - Mu 213 - Mu	To Reverse Prepaid RM Lodging Fee for RM Lodging Fee for Conference NNEPC To Reverese Prepaid RM Conf Fee for N	Prepaid Project Project - Travel Prepaid Project	216.91	216.91 215.00
		213 - Mu 213 - Mu	RM Conf Fee for NNEPC 11/13 - 11/15	Project - Confere	215.00	
					431.91	431.91
45085	12/20/20	931 - IT A 931 - IT A	ESRI - Insights for ARC GIS license Feb ESRI - Insights for ARC GIS license Feb	Prepaid Mainten Equip & Softwar	41.67	41.67
					41.67	41.67
45098	11/30/20	3316-Willi 3316-Willi	Williston LIRD BG - Nov CCPC staff costs Williston LIRD BG - Nov CCPC staff costs	Deferred Grants WQ Block Grant	45.72	45.72
		3316-Willi 3316-Willi	Williston LIRD BG - contractor costs Williston LIRD BG - contractor costs	Deferred Grants WQ Block Grant	4,156.50	4,156.50
					4,202.22	4,202.22
45100	11/30/20	3317-Win 3317-Win	CCRPC staff costs - Nov CCRPC staff costs - Nov	Deferred Grants WQ Block Grant	137.19	137.19
		3317-Win 3317-Win	contractor costs - August through early De contractor costs - August through early De	Deferred Grants WQ Block Grant	85,042.16	85,042.16
					85,179.35	85,179.35
45104	11/30/20	328 - Milt 328 - Milt	November staff costs minus overage November staff costs minus overage	Deferred Grants Milton Square St	97.65	97.65
					97.65	97.65
45122	12/23/20	932 - Gen 932 - Gen	to withdraw balance and close CD balance of North Country CD 13043 at clo	CD - 13043 Accounts Receiv	26,546.17	26,546.17
					26,546.17	26,546.17
45125	10/31/20	5241 - Lo 5241 - Lo	to record revenue against expense for loc to record revenue against expense for loc	Unbilled Receiva Local Emergenc	1,953.60	1,953.60
					1,953.60	1,953.60
45126	12/27/20	932 - Gen 932 - Gen 932 - Gen 932 - Gen 932 - Gen 932 - Gen	Payroll check date 12/27/19 Payroll check date 12/27/19	Salaries Payroll Expenses Payroll Tax Expe Health Insurance Vision Plan United Way Pay	52,292.76 259.00 3,875.92	1,122.87 75.38 125.00
		932 - Gen	Payroll check date 12/27/19	VMERS Defined		3,198.08

Trans #	Date	Name	Memo	Account	Debit	Credit
		932 - Gen 932 - Gen 932 - Gen	Payroll check date 12/27/19 Charest Payroll 12/27/19	Life Insurance/Di Dependent Care OCU Checking		24.51 192.29 51,689.55
					56,427.68	56,427.68
45131	12/31/20	931 - IT A 931 - IT A	2 Adobe Creative licenses - \$1,827.40 - J 2 Adobe Creative licenses - \$1,827.40 - J	Prepaid Mainten Equip & Softwar	152.28	152.28
					152.28	152.28
45132	12/31/20	2321-Tra 2321-Tra	Caliper Corporation - Inv #14997 for perio Caliper Corporation - Inv #14997 for perio	Project - Equipm Prepaid Mainten	100.00	100.00
					100.00	100.00
45133	12/31/20	932 - Gen 932 - Gen	Conference Room tables August 2019 Conference Room tables August 2019	Depreciation A/D Furniture, E	88.72	88.72
					88.72	88.72
45136	12/31/20	932 - Gen 932 - Gen	\$2,000 down payment on Kia Niro May 20 \$2,000 down payment on Kia Niro May 20	Prepaid Equipm EV/CarShare	55.56	55.56
					55.56	55.56
45140	12/31/20	932 - Gen 932 - Gen 2321-Tra 213 - Mu 214 - Stat 7331 - Co	DEC EV DEC EV DEC EV DEC EV DEC EV DEC EV	EV/CarShare Mileage Project - Mileage Project - Mileage Project - Mileage Project - Mileage	9.86 82.94 89.90 46.40 4.06	233.16
					233.16	233.16
45175	10/01/20	931 - IT A 931 - IT A	ESRI - ARC GIS August 2019 - August 20 ESRI - ARC GIS August 2019 - August 20	Prepaid Mainten Equip & Softwar	554.17	554.17
					554.17	554.17
45176	11/01/20	931 - IT A 931 - IT A	ESRI - ARC GIS August 2019 - August 20 ESRI - ARC GIS August 2019 - August 20	Prepaid Mainten Equip & Softwar	554.17	554.17
					554.17	554.17
45177	10/01/20	932 - Gen 932 - Gen	Travelers WC policy - 7/2018 - 7/2019 to record monthly workers comp insuranc	Prepaid Insurance Workers Comp	255.50	255.50
					255.50	255.50
45178	10/01/20	932 - Gen 932 - Gen	to record server depr 5 yr ending 10/21 to record server depr 5 yr ending 10/21	Depreciation A/D Furniture, E	297.08	297.08
					297.08	297.08
45180	10/31/20	932 - Gen 932 - Gen	to match ineligible expenses for October to match ineligible expenses for October	Deferred Income Project Income-L	784.25	784.25
					784.25	784.25
45181	10/31/20	932 - Gen 932 - Gen 932 - Gen	to record local match for Oct from rev. alloc to record local match for Oct from rev. alloc to record in-kind match Oct per rev. alloc	Deferred Income Match - commun 1121 - unbilled in	16,038.07 1,222.96	16,038.07
		932 - Gen	to record in-kind match Oct per rev. alloc	Match - In-Kind		1,222.96
					17,261.03	17,261.03
45213	12/31/20	932 - Gen 932 - Gen	to write off pennies for DCA to write off pennies for DCA	Dependent Care Bad Debt Expense	0.96	0.96
					0.96	0.96
45229	11/30/20	2118 - Bo	Bolton CDBG - expenses for Nov 2019	Deferred Grants	178.43	

Trans #	Date	Name	Memo	Account	Debit	Credit
		2118 - Bo	Bolton CDBG - expenses for Nov 2019	Bolton CDBG		178.43
					178.43	178.43
45230	11/30/20	32251 - O 32251 - O	Water Quality expenses for Nov Water Quality expenses for Nov	Deferred Grants ANR - Water Qu	6,142.51	6,142.51
					6,142.51	6,142.51
45236	11/30/20	932 - Gen 932 - Gen 932 - Gen	to record local match for Nov from rev. alloc to record local match for Nov from rev. alloc to record in-kind match Nov per rev. alloc	Deferred Income Match - commun 1121 - unbilled in	10,261.13 610.27	10,261.13
		932 - Gen	to record in-kind match Nov per rev. alloc	Match - In-Kind		610.27
					10,871.40	10,871.40
45239	11/30/20	932 - Gen 932 - Gen	to adjust accrued PTO for Nov to adjust accrued PTO for Nov	Accrued Vacatio Salaries	2,764.18	2,764.18
					2,764.18	2,764.18
45240	11/30/20	932 - Gen 932 - Gen	adjust accrued salary for Nov adjust accrued salary for Nov	Accrued Salaries Salaries	23,250.04	23,250.04
					23,250.04	23,250.04
45241	11/30/20	932 - Gen 932 - Gen	to record ACCD income against Nov exp	Deferred Income Project Income	30,532.75	20 522 75
		932 - Gen 932 - Gen 932 - Gen	to record ACCD income against Nov exp to record ACCD match income against N to record ACCD match income against N	Project Income Project Income	3,147.33	30,532.75 3,147.33
					33,680.08	33,680.08
45254	11/30/20	332 - MR 332 - MR	Grants in Aid - November Grants in Aid - November	Unbilled Receiva Grants in Aid Pilot	131.88	131.88
					131.88	131.88
45256	11/30/20	226 - Ene 226 - Ene	to record exp/revenues for November to record exp/revenues for November	Deferred Grants Energy Plan Imp	6,053.05	6,053.05
					6,053.05	6,053.05
45260	11/30/20	5241 - Lo 5241 - Lo	to record revenue against expense for loc to record revenue against expense for loc	Unbilled Receiva Local Emergenc	97.68	97.68
					97.68	97.68
45263	11/01/20	932 - Gen 932 - Gen	Travelers WC policy - 7/2018 - 7/2019 to record monthly workers comp insuranc	Prepaid Insurance Workers Comp	255.50	255.50
					255.50	255.50
45264	11/01/20	932 - Gen 932 - Gen	to record server depr 5 yr ending 10/21 to record server depr 5 yr ending 10/21	Depreciation A/D Furniture, E	297.08	297.08
					297.08	297.08
45265	11/30/20	932 - Gen 932 - Gen	to match ineligible expenses for November to match ineligible expenses for November	Deferred Income Project Income-L	100.00	100.00
					100.00	100.00
45290	11/25/20	932 - Gen 932 - Gen	Heartland Payroll processing correction -1 Heartland Payroll processing correction	Payroll Expenses OCU Checking	49.25	49.25
					49.25	49.25
45297	12/31/20	3311 - Wi 3311 - Wi	WQ Williston Dec CCRPC Expenses WQ Williston Dec CCRPC Expenses	WQ Block Grant Deferred Grants	571.63	571.63
					571.63	571.63
45302	12/31/20	3311 - Wi	to write off rounding	Deferred Grants		0.05 Pag

Trans #	Date	Name	Memo	Account	Debit	Credit
		3311 - Wi	to write off roundign	Bad Debt Expense	0.05	
					0.05	0.05
45303	12/31/20	3317-Win 3317-Win	CCRPC staff costs - Dec CCRPC staff costs - Dec	Deferred Grants WQ Block Grant	1,554.82	1,554.82
					1,554.82	1,554.82
45306	12/31/20	3316-Willi 3316-Willi	Williston LIRD BG - December contractor Williston LIRD BG - December contractor	Deferred Grants WQ Block Grant	3,243.00	3,243.00
					3,243.00	3,243.00
45357	12/31/20	932 - Gen 712-Data	Austen Thum December [intern] Austen Thum December [intern]	Salaries Salaries	259.00	259.00
					259.00	259.00
45358	12/31/20	932 - Gen 323 - Mu	Rachel Galus December [intern] Rachel Galus December [intern]	Salaries Salaries	7.00	7.00
					7.00	7.00
45364	12/31/20	932 - Gen 1131 - 20 1132 - 20 1134 - BF 1141 - 20 1142 - 20 1143 - 20 1143 - 20 1144 - Br 121 - Byw 23823 - L 23824-Bi 231622 315 - 604 32251 - O 32251 - O 32252 32325 32325 32322 - Reg 32322 - Reg 32325 32322 - Reg 32325 32326 32328 - S 32329 - Je 3211 - Pr 3317-Win 5211 - E	DA - December DA - December	Salaries Salalaries Salaries	286.44 388.08 18.48 221.76 397.32 83.16 175.56 18.48 18.48 18.48 18.48 9.24 36.96 138.60 92.40 203.28 332.64 18.48 27.72 175.56 9.24 92.40 27.72 18.48 231.00 628.32 9.24	6,504.96
45365	12/31/20	5211 - E 5213 - E 527 - DE 912 - Wor 923 - Per 933 - PTO 934 - Holi 932 - Gen 232 - Tra 2323 - Tra 23422 - K 23134 - I 322 - Reg	DA - December DA - December CB December	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	92.40 92.40 18.48 258.72 369.60 120.12 295.68 314.16 295.68 6,504.96 108.34 54.17 108.34 866.72 162.51 433.36	6,504.96 9,046.39 Pag

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
		323 - Mu 712-Data 7331 - Co 7332 - Co 911 - Reg 912 - Wor 913 - Fin 923 - Fin 923 - Per 933 - PTO 934 - Holi	CB December CB December	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	216.68 162.51 1,787.61 270.85 270.85 379.19 270.85 270.85 162.51 1,083.40 487.53 1,516.76 433.36	
45366	12/31/20	932 - Gen 23825 - R 7112 - On 7113 - M 7114 -Wa 712-Data 922 - Staf 931 - IT A 932 - Gen 933 - PTO 934 - Holi	PB December PB December	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	9,046.39 323.68 546.21 182.07 1,638.63 2,124.15 121.38 262.99 343.91 1,254.26 323.68	9,046.39 7,120.96
45367	12/31/20	932 - Gen 232 - Tra 2323 - Tr 23422 - K 236 - Tec 23614 - T 23618 - N 2310- ITS 23164 - I 23165- Co 231617-H 231621 231623-R 231623-R 2318 - Tr 7114 - Wa 912 - Wor 912 - Staf 932 - Gen 933 - PTO 934 - Holi	JC December JC December	Salaries Salaries	7,120.96 68.78 790.97 137.56 825.36 275.12 34.39 68.78 189.15 103.17 103.17 240.73 687.80 189.15 275.12 154.76 68.78 137.56 326.71 1,100.48 275.10	7,120.96 6,052.64
45368	12/31/20	932 - Gen 232 - Tra 2323 - Tr 233 - TD 234 - TO 23422 - K 236 - Tec 2367 - Up 237 - Bik 239 - Air, 2310- ITS 23133 - N 23134 - I 2316-Sco 231621	EC December EC December	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	6,052.64 112.40 337.20 89.92 67.44 1,618.56 44.96 202.32 809.28 44.96 67.44 876.72 22.48 67.44	6,052.64 7,463.36

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
		323 - Mu	EC December	Salaries	539.52	
		512 - Tra	EC December	Salaries	22.48	
		712-Data	EC December	Salaries	22.48	
		7332 - Co	EC December	Salaries	584.48	
		911 - Co	EC December	Salaries	89.92	
		912 - Wor	EC December	Salaries	314.72	
		922 - Staf	EC December EC December	Salaries Salaries	202.32	
		923 - Per 932 - Gen	EC December	Salaries	67.44 269.76	
		932 - Oen 933 - PTO	EC December	Salaries	562.00	
		934 - Holi	EC December	Salaries	359.68	
					7,463.36	7,463.36
45369	12/31/20	932 - Gen	FC December	Salaries		6,791.84
		531 - RPP	FC December	Salaries	135.07	
		911 - Co	FC December	Salaries	57.89	
		912 - Wor	FC December	Salaries	810.39	
		913 - Fin	FC December	Salaries	2,662.71	
		922 - Staf	FC December	Salaries	308.72	
		923 - Per	FC December	Salaries	463.08	
		932 - Gen 933 - PTO	FC December	Salaries	231.54	
		933 - PTO 934 - Holi	FC December FC December	Salaries Salaries	1,813.73 308.71	
					6,791.84	6,791.84
45370	12/31/20	932 - Gen	BD December	Salaries		5,936.48
		222 - Cli	BD December	Salaries	33.73	-,
		232 - Tra	BD December	Salaries	168.65	
		233 - TD	BD December	Salaries	134.92	
		236 - Tec	BD December	Salaries	573.41	
		237 - Bik	BD December	Salaries	978.17	
		23824-Bi	BD December	Salaries	505.95	
		23133 - N	BD December	Salaries	539.68	
		231622	BD December	Salaries	134.92	
		912 - Wor	BD December	Salaries	269.84	
		921 - Staf 922 - Staf	BD December BD December	Salaries Salaries	539.68	
		932 - Gen	BD December	Salaries	67.46 168.65	
		932 - Oen 933 - PTO	BD December	Salaries	1,551.58	
		934 - Holi	BD December	Salaries	269.84	
					5,936.48	5,936.48
45371	12/31/20	932 - Gen	MD December	Salaries		4,486.24
		222 - Cli	MD December	Salaries	267.65	
		232 - Tra	MD December	Salaries	76.47	
		234 - TO	MD December	Salaries	624.51	
		23416 - N	MD December	Salaries	114.71	
		23432 - E 23433 - C	MD December MD December	Salaries	254.90	
		23433 - C 23614 - T	MD December	Salaries Salaries	25.49 203.92	
		23823 - L	MD December	Salaries	356.86	
		23824-Bi	MD December	Salaries	191.18	
		23825 - R	MD December	Salaries	216.67	
		231621	MD December	Salaries	191.18	
		231623-R	MD December	Salaries	89.22	
		323 - Mu	MD December	Salaries	50.98	
		32322-R	MD December	Salaries	50.98	
		524 - LEPC	MD December	Salaries	114.71	
		712-Data	MD December	Salaries	331.37	
		7332 - Co	MD December	Salaries	688.23	
		912 - Wor	MD December	Salaries	38.24	
		921 - Staf	MD December	Salaries	63.73	
		922 - Staf	MD December	Salaries	101.96	
		932 - Gen	MD December	Salaries	127.45	
		933 - PTO	MD December	Salaries	101.96	
		934 - Holi	MD December	Salaries	203.87	

Trans #	Date	Name	Memo	Account	Debit	Credit
					4,486.24	4,486.24
45372	12/31/20	932 - Gen 323 - Mu 332 - MR 712-Data 912 - Wor 922 - Staf 932 - Gen 933 - PTO 934 - Holi	CD December CD December	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	1,258.19 26.77 977.11 53.54 187.39 80.31 1,914.06 214.15	4,711.52
					4,711.52	4,711.52
45373	12/31/20	932 - Gen 232 - Tra 23422 - K 23430 - C 231618 2319 - TIP 5211 - E 5212 - E 524 - LEPC 912 - Wor 922 - Staf 932 - Gen 933 - PTO 934 - Holi 236 - Tec	CF December CF December	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	$\begin{array}{c} 445.06\\ 182.07\\ 404.60\\ 161.84\\ 2,447.83\\ 40.46\\ 687.82\\ 323.68\\ 40.46\\ 80.92\\ 161.84\\ 1,780.24\\ 323.68\\ 40.46\end{array}$	7,120.96
					7,120.96	7,120.96
45374	12/31/20	932 - Gen 911 - Co 913 - Fin 922 - Staf 923 - Per 932 - Gen 933 - PTO 934 - Holi	AAIW December AAIW December AAIW December AAIW December AAIW December AAIW December AAIW December AAIW December	Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	156.26 1,742.90 84.14 1,286.14 144.24 625.04 192.32	4,231.04
					4,231.04	4,231.04
45375	12/31/20	932 - Gen 211 - Mu 213 - Mu 21321-Na 214 - Stat 225 - Act 323 - Act 323 - Mu 712-Data 7331 - Co 911 - Co 912 - Wor 922 - Staf 923 - Per 933 - PTO 934 - Holi	RM December RM December	Salaries Salaries	$\begin{array}{c} 130.35\\792.96\\749.51\\1,064.53\\43.45\\65.18\\21.73\\21.73\\65.18\\619.16\\86.90\\54.31\\358.46\\228.11\\955.90\\304.15\\1,738.00\\347.59\end{array}$	7,647.20
					7,647.20	7,647.20
45376	12/31/20	932 - Gen 214 - Stat 222 - Cli 225 - Act 226 - Ene	MN December MN December MN December MN December MN December	Salaries Salaries Salaries Salaries Salaries	537.90 71.72 251.02 179.30	6,257.57

02/26/20

45377       12/31/20       932 - Gen       ENL December       Salaries       215.25         211 - Mu       ENL December       Salaries       216.25         213 - Mu       ENL December       Salaries       216.25         214 - Stat       ENL December       Salaries       28.70         225 - Act       ENL December       Salaries       17.20         231 - Ac       ENL December       Salaries       10.45         2312 - Ac       ENL December       Salaries       10.45         712-Data       ENL December       Salaries       28.70         932 - Gen       ENL December       Salaries       28.70         932 - Gen       ENL December       Salaries       28.70         933 - PTO       ENL December       Salaries       430.50         2296.00       2.296.00       2.296.00       2.296.00         45378       12/31/20       932 - Gen       SS December       Salaries       5.573.92         933 - PTO       SS December       Salaries       5.573.92       5.573.92         45379       12/31/20       932 - Gen       EMMA December       Salaries       10.00         911 - Trdr       EMMA December       Sala	Trans #	Date	Name	Мето	Account	Debit	Credit
721 - EC         NN December         Salaries         334.46           7331 - Co         NN December         Salaries         358.60           912 - Wor         NN December         Salaries         107.58           922 - Ser         NN December         Salaries         591.69           933 - FTO         NN December         Salaries         591.69           933 - FTO         NN December         Salaries         932.26           933 - FTO         NN December         Salaries         932.36           211 - Mu         ENL December         Salaries         215.25           45377         12/31/20         932 - Gen         ENL December         Salaries         215.25           213 - Act         ENL December         Salaries         217.20         223 - Act         ENL December           223 - Act         ENL December         Salaries         110.45         712.01           231 - Act         ENL December         Salaries         28.70         733.71           933 - PTO         ENL December         Salaries         28.70         733.71         2.296.00         2.296.00         2.296.00         2.296.00         2.296.00         2.296.00         2.296.00         2.296.00         2			531 - RPP	MN December	Salaries	340.67	
7331 - Co         MN December         Salaries         388.60           912 - Stat         MN December         Salaries         107.58           922 - Stat         MN December         Salaries         107.58           923 - Per         MN December         Salaries         251.02           933 - FO         MN December         Salaries         232.6           934 - Holi         MN December         Salaries         226.88           934 - Holi         ENL December         Salaries         215.25           213 - Mu         ENL December         Salaries         215.25           213 - Mu         ENL December         Salaries         215.27           214 - Mu         ENL December         Salaries         216.27           213 - Mu         ENL December         Salaries         217.20           225 - Act         ENL December         Salaries         100.45           212 - Ac         ENL December         Salaries         28.70           712 - Data         ENL December         Salaries         28.70           312 - Co         ENL December         Salaries         34.40           932 - Sen         ENL December         Salaries         34.40 </td <td></td> <td></td> <td></td> <td>MN December</td> <td></td> <td></td> <td></td>				MN December			
912 - Wor         NN December         Salaries         107.58           922 - Staf         NN December         Salaries         591.69           933 - FTO         NN December         Salaries         591.69           933 - FTO         NN December         Salaries         592.36           934 - Holi         NN December         Salaries         932.36           934 - Holi         ENL December         Salaries         223.66           211 - Mu         ENL December         Salaries         215.25           213 - Act         ENL December         Salaries         215.25           214 - Stat         ENL December         Salaries         172.20           221 - Act         ENL December         Salaries         172.20           231 - Act         ENL December         Salaries         172.20           231 - Act         ENL December         Salaries         28.70           733 - Co         ENL December         Salaries         28.70           933 - PTO         ENL December         Salaries         28.70           933 - PTO         ENL December         Salaries         34.40           933 - PTO         ENL December         Salaries         3.20.66			721 - EC	MN December	Salaries	394.46	
922-Stat         MN December         Salaries         107.58           932-Gen         MN December         Salaries         281.92           933-FTO         MN December         Salaries         282.68           934-Holi         MN December         Salaries         286.88           934-Holi         MN December         Salaries         286.88           6.257.57         6.257.57         6.257.57         6.257.57           45377         12/31/20         932-Gen         ENL December         Salaries         215.25           211-Mu         ENL December         Salaries         215.27         217.02         217.02           225-Act         ENL December         Salaries         100.45         217.20           212-Act         ENL December         Salaries         100.45           212-Xc         ENL December         Salaries         28.70           712-Data         ENL December         Salaries         28.70           912-Vor         ENL December         Salaries         28.70           933-PTO         ENL December         Salaries         34.40           933-PTO         SS December         Salaries         34.70           933-PTO			7331 - Co	MN December	Salaries	358.60	
923 - Per         MN December         Salaries         591.69           933 - FTO         MN December         Salaries         251.02           933 - FTO         MN December         Salaries         2286.88           6,257.57         6,257.57         6,257.57           45377         12/31/20         932 - Gen         ENL December         Salaries         215.25           213 - Mu         ENL December         Salaries         215.25         237.0           213 - Act         ENL December         Salaries         114.35           231 - Act         ENL December         Salaries         100.45           712-Data         ENL December         Salaries         100.45           712-Data         ENL December         Salaries         100.45           712-Data         ENL December         Salaries         104.45           712-Data         ENL December         Salaries         102.0           912 - Wor         ENL December         Salaries         14.35           933 - PTO         ENL December         Salaries         2.296.00           2.296.00         2.296.00         2.296.00         2.296.00           934 - HOL         SS December         Salaries			912 - Wor	MN December	Salaries	107.58	
932 - Gen         MN December         Salaries         251.02           933 - FTO         MN December         Salaries         932.6           934 - Holi         MN December         Salaries         286.88           6,257.57         6,257.57         6,257.57           45377         12/31/20         932 - Gen         ENL December         Salaries         215.25           213 - Mu         ENL December         Salaries         215.26         215.26           214 - Act         ENL December         Salaries         14.35           225 - Act         ENL December         Salaries         14.35           2312 - Ac         ENL December         Salaries         22.70           2313 - Co         ENL December         Salaries         28.70           712-Data         ENL December         Salaries         24.70           912 - Wor         ENL December         Salaries         24.44           932 - Gen         SS December         Salaries         34.44           933 - PTO         ENL December         Salaries         5.20.56           234 - Holi         SS December         Salaries         5.30.05           2296.00         S.20.56         Salaries				MN December	Salaries	107.58	
933 - FTO         NN December         Salaries         932.36           934 - Holi         MN December         Salaries         286.88           6,257.57         6,257.57         6,257.57           45377         12/31/20         932 - Gen         ENL December         Salaries         215.25           213 - Mu         ENL December         Salaries         215.25         231.41           213 - Mu         ENL December         Salaries         117.20           225 - Act         ENL December         Salaries         100.45           213 - Act         ENL December         Salaries         100.45           712-Data         ENL December         Salaries         100.45           712-Data         ENL December         Salaries         102.04           912 - Wort         ENL December         Salaries         28.70           922 - Staf         ENL December         Salaries         24.70           933 - PTO         ENL December         Salaries         5.573.62           933 - PTO         SD December         Salaries         5.573.92           934 - Holi         SS December         Salaries         31.00           21244 - Stat         EMMA December							
934 - Holi         MN December         Salaries         286.88           45377         12/31/20         932 - Gen         ENL December         Salaries         215.25           45377         12/31/20         932 - Gen         ENL December         Salaries         215.25           211 - Mu         ENL December         Salaries         215.25         213.4         211.4         ENL December         Salaries         215.25           213 - Mu         ENL December         Salaries         143.5         237.2         225.4         ENL December         Salaries         143.5           2312 - Ac         ENL December         Salaries         100.45         772.20         731.7         731.0         ENL December         Salaries         28.70           912 - Wor         ENL December         Salaries         28.70         5.73.9         5.73.9           932 - Gen         ENL December         Salaries         22.700         2.296.00         2.296.00         2.296.00           45378         12/31/20         932 - Gen         SS December         Salaries         5.573.9         5.573.9           45379         12/31/20         932 - Gen         EMMA December         Salaries         31.00         5.456.0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
45377         12/31/20         932 - Gen         ENL December         Salaries         2,296.0           211 - Mu         ENL December         Salaries         215.25         2,296.0           213 - Mu         ENL December         Salaries         215.25         2,296.0           225 - Act         ENL December         Salaries         114.55         21.4           231 - Act         ENL December         Salaries         104.55           231 - Act         ENL December         Salaries         104.55           231 - Act         ENL December         Salaries         104.55           712-Data         ENL December         Salaries         28.70           7331 - Co         ENL December         Salaries         34.4.00           922 - Stat         ENL December         Salaries         34.4.00           933 - PTO         ENL December         Salaries         5.573.9           933 - PTO         SS December         Salaries         1.00							
45377       12/31/20       932 - Gen       ENL December       Salaries       215.25         211 - Mu       ENL December       Salaries       216.25         213 - Mu       ENL December       Salaries       216.25         214 - Stat       ENL December       Salaries       117.20         221 - Act       ENL December       Salaries       11.35         231 - Act       ENL December       Salaries       10.45         231 - Act       ENL December       Salaries       10.45         231 - Act       ENL December       Salaries       10.45         712-Data       ENL December       Salaries       28.70         932 - Gen       ENL December       Salaries       28.70         932 - Gen       ENL December       Salaries       5.573.92         933 - PTO       ENL December       Salaries       5.573.92         934 - Holi       SS December       Salaries       31.00         12/31/20       932 - Gen       EMMA December       Salaries       31.00         214 - Stat       EMMA December       Salaries       31.00       5.73.92         5.320.56       S32 - Gen       EMMA December       Salaries       31.00			934 - Holi	MN December	Salaries	286.88	
211 · Mu       ENL December       Salaries       215.25         213 · Mu       ENL December       Salaries       416.15         214 · Stat       ENL December       Salaries       127.0         225 · Act       ENL December       Salaries       17.20         231 · Act       ENL December       Salaries       17.20         231 · Act       ENL December       Salaries       10.45         231 · Act       ENL December       Salaries       28.70         7331 · Co       ENL December       Salaries       28.70         932 · Gen       ENL December       Salaries       344.40         933 · PTO       SS December       Salaries       2.296.00       2.296.00         2.296.00       2.296.00       2.296.00       2.296.00       2.296.00         45378       12/31/20       932 · Gen       SS December       Salaries       5.573.92       5.573.92         45379       12/31/20       932 · Gen       EMMA December       Salaries       31.00       2.134.44.00         511 · Trat       EMMA December       Salaries       31.00       5.456.0         511 · Trat       EMMA December       Salaries       1.054.00       133 · PFO						6,257.57	6,257.57
213 - Mu       ENL December       Salaries       416.15         214 - Stat       ENL December       Salaries       28.70         223 - Act       ENL December       Salaries       11.35         231 - Act       ENL December       Salaries       14.35         231 - Act       ENL December       Salaries       10.45         712 - Data       ENL December       Salaries       28.70         733 - Co       ENL December       Salaries       28.70         912 - Wor       ENL December       Salaries       28.70         92 - Staf       ENL December       Salaries       28.70         932 - Gen       ENL December       Salaries       34.40         933 - PTO       ENL December       Salaries       5.573.92         45378       12/31/20       932 - Gen       SS December       Salaries       5.20.66         933 - PTO       SS December       Salaries       31.00       5.573.92       5.573.92         45379       12/31/20       932 - Gen       EMMA December       Salaries       31.00       5.573.92         214 - Stat       EMMA December       Salaries       10.00       5.573.92       5.573.92         214	45377	12/31/20		ENL December			2,296.00
214 - Stat       ENL December       Salaries       28.70         225 - Act       ENL December       Salaries       114.35         231 - Act       ENL December       Salaries       100.45         712-Data       ENL December       Salaries       100.45         712-Data       ENL December       Salaries       100.45         912 - Wor       ENL December       Salaries       28.70         922 - Staf       ENL December       Salaries       344.40         922 - Staf       ENL December       Salaries       344.40         933 - PTO       ENL December       Salaries       5,573.9         933 - PTO       SS December       Salaries       5,573.9         934 - Holi       SS December       Salaries       5,573.9         934 - Holi       SS December       Salaries       5,573.9         12/31/20       932 - Gen       EMMA December       Salaries       31.00         214 - Stat       EMMA December       Salaries       10.00         214 - Stat       EMMA December       Salaries       10.00         214 - Stat       EMMA December       Salaries       10.00         214 - Stat       EMMA December <t< td=""><td></td><td></td><td>211 - Mu</td><td>ENL December</td><td></td><td>215.25</td><td></td></t<>			211 - Mu	ENL December		215.25	
225 - Act         ENL December         Salaries         172.20           231 - Act         ENL December         Salaries         14.35           2312 - Act         ENL December         Salaries         100.45           712-Data         ENL December         Salaries         28.70           7331 - Co         ENL December         Salaries         28.70           912 - Wor         ENL December         Salaries         344.40           922 - Staf         ENL December         Salaries         28.70           932 - Gen         ENL December         Salaries         344.40           933 - PTO         ENL December         Salaries         5.73.92           932 - Gen         SS December         Salaries         5.320.56           933 - PTO         SS December         Salaries         5.573.92           933 - PTO         SS December         Salaries         5.573.92           934 - Holi         SS December         Salaries         31.00           12/31/20         932 - Gen         EMMA December         Salaries         31.00           214 - Stat         EMMA December         Salaries         31.00         5.456.0           511 - RPP         EMMA December <td></td> <td></td> <td></td> <td>ENL December</td> <td>Salaries</td> <td></td> <td></td>				ENL December	Salaries		
231 - Act       ENL December       Salaries       14.35         2312 - Ac       ENL December       Salaries       100.45         712-Data       ENL December       Salaries       28.70         7331 - Co       ENL December       Salaries       34.40         912 - Wor       ENL December       Salaries       34.40         922 - Staf       ENL December       Salaries       34.40         933 - PTO       ENL December       Salaries       430.50         2,296.00       2,296.00       2,296.00       2,296.00         45378       12/31/20       932 - Gen       SS December       Salaries       5,573.92         45379       12/31/20       932 - Gen       SS December       Salaries       31.00         21324 - E       EMMA December       Salaries       31.00       5,573.92         45379       12/31/20       932 - Gen       EMMA December       Salaries       31.00         21324 - E       EMMA December       Salaries       31.00       5,573.92         511 - Traf       EMMA December       Salaries       10.00       5,165.00         531 - RPP       EMMA December       Salaries       10.00       5,460.0       5,456.00<			214 - Stat	ENL December	Salaries	28.70	
2312 - Ac       ENL December       Salaries       100.45         712-Data       ENL December       Salaries       28.70         7331 - Co       ENL December       Salaries       344.40         922 - Staf       ENL December       Salaries       344.40         932 - Gen       ENL December       Salaries       344.40         933 - PTO       ENL December       Salaries       344.40         933 - PTO       ENL December       Salaries       344.40         933 - PTO       SS December       Salaries       430.50         933 - PTO       SS December       Salaries       5,573.92         933 - PTO       SS December       Salaries       2253.36         934 - Holi       SS December       Salaries       31.00         511 - Traf       EMMA December       Salaries       31.00         531 - RPP       Traf       EMMA December       Salaries       10.00         733 - Co       EMMA December       Salaries       10.00       546.00         531 - Traf       EMMA December       Salaries       10.00       546.00         733 - Co       EMMA December       Salaries       10.20.00       5466.00         733 -			225 - Act	ENL December	Salaries	172.20	
712-Data       ENL December       Salaries       28.70         7331 - Co       ENL December       Salaries       172.20         912 - Wor       ENL December       Salaries       344.40         922 - Staf       ENL December       Salaries       28.70         932 - Gen       ENL December       Salaries       28.70         933 - PTO       ENL December       Salaries       430.50         2296.00       2.296.00       2.296.00       2.296.00         45378       12/31/20       932 - Gen       SS December       Salaries       5.573.9         933 - PTO       SS December       Salaries       5.573.92       5.573.92         933 - PTO       SS December       Salaries       245.60         934 - Holi       SS December       Salaries       245.00         12/31/20       932 - Gen       EMMA December       Salaries       31.00         213 - FTP       EMMA December       Salaries       10.00       5.456.00         511 - Traf       EMMA December       Salaries       10.00       5.456.00         733 - CO       EMMA December       Salaries       10.00       5.456.00         932 - Gen       EMMA December <t< td=""><td></td><td></td><td>231 - Act</td><td>ENL December</td><td>Salaries</td><td>14.35</td><td></td></t<>			231 - Act	ENL December	Salaries	14.35	
7331 - Co       ENL December       Salaries       172.20         912 - Wor       ENL December       Salaries       344.40         922 - Staf       ENL December       Salaries       344.40         933 - PTO       ENL December       Salaries       344.40         933 - PTO       ENL December       Salaries       344.40         933 - PTO       SD December       Salaries       344.40         933 - PTO       SS December       Salaries       5,573.90         933 - PTO       SS December       Salaries       5,573.92         933 - PTO       SS December       Salaries       2,296.00         933 - PTO       SS December       Salaries       5,573.92         934 - Holi       SS December       Salaries       31.00         214 - Stat.       EMMA December       Salaries       31.00         214 - Stat.       EMMA December       Salaries       1.004.00         7331 - Co       EMMA December       Salaries       1.023.00         932 - Gen       EMMA December       Salaries       1.023.00         932 - Gen       EMMA December       Salaries       1.023.00         933 - PTO       EMMA December       Salaries       1.023.00<			2312 - Ac	ENL December	Salaries	100.45	
912 - Wor         ENL December         Salaries         344.40           922 - Staf         ENL December         Salaries         28.70           932 - Gen         ENL December         Salaries         28.70           933 - PTO         ENL December         Salaries         28.70           22.96.00         2.296.00         2.296.00         2.296.00           45378         12/31/20         932 - Gen         SS December         Salaries         5.573.9           933 - PTO         SS December         Salaries         5.573.9         5.573.9           45379         12/31/20         932 - Gen         EMMA December         Salaries         31.00           21324 - E         EMMA December         Salaries         31.00         5.456.0           511 - Traf         EMMA December         Salaries         10.500         60.0           7331 - Co         EMMA December         Salaries         10.500         60.0           932 - Gen         EMMA December         Salaries         1.024.00         60.0           932 - Gen         EMMA December         Salaries         1.054.00         60.0           933 - PTO         EMMA December         Salaries         1.054.00         62.			712-Data	ENL December	Salaries	28.70	
922 - Staf         ENL December         Salaries         28.70           933 - Gen         ENL December         Salaries         344.40           933 - PTO         ENL December         Salaries         344.40           933 - PTO         ENL December         Salaries         344.40           933 - PTO         SS December         Salaries         344.40           933 - PTO         SS December         Salaries         5,73.9           933 - PTO         SS December         Salaries         5,573.9           933 - PTO         SS December         Salaries         5,573.9           934 - Holi         SS December         Salaries         5,573.9           213/24 - E         EMMA December         Salaries         31.00           214 - Stat         EMMA December         Salaries         31.00           31 - RPP         EMMA December         Salaries         1,054.00           7332 - Co         EMMA December         Salaries         1,054.00           933 - PTO         EMMA December         Salaries         1,054.00           933 - PTO         EMMA December         Salaries         1,054.00           933 - PTO         EMMA December         Salaries         1,054.00     <			7331 - Co	ENL December	Salaries	172.20	
932 - Gen       ENL December       Salaries       344.40         933 - PTO       ENL December       Salaries       430.50         45378       12/31/20       932 - Gen       SS December       Salaries       5,573.9         933 - PTO       SS December       Salaries       5,320.56       5,573.9         933 - PTO       SS December       Salaries       5,573.9       5,573.9         937 - PTO       SS December       Salaries       5,573.92       5,573.9         937 - PTO       932 - Gen       EMMA December       Salaries       31.00         21324 - E       EMMA December       Salaries       31.00       5,456.0         21324 - E       EMMA December       Salaries       1054.00       5,573.9         31 - RPP       EMMA December       Salaries       1,054.00       5,456.00         322 - Gen       EMMA December       Salaries       1,023.00       922 - Stal       EMMA December       Salaries       2,48.00         933 - PTO       EMMA December       Salaries       2,418.00       5,456.00       5,456.00         932 - Gen       EMMA December       Salaries       2,418.00       11,395.34       11,395.34         932 - Gen       to re			912 - Wor	ENL December	Salaries	344.40	
933 - PTO         ENL December         Salaries         430.50           45378         12/31/20         932 - Gen         SS December         Salaries         5,573.9           933 - PTO         SS December         Salaries         5,320.56         2           933 - PTO         SS December         Salaries         5,573.92         5,573.92           934 - Holi         SS December         Salaries         2         25,336           45379         12/31/20         932 - Gen         EMMA December         Salaries         31.00           21324 - E         EMMA December         Salaries         31.00         5,456.0           511 - Traf         EMMA December         Salaries         1,054.00         10           7331 - Co         EMMA December         Salaries         1,054.00         10           7332 - Co         EMMA December         Salaries         1,023.00         10           932 - Gen         <			922 - Staf	ENL December	Salaries	28.70	
933 - PTO         ENL December         Salaries         430.50           45378         12/31/20         932 - Gen         SS December         Salaries         5,573.9           933 - PTO         SS December         Salaries         5,320.56         2           933 - PTO         SS December         Salaries         5,573.92         5,573.92           934 - Holi         SS December         Salaries         2         25,336           45379         12/31/20         932 - Gen         EMMA December         Salaries         31.00           21324 - E         EMMA December         Salaries         31.00         5,456.0           511 - Traf         EMMA December         Salaries         1,054.00         10           7331 - Co         EMMA December         Salaries         1,054.00         10           7332 - Co         EMMA December         Salaries         1,023.00         10           932 - Gen         <							
45378       12/31/20       932 - Gen       SS December       Salaries       5,573.9         933 - PTO       SS December       Salaries       253.36       5,573.9         934 - Holi       SS December       Salaries       253.36       5,573.9         45379       12/31/20       932 - Gen       EMMA December       Salaries       31.00         21324 - E       EMMA December       Salaries       31.00         21324 - E       EMMA December       Salaries       31.00         2131/20       932 - Gen       EMMA December       Salaries       10.00         511 - Traf       EMMA December       Salaries       10.01       10.01         531 - Co       EMMA December       Salaries       1.023.00       10.01         7331 - Co       EMMA December       Salaries       1.023.00       10.023.00         932 - Gen       EMMA December       Salaries       2.418.00       10.023.00         933 - PTO       EMMA December       Salaries       2.418.00       10.023.00         933 - PTO       EMMA December       Salaries       2.418.00       11.395.34         932 - Gen       to record local match for Dec from rev. alloc       12,843.25       12,843.25       <							
933 - PTO 934 - Holi         SS December         Salaries         5,320.56 253.36           45379         12/31/20         932 - Gen         EMMA December         Salaries         31.00           21324 - E         EMMA December         Salaries         31.00         5,456.00           21324 - E         EMMA December         Salaries         31.00           214 - Stat         EMMA December         Salaries         31.00           531 - RPP         EMMA December         Salaries         100           531 - RPP         EMMA December         Salaries         1,054.00           7331 - Co         EMMA December         Salaries         1,023.00           922 - Staf         EMMA December         Salaries         1,023.00           932 - Gen         EMMA December         Salaries         248.00           933 - PTO         EMMA December         Salaries         248.00           932 - Gen         to record local match for Dec from rev. alloc         5,456.00         5,456.00						2,296.00	2,296.00
934 - Holi       SS December       Salaries       253.36         45379       12/31/20       932 - Gen       EMMA December       Salaries       31.00         21324 - E       EMMA December       Salaries       31.00       5,573.92         21324 - E       EMMA December       Salaries       31.00       5,456.0         214 - Stat       EMMA December       Salaries       31.00         531 - RPP       EMMA December       Salaries       1,054.00         7331 - Co       EMMA December       Salaries       1,023.00         922 - Staf       EMMA December       Salaries       1,023.00         932 - Gen       EMMA December       Salaries       248.00         933 - PTO       EMMA December       Salaries       248.00         934 - Holi       EMMA December       Salaries       248.00         934 - Holi       EMMA December       Salaries       248.00         932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record in-kind match Dec per rev. alloc       Match - ln-Kind       1,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       12,843.25       12,843.25	45378	12/31/20	932 - Gen	SS December	Salaries		5,573.92
45379       12/31/20       932 - Gen       EMMA December       Salaries       5,573.92       5,573.92         45379       12/31/20       932 - Gen       EMMA December       Salaries       31.00         214 - Stat       EMMA December       Salaries       248.00         531 - Traf       EMMA December       Salaries       100         531 - RPP       EMMA December       Salaries       1,054.00         7332 - Co       EMMA December       Salaries       1,054.00         7332 - Co       EMMA December       Salaries       1,023.00         922 - Staf       EMMA December       Salaries       1,023.00         932 - Gen       EMMA December       Salaries       1,023.00         932 - Gen       EMMA December       Salaries       248.00         933 - PTO       EMMA December       Salaries       248.00         934 - Holi       EMMA December       Salaries       248.00         932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record local match for Dec per rev. alloc       Match - commun       11,447.91         932 - Gen       to record local match Dec per rev. alloc       Match - In-Ki			933 - PTO	SS December	Salaries	5,320.56	
45379       12/31/20       932 - Gen       EMMA December       Salaries       31.00         21324 - E       EMMA December       Salaries       31.00         214 - Stat       EMMA December       Salaries       31.00         511 - Traf       EMMA December       Salaries       31.00         531 - RPP       EMMA December       Salaries       155.00         7331 - Co       EMMA December       Salaries       1,054.00         7322 - Co       EMMA December       Salaries       62.00         932 - Gen       EMMA December       Salaries       1,023.00         932 - Gen       EMMA December       Salaries       2,418.00         933 - PTO       EMMA December       Salaries       2,418.00         933 - PTO       EMMA December       Salaries       2,418.00         934 - Holi       EMMA December       Salaries       2,418.00         932 - Gen       to record local match for Dec from rev. alloc       Match - commun       11,395.34         932 - Gen       to record local match for Dec per rev. alloc       Match - ln-Kind       11,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - ln-Kind       1,447.91         932 - Gen <td></td> <td></td> <td>934 - Holi</td> <td>SS December</td> <td>Salaries</td> <td>253.36</td> <td></td>			934 - Holi	SS December	Salaries	253.36	
21324 - E       EMMA December       Salaries       31.00         214 - Stat       EMMA December       Salaries       248.00         511 - Traf       EMMA December       Salaries       31.00         531 - RPP       EMMA December       Salaries       31.00         531 - Co       EMMA December       Salaries       1054.00         7331 - Co       EMMA December       Salaries       1,023.00         922 - Staf       EMMA December       Salaries       62.00         932 - Gen       EMMA December       Salaries       248.00         933 - PTO       EMMA December       Salaries       248.00         934 - Holi       EMMA December       Salaries       248.00         932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record local match for Dec per rev. alloc       Match - commun       1,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       14,395.34         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       1,447.91         12,843.25       12,843.25       12,843.25       12,843.25						5,573.92	5,573.92
214 - Stat       EMMA December       Salaries       248.00         511 - Traf       EMMA December       Salaries       31.00         531 - RPP       EMMA December       Salaries       1,054.00         7331 - Co       EMMA December       Salaries       1,023.00         7332 - Co       EMMA December       Salaries       1,023.00         922 - Staf       EMMA December       Salaries       248.00         932 - Gen       EMMA December       Salaries       248.00         933 - PTO       EMMA December       Salaries       248.00         933 - PTO       EMMA December       Salaries       248.00         934 - Holi       EMMA December       Salaries       248.00         932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record local match for Dec per rev. alloc       Match - commun       11,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       14,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       12,843.25         12,843.25       12,843.25       12,843.25       12,843.25	45379	12/31/20	932 - Gen	EMMA December	Salaries		5,456.00
511 - Traf       EMMA December       Salaries       31.00         531 - RPP       EMMA December       Salaries       155.00         7331 - Co       EMMA December       Salaries       1,054.00         7332 - Co       EMMA December       Salaries       1,023.00         922 - Staf       EMMA December       Salaries       62.00         932 - Gen       EMMA December       Salaries       248.00         933 - PTO       EMMA December       Salaries       248.00         934 - Holi       EMMA December       Salaries       248.00         932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record in-kind match Dec per rev. alloc       Match - commun       11,395.34         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       11,395.34         932 - Gen       to record in-kind match Dec per rev. alloc       1121 - unbilled in       11,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       12,843.25         12,843.25       12,843.25       12,843.25       12,843.25			21324 - E	EMMA December	Salaries	31.00	
531 - RPP       EMMA December       Salaries       155.00         7331 - Co       EMMA December       Salaries       1,054.00         7332 - Co       EMMA December       Salaries       1,023.00         922 - Staf       EMMA December       Salaries       62.00         932 - Gen       EMMA December       Salaries       248.00         933 - PTO       EMMA December       Salaries       248.00         934 - Holi       EMMA December       Salaries       248.00         932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record local match for Dec per rev. alloc       Match - commun       11,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       11,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       12,843.25       12,843.25			214 - Stat	EMMA December	Salaries	248.00	
7331 - Co       EMMA December       Salaries       1,054.00         7332 - Co       EMMA December       Salaries       1,023.00         922 - Staf       EMMA December       Salaries       62.00         932 - Gen       EMMA December       Salaries       186.00         933 - PTO       EMMA December       Salaries       2,418.00         934 - Holi       EMMA December       Salaries       248.00         934 - Holi       EMMA December       Salaries       248.00         932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record local match for Dec per rev. alloc       Match - commun       11,395.34         932 - Gen       to record in-kind match Dec per rev. alloc       1121 - unbilled in       1,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       112,843.25       12,843.25			511 - Traf	EMMA December	Salaries	31.00	
7332 - Co       EMMA December       Salaries       1,023.00         922 - Staf       EMMA December       Salaries       62.00         932 - Gen       EMMA December       Salaries       186.00         933 - PTO       EMMA December       Salaries       2,418.00         934 - Holi       EMMA December       Salaries       2,418.00         934 - Holi       EMMA December       Salaries       248.00         932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record local match for Dec per rev. alloc       Deferred Income       11,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       1,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       12,843.25       12,843.25			531 - RPP	EMMA December	Salaries	155.00	
922 - StafEMMA DecemberSalaries62.00932 - GenEMMA DecemberSalaries186.00933 - PTOEMMA DecemberSalaries2,418.00934 - HoliEMMA DecemberSalaries248.00934 - HoliEMMA DecemberSalaries248.004539912/31/20932 - Gento record local match for Dec from rev. allocDeferred Income932 - Gento record local match for Dec per rev. allocDeferred Income11,395.34932 - Gento record in-kind match Dec per rev. alloc1121 - unbilled in11,447.91932 - Gento record in-kind match Dec per rev. alloc12,843.2512,843.25			7331 - Co	EMMA December	Salaries	1,054.00	
932 - Gen       EMMA December       Salaries       186.00         933 - PTO       EMMA December       Salaries       2,418.00         934 - Holi       EMMA December       Salaries       248.00         45399       12/31/20       932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       932 - Gen       to record in-kind match Dec per rev. alloc       Deferred Income       11,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       12,843.25       12,843.25			7332 - Co	EMMA December	Salaries	1,023.00	
933 - PTO       EMMA December       Salaries       2,418.00         934 - Holi       EMMA December       Salaries       248.00         45399       12/31/20       932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       932 - Gen       to record in-kind match Dec per rev. alloc       Deferred Income       11,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       1,447.91         12,843.25       12,843.25       12,843.25			922 - Staf	EMMA December	Salaries	62.00	
934 - Holi       EMMA December       Salaries       248.00         45399       12/31/20       932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       932 - Gen       to record in-kind match Dec per rev. alloc       Deferred Income       11,447.91         932 - Gen       932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       1,447.91         12,843.25       12,843.25       12,843.25       12,843.25			932 - Gen	EMMA December	Salaries	186.00	
4539912/31/20932 - Gen 932 - Gento record local match for Dec from rev. alloc 932 - GenDeferred Income Match - commun11,395.34 1,447.91932 - Gen 932 - Gento record local match for Dec from rev. alloc to record in-kind match Dec per rev. allocDeferred Income 			933 - PTO	EMMA December	Salaries	2,418.00	
45399       12/31/20       932 - Gen       to record local match for Dec from rev. alloc       Deferred Income       11,395.34         932 - Gen       to record local match for Dec from rev. alloc       Match - commun       11,395.34         932 - Gen       to record in-kind match Dec per rev. alloc       1121 - unbilled in       1,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       1,447.91         12,843.25       12,843.25       12,843.25			934 - Holi	EMMA December	Salaries	248.00	
932 - Gento record local match for Dec from rev. allocMatch - commun11,395.3932 - Gento record in-kind match Dec per rev. alloc1121 - unbilled in1,447.91932 - Gento record in-kind match Dec per rev. allocMatch - In-Kind1,447.9112,843.2512,843.2512,843.25						5,456.00	5,456.00
932 - Gen       to record in-kind match Dec per rev. alloc       1121 - unbilled in       1,447.91         932 - Gen       to record in-kind match Dec per rev. alloc       Match - In-Kind       1,447.91         12,843.25       12,843.25       12,843.25	45399	12/31/20				11,395.34	11.395.34
12,843.25 12,843.2			932 - Gen	to record in-kind match Dec per rev. alloc	1121 - unbilled in	1,447.91	
			932 - Gen	to record in-kind match Dec per rev. alloc	Match - In-Kind		1,447.91
45476 12/31/20 932 - Gen to adjust accrued PTO for Dec Accrued Vacatio 12.848.70						12,843.25	12,843.25
	45476	12/31/20	932 - Gen 932 - Gen	to adjust accrued PTO for Dec to adjust accrued PTO for Dec	Accrued Vacatio Salaries	12,848.70	12,848.70
12,848.70 12,848.7						12,848.70	12,848.70
45486       12/01/20       932 - Gen       to record server depr 5 yr ending 10/21       Depreciation       297.08         932 - Gen       to record server depr 5 yr ending 10/21       A/D Furniture, E       297.02	45486	12/01/20			•	297.08	297.08
297.08 297.0						297.08	297.08
45487 12/01/20 932 - Gen Travelers WC policy - 7/2018 - 7/2019 Prepaid Insurance 255.5 932 - Gen to record monthly workers comp insuranc Workers Comp 255.50	45487	12/01/20				255.50	255.50
							255.50

02/26/20

Trans #	Date	Name	Memo	Account	Debit	Credit
45488	12/01/20	931 - IT A 931 - IT A	ESRI - ARC GIS August 2019 - August 20 ESRI - ARC GIS August 2019 - August 20	Prepaid Mainten Equip & Softwar	554.17	554.17
					554.17	554.17
45505	12/31/20	32251 - O	Water Quality CCRPC expenses for Dec	Deferred Grants	1,168.38	
		32251 - O 32251 - O	Water Quality CCRPC expenses for Dec Water Quality subs expenses for Dec	ANR - Water Qu Deferred Grants	61,407.98	1,168.38
		32251 - O	Water Quality subs expenses for Dec	ANR - Water Qu		61,407.98
					62,576.36	62,576.36
45519	12/31/20	226 - Ene 226 - Ene	to record exp/revenues for Dec to record exp/revenues for Dec	Deferred Grants Energy Plan Imp	490.25	490.25
					490.25	490.25
45520	12/31/20	332 - MR 332 - MR	to reverse Grants in Aid - October and No to reverse Grants in Aid - October and No	Unbilled Receiva Grants in Aid Pilot	1,021.00	1,021.00
					1,021.00	1,021.00
45525	12/31/20	932 - Gen	to record ACCD income against Dec exp	Deferred Income	23,070.27	
		932 - Gen 932 - Gen 932 - Gen	to record ACCD income against Dec exp to record ACCD match income against De to record ACCD match income against D	Project Income Deferred Income Project Income	4,497.89	23,070.27 4,497.89
		002 00			27,568.16	27,568.16
45526	12/31/20	932 - Gen	adjust accrued salary for Dec	Accrued Salaries	27,300.10	7,166.03
45520	12/31/20	932 - Gen	adjust accrued salary for Dec	Salaries	7,166.03	7,100.03
					7,166.03	7,166.03
45527	12/31/20	932 - Gen 932 - Gen	to match ineligible expenses for Dec to match ineligible expenses for Dec	Deferred Income Project Income-L	1,214.79	1,214.79
					1,214.79	1,214.79
TOTAL					1,162,394.20	*****



- To: Joint Finance & Executive Committee
- From: Forest Cohen, CCRPC Senior Business Manager
- Cc: Charlie Baker, CCRPC Executive Director
- Date: February 26, 2020

Re: FY20 – July 2019 through December 2019 Financial Brief
 Contained below you will find a summary of draft financial information for July 2019 through December 2019.

#### **Discuss the change in cash versus previous year as requested by the Treasurer** Please find the "Change in Cash Year over Year" sheet included with the packet.

#### Financial Statements Summary Through December 2019

#### Balance Sheet December 31, 2019

- Cash in Checking (Operating) \$203,488
- Cash in Money Market (Reserve) \$176,584
- Current Assets over Current Liabilities: \$608,311
- Deferred Income Communities Match: \$169,285

#### Income Statement through December 2019 -

➢ FY20 Year to Date Income (unaudited) : (\$71,442)

#### **Income Statement through December 2019**

After generating positive income in FY20 through October, we've had two negative months back to back to bring us to the (\$71,442) year to date. This tracks with previous years that ended with negative income at year end. We've budgeted for ending the year at \$0 and have an indirect rate this year that can get us there, so this current number is behind expectations.

Through December, which is 50% of the budget year, we were at 49.2% for Operating Expenses. Our issue is on the revenue side, with 46.8% generated through half of the budget year. We have to do a better job billing the transportation staff-time line through the second half of the year to hit our budget expectation this year and break even.

#### **Cash Flow through January 2020**

Our cash flow through January is adequate for operations. However, you can observe about a \$50,000 to \$60,000 reduction in projected actuals versus the original projection. This isn't critical to our financial position, but it is enough to keep an eye on. I believe that this moderately suppressed cash position is the result of our lower than expected revenue generation through the first portion of the fiscal year.

Change in Cash - Year Over Year for March 4, 2020 Joint Finance & Executive Committee

Cash Balance	\$	<b>Jul-19</b> 240,403	\$	<b>Jul-18</b> 352,490	\$	<b>Difference</b> (112,087)
Accounts Receivable	\$	993,595	\$	1,094,662	\$	(101,067)
Accounts Payable	\$	437,971	\$	579,230	\$	(141,259)
Cash + Receiveables Minus Payables	\$	796,027	\$	867,922	\$	(71,895)
	Ŷ	150,021	Ŷ	007,522	Ŷ	(71)0007
Cash Balance	\$	<b>Aug-19</b> 344,948	\$	<b>Aug-18</b> 679,669	\$	Difference (334,721)
Accounts Receivable	\$	725,107	\$	590,907	\$	134,200
Accounts Payable	\$	313,642	\$	440,982	\$	(127,340)
Cash + Receiveables Minus Payables	\$	756,413	\$	829,594	\$	(73,181)
Cash Balance	\$	<b>Sep-19</b> 293,156	\$	<b>Sep-18</b> 608,094	\$	<b>Difference</b> (314,938)
Accounts Receivable	\$	761,091	\$	862,837	\$	(101,746)
Accounts Payable	\$	309,125	\$	641,420	\$	(332,295)
Cash + Receiveables Minus Payables	\$	745,122	\$	829,511	\$	(84,389)
	Ŧ	,===		010,011	Ŧ	(
Cash Balance	\$	<b>Oct-19</b> 389,555	\$	<b>Oct-18</b> 719,546	\$	Difference (329,991)
		Oct-19	-	Oct-18		Difference
Cash Balance	\$	<b>Oct-19</b> 389,555	\$	<b>Oct-18</b> 719,546	\$	Difference (329,991)
Cash Balance Accounts Receivable	\$ \$	<b>Oct-19</b> 389,555 646,442	\$ \$	Oct-18 719,546 772,117 612,625	\$	Difference (329,991) (125,675)
Cash Balance Accounts Receivable Accounts Payable Cash + Receiveables	\$ \$ \$	Oct-19 389,555 646,442 246,935	\$ \$ \$	Oct-18 719,546 772,117 612,625	\$ \$ \$	Difference (329,991) (125,675) (365,690)
Cash Balance Accounts Receivable Accounts Payable Cash + Receiveables Minus Payables	\$ \$ \$	Oct-19 389,555 646,442 246,935 789,062 Nov-19	\$ \$ \$	Oct-18 719,546 772,117 612,625 879,038 Nov-18	\$ \$ \$	Difference (329,991) (125,675) (365,690) (89,976) Difference
Cash Balance Accounts Receivable Accounts Payable Cash + Receiveables Minus Payables Cash Balance	\$ \$ \$ \$	Oct-19 389,555 646,442 246,935 789,062 Nov-19 192,628	\$ \$ \$ \$	Oct-18 719,546 772,117 612,625 879,038 Nov-18 465,447	\$ \$ \$ \$	Difference (329,991) (125,675) (365,690) (89,976) Difference (272,819)
Cash Balance Accounts Receivable Accounts Payable Cash + Receiveables Minus Payables Cash Balance Accounts Receivable	\$ \$ \$ \$	Oct-19 389,555 646,442 246,935 789,062 789,062 Nov-19 192,628 875,493	\$ \$ \$ \$ \$	Oct-18 719,546 772,117 612,625 879,038 879,038 Nov-18 465,447 899,692	\$ \$ \$ \$ \$ \$	Difference (329,991) (125,675) (365,690) (89,976) Difference (272,819) (24,199)
Cash Balance Accounts Receivable Accounts Payable Cash + Receiveables Minus Payables Cash Balance Accounts Receivable Accounts Payable	\$ \$ \$ \$ \$	Oct-19 389,555 646,442 246,935 789,062 789,062 Nov-19 192,628 875,493 383,178	\$ \$ \$ \$ \$	Oct-18 719,546 772,117 612,625 879,038 879,038 465,447 899,692 580,403	\$ \$ \$ \$ \$ \$	Difference (329,991) (125,675) (365,690) (89,976) Difference (272,819) (24,199) (197,225)
Cash Balance Accounts Receivable Accounts Payable Cash + Receiveables Minus Payables Cash Balance Accounts Receivable Accounts Payable	\$ \$ \$ \$ \$ \$	Oct-19 389,555 646,442 246,935 789,062 789,062 192,628 875,493 383,178 684,943	\$ \$ \$ \$ \$ \$ \$	Oct-18 719,546 772,117 612,625 879,038 879,038 465,447 899,692 580,403 580,403 784,736	\$ \$ \$ \$ \$ \$ \$ \$	Difference (329,991) (125,675) (365,690) (89,976) Difference (272,819) (24,199) (197,225) (197,225) Uifference
Cash Balance Accounts Receivable Accounts Payable Cash + Receiveables Minus Payables Cash Balance Accounts Receivable Accounts Payable Cash + Receiveables Minus Payables	\$ \$ \$ \$ \$ \$ \$	Oct-19 389,555 646,442 246,935 789,062 789,062 875,493 383,178 684,943 Dec-19 380,379	\$ \$ \$ \$ \$ \$ \$ \$ \$	Oct-18 719,546 772,117 612,625 879,038 879,038 465,447 899,692 580,403 580,403 784,736 Dec-18 457,943	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Difference (329,991) (125,675) (365,690) (89,976) (89,976) (24,199) (24,199) (197,225) (197,225) Difference (77,564)

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02/26/20

Accrual Basis

# Chittenden County RPC Balance Sheet Prev Year Comparison As of December 31, 2019

	Dec 31, 19	Dec 31, 18	\$ Change	% Change
SSETS				
Current Assets				
Checking/Savings				
OCU Savings Account	5.00	0.00	5.00	100.0%
OCU Money Market Account	176,584.02	0.00	176,584.02	100.0%
OCU Checking Account	203,488.43	0.00	203,488.43	100.0%
Checking - People's United Bank	0.00	114,708.52	-114,708.52	-100.0%
Savings - People's United Bank	0.00	188,010.56	-188,010.56	-100.0%
Money Market - People's	0.00	154,788.72	-154,788.72	-100.0%
Petty Cash	250.00	384.46	-134.46	-35.0%
North Country Savings	51.08	50.93	0.15	0.3%
Total Checking/Savings	380,378.53	457,943.19	-77,564.66	-16.9%
Accounts Receivable				
Accounts Receivable	707,386.53	946,478.77	-239,092.24	-25.3%
Total Accounts Receivable	707,386.53	946,478.77	-239,092.24	-25.3%
Other Current Assets				
Prepaid Equipment - Car Lease	888.80	1,555.52	-666.72	-42.9%
1121 - unbilled inkind	6,230.99	3,962.17	2,268.82	57.3%
Prepaid Project Expense	1,735.60	0.00	1,735.60	100.0%
Unbilled Receivable	2,051.28	0.00	2,051.28	100.0%
CD - 13043	0.00	26,170.87	-26,170.87	-100.0%
CD - 13568	0.00	36,608.51	-36,608.51	-100.0%
Undeposited Funds	-2,245.13	0.00	-2,245.13	-100.0%
Total Other Current Assets	8,661.54	68,297.07	-59,635.53	-87.3%
Total Current Assets	1,096,426.60	1,472,719.03	-376,292.43	-25.6%
Other Assets				
Deferred Outflows-Pensions	286,129.00	368,759.00	-82,630.00	-22.4%
Security Deposit	8,075.61	8,075.61	0.00	0.0%
Furniture, Equipment	<b></b>	a		
A/D Furniture, Equipment	-25,817.92	-21,198.20	-4,619.72	-21.8%
Furniture, Equipment - Other	42,436.97	31,002.01	11,434.96	36.9%
Total Furniture, Equipment	16,619.05	9,803.81	6,815.24	69.5%
Prepaid Insurance	4,982.60	5,073.96	-91.36	-1.8%
Prepaid Expense - HSA	950.00	0.00	950.00	100.0%
Prepaid Maintenance Expense	5,889.61	6,040.68	-151.07	-2.5%
Allowance for A/R	-2,000.00	-2,000.00	0.00	0.0%
Total Other Assets	320,645.87	395,753.06	-75,107.19	-19.0%

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#### 02/26/20

Accrual Basis

# Chittenden County RPC Balance Sheet Prev Year Comparison As of December 31, 2019

TOTAL ASSETS         1,417,072.47         1,868,472.09         451,399.62           LIABLITTE'S & EQUITY Liabilities Current Liabilities Accounts Payable Accounts Payable         411,210.74         705,060.53         -293,849.79           Total Accounts Payable         411,210.74         705,060.53         -293,849.79           Other Current Liabilities         -         -         -           Deferred Grants - Energy Plan         -1,616.62         0.00         -1616.62           Deferred Grants - Direct to Lake         -137,19         0.00         -2522.74           Deferred Grants - Underhill BG         0.00         -503.49         503.49           Deferred Grants - WIR BG         0.00         -285.26         295.26           Deferred Grants - WIRD BG         0.00         -285.26         295.26           Deferred Grants - WIRD BG         0.00         -285.26         295.26           Deferred Grant - SB Pond B WOBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond B WOBG         -0.00         -285.26         225.27           Deferred Grant - SB Pond B WOBG         -0.00         -421.80         421.78           Deferred Grant - SB Pond B WOBG         -0.01         -0.01         0.01           Deferred Grant - ST VIG Bauge BG	Change	\$ Change	Dec 31, 18	Dec 31, 19		
Liabilities           Current Liabilities           Accounts Payable         411,210.74         705,060.53         -293,849.79           Total Accounts Payable         411,210.74         705,060.53         -293,849.79           Other Current Liabilities	-24.2%	-451,399.62	1,868,472.09	1,417,072.47	TOTAL ASSETS	
Current Liabilities           Accounts Payable         411,210.74         705,060.53         -293,849.79           Total Accounts Payable         411,210.74         705,060.53         -293,849.79           Other Current Liabilities         1         705,060.53         -293,849.79           Other Current Liabilities         0.00         -1,616.62         0.00           Deferred Grants - Energy Plan         -1,616.62         0.00         -137.19           Deferred Grants - Boiton CDBG         -2,522.74         0.00         -2,252.74           Deferred Grants - WQ Basin Plan         -9,661.86         -7,001.96         -2,255.90           Deferred Grants - Win Pine Grov         -0.09         -253.08         222.299           Deferred Grants - Wilton SWMP         0.00         -9,240.46         -9,240.46           Deferred Grants - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grants - SB Pond 3 WQBG         -0.00         -0.01         0.01           Deferred Grants - BTV BG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -0.01         0.01           Deferred Grant - SPT BG<					ABILITIES & EQUITY	
Accounts Payable         411,210.74         705,060.53         -293,849.79           Total Accounts Payable         411,210.74         705,060.53         -293,849.79           Other Current Liabilities         -         -         -293,849.79           Other Current Liabilities         -         -         -293,849.79           Other Current Liabilities         -         -         -         -293,849.79           Other Current Liabilities         -         -         -         -293,849.79           Other Current Liabilities         -         -         -         -293,849.79           Deferred Grants - Direct to Lake         -         -         -         -           Deferred Grants - Solton CDBG         -2,522.74         -         0.00         -2,552.74           Deferred Grants - Wilch BG         0.00         -503.49         503.49         -           Deferred Grants - Wilch BG         0.00         -295.26         295.26         -         -           Deferred Grant - SB Pond 3 WQBG         -0.01         -47.63         147.62         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td></td> <td></td> <td></td> <td></td> <td></td>						
Accounts Payable         411,210.74         705,060.53         -293,849.79           Total Accounts Payable         411,210.74         705,060.53         -293,849.79           Other Current Liabilities         -         -         -293,849.79           Other Current Liabilities         -         -         -293,849.79           Other Current Liabilities         -         -         -         -293,849.79           Other Current Liabilities         -         -         -         -293,849.79           Other Current Liabilities         -         -         -         -293,849.79           Deferred Grants - Direct to Lake         -         -         -         -           Deferred Grants - Solton CDBG         -2,522.74         -         0.00         -2,552.74           Deferred Grants - Wilch BG         0.00         -503.49         503.49         -           Deferred Grants - Wilch BG         0.00         -295.26         295.26         -         -           Deferred Grant - SB Pond 3 WQBG         -0.01         -47.63         147.62         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td></td> <td></td> <td></td> <td></td> <td>Current Liabilities</td>					Current Liabilities	
Accounts Payable         411.210.74         705,060.53         -293,849.79           Total Accounts Payable         411,210.74         705,060.53         -293,849.79           Other Current Liabilities         -         -         -293,849.79           Other Current Liabilities         -         -         -293,849.79           Deferred Grants - Energy Plan         -1,616.62         0.00         -1,616.62           Deferred Grants - Bolton CDBG         -2,522.74         0.00         -2,522.74           Deferred Grants - WC Basin Plan         -9,861.86         -7,00.196         -2,522.74           Deferred Grants - Win Pine Grov         -0.09         -253.08         252.99           Deferred Grants - Win Pine Grov         -0.00         -295.26         295.26           Deferred Grants - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond 3 WQBG         -0.01         -421.80         421.78           Deferred Grant - SB Pond 3 WQBG         -0.00         -400.70         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,600.00         -0.01           Deferred Grant - VT Clean Sts.         -112.51						
Other Current Liabilities         -           Deferred Grants - Energy Plan         -1,616.62         0.00         -1,616.62           Deferred Grants - Direct to Lake         -137.19         0.00         -137.19           Deferred Grants - Botton CDBG         -2,522.74         0.00         -2,522.74           Deferred Grants - WQ Basin Plan         -9,861.86         -7,001.96         -2,859.90           Deferred Grants - Underhill BG         0.00         -503.49         503.49           Deferred Grants - W LIRD BG         0.00         -295.26         295.26           Deferred Grants - W LIRD BG         0.00         9,240.46         -9,240.46           Deferred Grant - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond 3 WQBG         -0.02         -421.80         421.78           Deferred Grant - SB Pond 3 WQBG         -0.00         -40.070         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         0.00         0.00	-41.7%	-293,849.79	705,060.53	411,210.74	•	
Deferred Grants - Energy Plan         -1,616.62         0.00         -1,616.62           Deferred Grants - Botton CDBG         -2,522,74         0.00         -137,19           Deferred Grants - Botton CDBG         -2,522,74         0.00         -2,522,74           Deferred Grants - WQ Basin Plan         -9,861.86         -7,001.96         -2,859.90           Deferred Grants - Underhill BG         0.00         -503.49         503.49           Deferred Grants - Win Pine Grov         -0.09         -253.08         252.99           Deferred Grants - Milton SWMP         0.00         9,240.46         -9,240.46           Deferred Grant - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond 3 WQBG         -0.00         -240.46         29,240.46           Deferred Grant - SB Pond 3 WQBG         -0.01         -0.01         0.01           Deferred Grant - SB Pond 3 WQBG         -0.00         -400.70         400.70           Deferred Grant - VT Glean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE <td< td=""><td>-41.7%</td><td>-293,849.79</td><td>705,060.53</td><td>411,210.74</td><td>Total Accounts Payable</td></td<>	-41.7%	-293,849.79	705,060.53	411,210.74	Total Accounts Payable	
Deferred Grants - Direct To Lake         -137.19         0.00         -137.19           Deferred Grants - Bolton CDBG         -2,522.74         0.00         -2,522.74           Deferred Grants - WQ Basin Plan         -9,861.86         -7,001.96         -2,559.90           Deferred Grants - Underhill BG         0.00         -503.49         503.49           Deferred Grants - Winderhill BG         0.00         -253.08         252.99           Deferred Grants - Wilton SWMP         0.00         -295.26         296.26           Deferred Grants - SB Pond B WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grants - WildStage BG         0.00         -0.01         0.01           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Grant Rev - Act 174         0.00         -0.01         0.00           VT Glean Streets - Muni Match         1450.					Other Current Liabilities	
Deferred Grants - Bolton CDBG         -2,522.74         0.00         -2,522.74           Deferred Grants - WQ Basin Plan         -9,861.86         -7,001.96         -2,253.99           Deferred Grants - Underhill BG         0.00         -503.49         503.49           Deferred Grants - Win Pine Grov         -0.09         -253.08         252.99           Deferred Grants - Wiln DBG         0.00         -295.26         295.26           Deferred Grants - Milton SWMP         0.00         9,240.46         -9,240.46           Deferred Grant - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grant - SB Pond B WQBG         -0.00         -0.01         0.01           Deferred Grants - WOldStage BG         0.00         -0.01         0.01           Deferred Grants - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         0.00         -0.01           VBefered Revenue         -1,523.48         -6,988.8	-100.0%	-1,616.62	0.00	-1,616.62	Deferred Grants - Energy Plan	
Deferred Grants - WQ Basin Plan         -9,861.86         -7,001.96         -2,859.90           Deferred Grants - Underhill BG         0.00         -503.49         503.49           Deferred Grants - WIR DB G         0.00         -285.26         295.26           Deferred Grants - WIR DB G         0.00         9,240.46         -9,240.46           Deferred Grant - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond 3 WQBG         -0.02         -421.80         421.78           Deferred Grant - SB Pond 3 WQBG         -0.00         -0.01         0.01           Deferred Grant - SB Pond 3 WQBG         -0.02         -421.80         421.78           Deferred Grant - VT Glean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14.500.00         0.00           RPP - Deferred Grant + VT Clean Streets - Muni Match         14.500.00         0.00         0.00           VT Clean Streets - Muni Match         14.500.00         14.500.00         0.00         0.01           VWBRS Defined Benefit EE         -0.01         0.00         -0.01         VICHANT SDEFINE         -9,194.09           Accrued Salaries         30,053.07         28,124.08         1,928.99 <t< td=""><td>-100.0%</td><td>-137.19</td><td>0.00</td><td>-137.19</td><td>Deferred Grants- Direct to Lake</td></t<>	-100.0%	-137.19	0.00	-137.19	Deferred Grants- Direct to Lake	
Deferred Grants - Underhill BG         0.00         -503.49         503.49           Deferred Grants - Win Pine Grov         -0.09         -253.08         252.99           Deferred Grants - WilRD BG         0.00         -295.26         295.26           Deferred Grants - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grants - BV DG         0.00         -0.01         0.01           Deferred Grants - VI Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RP - Deferred Revenue         -1,523.48         -6,988.85         5,466.37           Deferred Revenue         -1,523.48         -6,988.85         5,466.37 <td>-100.0%</td> <td>-2,522.74</td> <td>0.00</td> <td>-2,522.74</td> <td>Deferred Grants - Bolton CDBG</td>	-100.0%	-2,522.74	0.00	-2,522.74	Deferred Grants - Bolton CDBG	
Deferred Grants - Win Pine Grov         -0.09         -253.08         252.99           Deferred Grants - W LIRD BG         0.00         -295.26         295.26           Deferred Grants - Milton SWMP         0.00         9,240.46         -9,240.46           Deferred Grant - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grants - W OldStage BG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -0.01         0.01           Vision Plan         -77.17         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09 <td>-40.8%</td> <td>-2,859.90</td> <td>-7,001.96</td> <td>-9,861.86</td> <td>Deferred Grants - WQ Basin Plan</td>	-40.8%	-2,859.90	-7,001.96	-9,861.86	Deferred Grants - WQ Basin Plan	
Deferred Grants - W LIRD BG         0.00         -295.26         295.26           Deferred Grants - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond 3 WQBG         -0.02         -421.80         421.78           Deferred Grants - SB Pond B WQBG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -401.70         400.70           Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         488,016.22         781,145.30         -293,029.08           Long Term Liabilities         76,905.48         76,084.77         820.71           Deferred Income-ACCD         -33,522.35         11,716.87	100.0%	503.49	-503.49	0.00	Deferred Grants - Underhill BG	
Deferred Grants - W LIRD BG         0.00         -295.26         295.26           Deferred Grants - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond 3 WQBG         -0.02         -421.80         421.78           Deferred Grants - SB Pond B WQBG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -401.70         400.70           Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Deferred Inflows-Pensions         58,148.00         26,644.00	100.0%	252.99	-253.08	-0.09	Deferred Grants - Win Pine Grov	
Deferred Grants - Milton SWMP         0.00         9,240.46         -9,240.46           Deferred Grant - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grants - BTV BG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         0.00         -0.01           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -6.01         0.00           VISION Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Deferred Inflows-Pensions         58,148.00         26,644.00         31,504.00           Net Pension Liabilities         -9,33,522.35         11,716.87         -45,	100.0%					
Deferred Grant - SB Pond 3 WQBG         -0.01         -147.63         147.62           Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grants - BTV BG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grants - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Deferred Infows-Pensions         58,148.00         26,644.00	-100.0%					
Deferred Grant - SB Pond B WQBG         -0.02         -421.80         421.78           Deferred Grants - BTV BG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         26,644.00         31,504.00         00           Deferred Inflows-Pensions         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,089.00         609,395.00         674.00 <td>100.0%</td> <td></td> <td></td> <td></td> <td></td>	100.0%					
Deferred Grants - BTV BG         0.00         -0.01         0.01           Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Communities         169,285.02         165,996.58         3,288.44 <t< td=""><td>100.0%</td><td></td><td></td><td></td><td></td></t<>	100.0%					
Deferred Grants - W OldStage BG         0.00         -400.70         400.70           Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Deferred Inflows-Pensions         58,148.00         26,644.00         31,504.00           Net Pension Liabilities         -33,522.35         11,716.87         -45,239.22           Deferred Income-ACCD         -33,522.35         11,716.87 <td>100.0%</td> <td>-</td> <td></td> <td></td> <td></td>	100.0%	-				
Deferred Grant - VT Clean Sts.         -112.51         -336.30         223.79           VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         488,116.22         781,145.30         -293,029.08           Deferred Inflows-Pensions         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00 <td>100.0%</td> <td></td> <td></td> <td></td> <td></td>	100.0%					
VT Clean Streets - Muni Match         14,500.00         14,500.00         0.00           RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -35,22.35         11,716.87         -45,239.22           Deferred Income-ACCD         35,88         0.00         35,88           Deferred Income-Communities         169,285.02         165,996,58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45	66.5%				0	
RPP - Deferred Revenue         -1,523.48         -6,988.85         5,465.37           Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Deferred Inflows-Pensions         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	0.0%					
Deferred Grant Rev - Act 174         0.00         -16,752.14         16,752.14           VMERS Defined Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-ACCD         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	78.2%			-		
VMERS Defined Benefit EE         -0.01         0.00         -0.01           Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         610,069.00         609,395.00         674.00           Deferred Inflows-Pensions         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	100.0%	- ,	-,	,		
Vision Plan         -77.47         -77.05         -0.42           Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-ACCD         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	-100.0%		,			
Accrued Salaries         30,053.07         28,124.08         1,928.99           Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	-100.0%					
Accrued Vacation Payable         48,204.41         57,398.50         -9,194.09           Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90		-				
Total Other Current Liabilities         76,905.48         76,084.77         820.71           Total Current Liabilities         488,116.22         781,145.30         -293,029.08           Long Term Liabilities         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	6.9%			,		
Total Current Liabilities       488,116.22       781,145.30       -293,029.08         Long Term Liabilities       58,148.00       26,644.00       31,504.00         Deferred Inflows-Pensions       58,148.00       26,644.00       31,504.00         Net Pension Liability       610,069.00       609,395.00       674.00         Deferred Income-ACCD       -33,522.35       11,716.87       -45,239.22         Deferred Income-Stormwater Educ       35.88       0.00       35.88         Deferred Income-Communities       169,285.02       165,996.58       3,288.44         Total Long Term Liabilities       804,015.55       813,752.45       -9,736.90	-16.0%		·		Accrued vacation Payable	
Long Term Liabilities         58,148.00         26,644.00         31,504.00           Deferred Inflows-Pensions         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	1.1%	820.71	76,084.77	76,905.48	Total Other Current Liabilities	
Deferred Inflows-Pensions         58,148.00         26,644.00         31,504.00           Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	-37.5%	-293,029.08	781,145.30	488,116.22	Total Current Liabilities	
Net Pension Liability         610,069.00         609,395.00         674.00           Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90					0	
Deferred Income-ACCD         -33,522.35         11,716.87         -45,239.22           Deferred Income-Stormwater Educ         35.88         0.00         35.88           Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	118.2%	,		,		
Deferred Income-Stormwater Educ Deferred Income-Communities         35.88 169,285.02         0.00         35.88 3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	0.1%	674.00	609,395.00	610,069.00	Net Pension Liability	
Deferred Income-Communities         169,285.02         165,996.58         3,288.44           Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	-386.1%	-45,239.22	11,716.87	-33,522.35	Deferred Income-ACCD	
Total Long Term Liabilities         804,015.55         813,752.45         -9,736.90	100.0%	35.88	0.00	35.88	Deferred Income-Stormwater Educ	
	2.0%	3,288.44	165,996.58	169,285.02	Deferred Income-Communities	
Total Liabilities         1,292,131.77         1,594,897.75         -302,765.98	-1.2%	-9,736.90	813,752.45	804,015.55	Total Long Term Liabilities	
	-19.0%	-302,765.98	1,594,897.75	1,292,131.77	Total Liabilities	
Equity R/E Appro, Equipment 6,972.35 6,972.35 0.00	0.0%	0.00	6 070 05	0.070.05		

11:15 AM

#### 02/26/20

Accrual Basis

## Chittenden County RPC Balance Sheet Prev Year Comparison As of December 31, 2019

	Dec 31, 19	Dec 31, 18	\$ Change	% Change
Retained Earnings	194,887.23	347,672.87	-152,785.64	-44.0%
Net Income	-76,918.88	-81,070.88	4,152.00	5.1%
Total Equity	124,940.70	273,574.34	-148,633.64	-54.3%
TOTAL LIABILITIES & EQUITY	1,417,072.47	1,868,472.09	-451,399.62	-24.2%

#### CCRPC INCOME STATEMENT

#### PERIOD ENDING December 31, 2019

		B C D	E E	F	G	Н	I	J (	Q R	S	Т
1	Revenue over Expenses Against Budget	ADOPTED FY20		-	-						1
2	Program Revenue	FY20	July	August	September	October	November	December	To Date	% of Budget	2
3	Municipal - Regional	¢070.000	¢00.005	¢ 40, 040	<b>#05.000</b>	¢ 40 574	¢04.050	<b>#07.404</b>	<b>\$000.000</b>	50.0%	3
4	Regional Planning Grant - ACCD direct	\$379,620 \$8.000	\$30,035 <b>\$394</b>	\$43,913 \$372	\$35,388 <b>\$1.218</b>	\$40,574 <b>\$1.573</b>	\$31,856 <b>\$1.824</b>	\$27,134 <b>\$434</b>	\$208,900	55.0%	4
5 6	Local/Town Dues (exclusive of MPO match)	\$8,000 \$20,306	<del>\$394</del> \$40	<del>\$372</del> \$103	\$1,218 \$1,727	\$1,573 \$784	\$1,824 \$100	<del>\$434</del> \$1,215	\$5,815 \$3,969	72.7% 19.5%	5
7	GIS Revenue	\$1,000	φ40	\$103	\$20	\$704	\$100	\$145	<del>پ</del> 3,909 \$165	16.5%	7
8	Interest	\$400	\$107	\$125	\$380	\$277	\$197	\$137	\$1,223	305.8%	
9	Other Revenue	\$500	<b>\$101</b>	¢.20	<b>\$000</b>	<b>+-</b> ···	<b>\$</b> .01	<b>\$101</b>	\$0	0.0%	, 9
10	Municipal Assistance	\$22,000	\$3,700	\$3,112	\$4,427	\$575	\$825	\$863	\$13,502	61.4%	5 10
11	direct	\$0	\$153	\$5		·			\$158		11
12	Bolton CDBG	\$30,720	\$2,547	\$965	\$1,399	\$2,314	\$178		\$7,403	24.1%	5 12
13	direct	\$ <i>0</i>	\$71			\$30			\$101		13
14	Transportation										14
15	MPO Transportation Funding - FHWA, FTA, VTrans	\$1,424,126	\$120,766	\$115,065	\$98,436		\$85,369	\$76,643	\$606,278		
16	Municipal Dues	\$158,236	\$13,370	\$12,695	\$10,937	\$12,222	\$9,485	\$8,516	\$67,225	42.5%	16
17	Municipal Dues for Regionally Matched Consultants & Direct Costs	\$71,858	\$2,417	\$1,301	\$1,679	\$5,039	\$1,386	\$4,327	\$16,149	22.5%	17
18	MPO - Municipality Matched Consultants & Direct Costs	\$2,265,386	\$48,940	\$85,121	\$102,471	\$109,736	\$85,700	\$134,318	\$566,286	25.0%	18
19	Trans Prog Mgmt Services direct	\$0 \$0	\$1,605 <b>\$15</b>	\$1,115	\$732	\$981	\$427		\$4,860 <b>\$15</b>		19
20 21	Real Time Traffic - AID - FHWA	\$0 \$9,647	\$15 \$1,115	\$1,650	\$1,071	\$1,338	\$2,229		\$15 \$7,403	76.7%	20 5 21
21	Real Time Trainic - AID - FHWA	\$9,647 \$150,000	φ1,115	φ1,000	φ1,071	φ1,330	φΖ,ΖΖΫ		\$7,403 \$0	0.0%	21
22	Total - MPO	\$4,079,253	\$188,228	\$216,947	\$215,326	\$239,315	\$184,596	\$223,804	\$1,268,216	31.1%	
23	Natural Resources	\$7,010,200	<i><i><i>ϕ</i></i>,<i>00,220</i></i>	φ <u>−</u> 10,0+1	<i>\\</i> 210,020	\$200,010	<i><i><i></i></i></i>	<i>↓∟∟0,00+</i>	φ1,200,210	01.170	24
25	Brownfields 2016 Petroleum	\$ 5,703	\$695	\$805	\$678				\$2,178	38.2%	
26	direct	\$20,000	\$1,982	\$1,440	\$9,896				\$13,318	66.6%	26
27	Brownfields 2016 Hazardous	\$ 3,802	\$517						\$517	13.6%	27
28	direct	\$10,000	\$3,135	\$1,969					\$5,104	51.0%	28
29	Brownfields 2018 Petroleum	\$ 8,781				\$722	\$739	\$953	\$2,414	27.5%	29
30	direct	\$40,000				\$889	\$480	\$5,004	\$6,373	15.9%	30
31	Brownfields 2018 Hazardous	\$ 8,781	\$449	\$312		\$1,131	\$1,074	\$1,207	\$4,712	53.7%	
32	direct	\$50,000		\$3,755	\$25,269	\$5,278	\$7,364	\$7,654	\$49,320	98.6%	32
33	RSEP/MS-4 Lead Agency Services	\$ 5,524	\$616	\$549	\$183	\$37	\$65	\$229	\$1,679	30.4%	-
34	direct	\$0	\$132	¢002	¢40	<b>¢</b> 04	\$59		\$191	40.00/	34
35 36	WQ Project Development: Direct-to-Lake and Lamoille Basins - ANR Milton Stormwater Master Plan	\$ 2,762 \$ 1,841	\$46 \$366	\$983 \$252	\$46 \$23	\$91 \$403	\$98		\$1,166 \$1,142	42.2% 62.0%	_
37	direct	\$15,000	\$991	φΖϽΖ	\$4,286	\$3,151	<b>490</b>		\$8,428	56.2%	37
38	Project Scoping for 3+ Acre Parcels - WCA/ANR	\$ 2,762	φοση	\$114	\$229	\$786	\$937	\$46	\$2,112	76.5%	
39	direct	\$0		<b>.</b>	<b></b>	¢.00	\$49	<b> </b>	\$49		
40	Water Quality Project Development & Implementation Block Grants	\$ 6,444	\$2,309	\$937	\$183	\$991	\$279	\$2,126	\$6,825	105.9%	39
41	direct	\$86,000	\$9,271		\$ <i>0</i>		\$105,374	\$3,243	\$117,888	137.1%	40
42	604b Water Quality - ANR	\$ 3,636		\$3,636				\$91	\$3,727	102.5%	
43	Water Quality - VCWA Outreach - ANR	\$ 31,493			\$4,812		\$5,717	\$1,168	\$15,241		42
44	direct	\$218,507		<b>*</b>	\$40,979	\$99	\$426	\$61,408	\$102,912	47.1%	
45	Vermont Municipal Clean Streets Phosphorus Credit Project	\$ 1,841	\$23	\$23	\$23	\$23			\$92	5.0%	44
46 47	direct Grants in Aid Pilot Program - NRPC	\$0 \$ 17,785	\$2,283	\$2,959	\$1,492	\$857	\$100	\$66	<mark>\$0</mark> \$7,757	43.6%	45
47 48	Grants in Aid Pliot Program - NRPC direct	\$ 17,785 \$0	\$2,283 <b>\$194</b>	\$2,959 <b>\$49</b>	\$1,492 \$0	\$857 \$32	\$100 \$32	906	\$307	43.0%	46
40	Energy Plan Implementation - BRC	<del>φυ</del> \$ -	ψιστ	ΨΤΥ	\$2,834	<del>پېر</del> \$1,982	<del>\$5</del> ,362	\$490	\$10,668		47
50	direct	\$0			φ2,004	\$8 \$8	\$691	ψ-100	\$699		40
51	Emergency Management/Health										50
52	Emer Mgmt Perf Grant - Chittenden - VEM	\$ 52,411	\$5,974	\$7,771	\$9,054	\$5,509	\$2,317	\$2,056	\$32,681	62.4%	
53	direct	\$0	\$29	\$53	÷:,:0:	\$65	\$82	+_,	\$229		52
54	Local Emergency Response Plans - VEM	\$ -				\$1,954	\$98		\$2,052		53
55	direct	<i>\$0</i>							<b>\$</b> 0		54
56	Local Emergency Plng Committee Administration	\$ 4,000	\$747	\$834	\$239		\$85	\$512	\$2,625	65.6%	
57	direct	\$500				\$84			\$84	16.8%	56
58	Regional Prevention Partnership - VDH	\$ 12,901	\$5,200	\$1,444		\$2,055	\$2,228		\$13,516		
59		\$87,099	\$2,808	\$4,454	\$11,259	\$2,791	\$5,401	\$10,610 \$070	\$37,323	42.9%	58
60	DEMHS MOU - DPS	\$ <u>-</u>	<b> </b>				\$4,921	\$679	\$5,600		59
61	direct	<i>\$0</i>							<i>\$0</i>		60
62		<b>#0.047.000</b>	<b>#</b> 400 E 10	#400 000	A	¢400.0==	<b>6454 000</b>	<b>#405 000</b>	A 007 000		61
63	Subtotal - Operations Support	\$2,217,022	\$192,510	\$199,362	\$175,784	\$189,357	\$154,686	\$125,933	\$1,037,632	46.8%	
64	Subtotal - Direct Project Revenue	\$3,022,350	\$70,532	\$98,519	\$197,057	\$128,775	\$208,868	\$226,998	\$930,749	30.8%	
65										1	64
66	Total Income	\$5,239,372	\$263,042	\$297,881	\$372,841	\$318,132	\$363,554	\$352,931	\$1,968,381		65

#### PERIOD ENDING December 31, 2019

A	B C D		E	G	Н		1 1	D R	S	Тт
63 Subtotal - Operations Support	\$2,217,022	⊑ \$192,510	۔ \$199,362	\$175,784	\$189,357	\$154,686	\$125,933	\$1,037,632	5 46.8%	62
64 Subtotal - Direct Project Revenue	\$3,022,350	\$70,532	\$98,519	\$197,057	\$128,775	\$208,868	\$226,998	\$930,749	30.8%	63
65	<i>\\\\\\\\\\\\\</i>	<i><b>↓</b>: 0,002</i>	<i><i>vvvvvvvvvvvvv</i></i>	¢.e.,ee.	<i> </i>	<i>↓_00,000</i>	<i> </i>	<i>\</i>		64
66 Total Income	\$5,239,372	\$263,042	\$297,881	\$372,841	\$318,132	\$363,554	\$352,931	\$1,968,381		65
	<i><b>40</b></i> ,200,012	\$200,012	<i>\</i> 201,001	<i>\\</i>	<i><b>v</b>vvvvvvvvvvvvv</i>	<i><b>4</b>000,001</i>	<i><b>400</b>2,001</i>	\$1,000,001		
67										66
68 Expenses	ADOPTED FY20	July	August	September	October	November	December	To Date	% of Budget	67
69	FY20	<b>ATO 1O 1</b>	<b>\$</b> 22,422	<b>\$</b> 0.10.0.10	<b>0</b> 400.007	<b>1</b> 040.044	<b>#000 700</b>	<b>*</b>	50.0%	68
70 Direct Project Expenses	\$3,022,350	\$70,494	\$98,190	\$210,943	\$129,867	\$210,614	\$228,708	\$948,816	31.4%	69
71 Personnel	¢ 4.000.000	¢400.000	¢400 500	<u>Ф</u> 444 4 Г 4	¢00.070	¢447.007	¢00.004	\$640.655	E0 E0/	70
72 Salaries	\$ 1,269,620 \$ 550,121	\$120,298 \$42,444	\$108,583 \$40,656	\$111,151 \$41,578	\$90,272 \$41,100	\$117,967 \$47,318	\$92,384 \$42,501	\$640,655 \$255,597	50.5% 46.5%	71
73 Benefits 74 Worker's Comp Insurance	\$ 550,121 \$ 4,000	\$42,444 \$256	\$40,656 \$256	\$41,578 \$256	\$41,100	\$47,318	\$42,501 \$256	\$255,597 \$1,430	46.5% 35.8%	72 73
75 Recruitment	\$ 2,000		\$Z30	\$200	\$150	\$744	φ230	\$744	37.2%	5 73 5 74
76 Education/Partnerhsips	\$ 2,000					Ψ++ 1ψ		μ++ ιψ	51.270	75
77 Conference & Training/Conference Travel	\$ 31,000	\$365	\$10,594	\$1,226	\$1,718	\$383	\$593	\$14,879	48.0%	76
78 Dues	\$ 14,000	\$1,257	\$570	\$1,693	\$0	\$369	\$125	\$4,014	28.7%	5 77
79 Program Workshops/Meetings	\$ 12,000	\$167	\$74	\$462	\$1,126	\$191	\$1,903	\$3,923	32.7%	78
80 Mileage	\$ 2,000	\$72	\$9	\$98	\$169	\$153	\$10	\$511	25.6%	79
81 Electric Vehicles/CarShare	\$ 2,000	\$563	\$48	\$104	-\$418	\$119	\$263	\$679	34.0%	80
82 Communications/PR	\$ 20,000	\$6,136	\$320	\$2,575	\$813	\$673	\$95	\$10,612	53.1%	81
83 Publications	\$ 500				\$345	\$111		\$456	91.2%	82
84 Office & General Operations										83
85 Rent	\$ 146,390	\$11,893	\$11,893	\$11,893	\$11,893	\$11,893	\$11,893	\$71,358	48.7%	84
86 Audit/Accounting	\$ 20,500	\$4,649		\$9,737	\$112	\$3,380	\$6,970	\$24,848	121.2%	85
87 Copier	\$ 15,000	\$655	\$635	\$799	\$391	\$240	\$1,019	\$3,739	24.9%	86
88 Equipment & Software Maint	\$ 29,000 \$ 8,565	\$2,008 \$399	\$2,461 \$488	\$3,296 \$488	\$2,185 \$488	\$2,086 \$488	\$2,086 \$488	\$14,122 \$2,839	<u>48.7%</u> 33.1%	87
89 Depreciation 90 Supplies	\$ 6,000	\$614	\$400 \$163	\$301	\$400 \$205	\$463	\$400 \$521	\$2,839	37.8%	88 89
91 Telephone/Internet	\$ 14,500	\$1,195	\$1,186	\$1,186	\$203	\$1,207	\$579	\$6,775	46.7%	90 og
92 Postage	\$ 1,500	ψ1,100	\$138	\$12	\$0	\$136	\$504	\$790	52.7%	91
93 Equipment Purchase	\$ 15,326		\$7,085	ψ. <u></u>	<b>\$</b>	<b> </b>	<b>400</b> I	\$7,085	46.2%	92
94 Utilities	\$ 6,000	\$349	\$503	\$686	\$430	\$258	\$373	\$2,599	43.3%	93
95 Ineligible	\$ 8,000	\$40	\$103	\$1,727	\$784	\$100	\$1,215	\$3,969	49.6%	94
96 Insurance - General Liability	\$ 12,000	\$769	\$769	\$794	\$769	\$769	\$797	\$4,667	38.9%	95
97 Janitor	\$ 5,000	\$341	\$511	\$342	\$339	\$339	\$341	\$2,213	44.3%	96
98 Payroll Processing	\$ 3,000	\$202	\$182	\$168	\$190	\$207	\$343	\$1,292	43.1%	97
99 Legal	\$ 5,000				\$0		\$0	\$0	0.0%	98
100 Internal Consultants	\$ 12,000	¢ 4 4 5	¢000	\$3,800	<b>*</b> 0	¢or	\$3,800	\$7,600	63.3%	99
101 Miscellaneous/Bank Charges	\$ <u>-</u>	\$445	\$282	-\$140	\$9 \$525	\$35	\$188	\$819 \$525	06.00/	100
102 Software Purchase	\$ 2,000				\$525			\$525	26.3%	101
103	\$	¢ 105 117	¢ 107 500	¢ 104.000	¢ 155.047	100.005	¢ 160.047	¢4 004 007	40.00/	102
104 Operations Support Expenses	\$ 2,217,022 \$ 2,022,250	\$ 195,117 \$ 70,404						\$1,091,007	49.2% 31.4%	
105 Direct Project Expenses	\$ 3,022,350	\$ 70,494	\$ 98,190	\$ 210,943	\$ 129,867	\$ 210,614	\$ 228,708	\$ 948,816	31.4%	104 105
107 TOTAL EXPENSES	\$ 5,239,372	\$ 265,611	\$ 285,699	\$ 405,175	\$ 284,884	\$ 400,499	\$ 397,955	\$ 2,039,823		106
108										107
109 Reserve/(deficit)	\$0	(\$2,569)	\$12,182	(\$32,334)	\$33,248	(\$36,945)	(\$45,024)	(\$71,442)	FY20	108
110 FY20 Approved Indirect Rate - 80%		(, =,)	-,	(, -,)	,	(, ) /	(,,)	(,,. <b>-</b> )		109
111 Previous Indirect Rates	Fiscal Year - Budget							To Date Shown	Year End	110
112 FY19 Approved Indirect Rate - 68.12%	FY19 - (\$100,623)	(\$35,645)	(\$469)	\$884	\$7,122	(\$22,071)	(\$30,892)	(\$81,071)	(\$58,247)	
113			(· −7)	·	• /				<b>X</b> : 7 1	112
114 Approved Rate 67.42%, Actual Rate 71.88%	FY18 - (\$98,135)	(\$26,270)	\$10,036	(\$18,355)	\$7,590	(\$59)	(\$26,238)	(\$53,296)	(\$14,920)	
115	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, -,,-,)	,	(, -,3)	. ,	(+)	(, ,,,-))	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,,	114
116 Approved Rate 82.55%, Actual Rate 69.98%	FY17 - \$0	(\$11,378)	\$22,181	\$15,135	\$3,504	\$11,659	\$5,089	\$46,190	\$85,989	115
117	÷ •	(***,****)	,	÷ · · · · · · · ·	+-,	,	,-, <b>*</b>	÷ · · · , · • •	÷==,5 <b>**</b>	116
118 Approved Rate 79.26%, Actual Rate 72.82%	FY16 - \$0	(\$4,320)	\$16,131	\$ (2,259)	\$10,637	5,695	\$ (11,055)	\$14,829	\$41,945	117
119		(+1,020)	÷.3,107	. (2,200)	÷,		. (,000)	÷14,020	++1,040	118
120 Approved Rate 71.24%, Actual Rate 82.76%	FY15 - (50,381)	\$4,314	(\$22,355)	\$ (8,506)	(\$9,022)	\$ (16,687)	\$ (8,538)	(\$60,794)	(\$34,162)	-
		÷ 1,0 1 f	(+,000)	. (0,000)	(++,•==)	(,)	. (0,000)	(+00,104)	(+0-1,102)	

	CCRPC Cash Flow/Targets FY20	Period	Ending January	31, 2020	Prepared	2/26/2020							
		July	August	September	October	November	December	January	February	March	April	May	June
0	<b>Opportunities Credit Union - Checking</b>	\$90,089	\$243,443	\$145,002	\$104,101	\$139,897	\$52,398	\$253,185	\$116,957	\$118,957	\$93,957	\$95,957	\$97,957
P F	Credits	\$591,945	\$518,089	\$364,329	\$454,345	\$202,677	\$552,914	\$217,329	\$327,000	\$300,000	\$327,000	\$327,000	\$300,000
R	Debits	(\$438,591)	(\$616,530)	(\$405,230)	(\$418,549)	(\$290,176)	(\$352,127)	(\$353,557)	(\$325,000)	(\$325,000)	(\$325,000)	(\$325,000)	(\$325,000)
Α	Outstanding Checks/Activity	(\$156,217)	(\$16,018)	(\$12,009)	(\$97,157)	(\$36,525)	(\$50,632)	(\$1,051)					
T I	Bank Balance at the end of the month	\$243,443	\$145,002	\$104,101	\$139,897	\$52,398	\$253,185	\$116,957	\$118,957	\$93,957	\$95,957	\$97,957	\$72,957
N	Register Balance at end of month	\$87,226	\$128,984	\$92,092	\$42,740	\$15,873	\$202,553	\$115,906	\$118,957	\$93,957	\$95,957	\$97,957	\$72,957
G	Peoples United Bank - Checking	\$12,739	\$12,739	\$0									
M													
т	Local Dues Fund Balance (\$250,400 total)	\$235,546	\$222,303	\$209,079	\$192,256	\$181,895	\$169,285	\$149,285	\$129,285	\$109,285	\$89,285	\$69,285	\$49,285
С Н	Peoples United Bank - Savings	\$1,001	\$1,001	\$0									
	Peoples United Bank - Money Market	\$1,008	\$1,008	\$0									
R	<b>Opportunities Credit Union - Money Market</b>	\$137,683	\$137,788	\$200,910	\$201,059	\$301,253	\$176,449	\$176,584	\$251,767	\$251,767	\$251,767	\$251,767	\$251,767
S	Credit	\$105	\$63,122	\$149	\$100,193	\$196	\$135	\$75,183					
Ε	Debit MM Balance at end of month	\$137,788	\$200,910	\$201,059	\$301,253	(\$125,000) <b>\$176,449</b>	\$176,584	\$251,767	\$251,767	\$251,767	\$251,767	\$251,767	\$251,767
R								\$251,707	\$251,707	\$251,707	\$251,707	\$251,707	\$251,707
Ē	North County CDs	\$63,245	\$63,245	\$26,464	\$26,464	\$26,546	\$0						
	Reserve Balance	\$201,033	\$264,155	\$227,523	\$327,717	\$202,995	\$176,584	\$251,767	\$251,767	\$251,767	\$251,767	\$251,767	\$251,767
	Cash Position - 7/1/2019 - \$220,464												
		\$303,007	\$407,887	\$319,615	\$370,457	\$218,868	\$379,137	\$367,673	\$370,724	\$345,724	\$347,724	\$349,724	\$324,724
	Projection					\$344,613	\$346,613	\$423,613	\$425,613	\$400,613	\$402,613	\$404,613	\$379,613
						<i>+•••</i> ,•=•	<i>+••••</i> ,•=•	<i>+</i> ·= <i>c</i> ) <i>c</i> = <i>c</i>	<i>+</i> ,	+,	<i> </i>	<i> </i>	<i></i>
	Total net cash position - FY19	\$413,898	\$741,001	\$668,932	\$780,464	\$527,265	\$519,862	\$569,615	\$482,383	\$429,125	\$454,743	\$369,540	\$305,765
	Total net cash position - FY18	\$853,582	\$1,061,125	\$896,615	\$1,022,541	\$944,143	\$889,971	\$468,898	\$519,873	\$488,792	\$571,225	\$466,085	\$508,889
	Total net cash position - FY17	\$564,222	\$676,074		\$768,943	\$672,341	\$599,238	\$710,943		\$663,208		\$664,998	\$596,789
				\$568,363					\$599,778		\$766,524		
	Total net cash position - FY16	\$662,162	\$603,404	\$540,822	\$590,126	\$643,320	\$493,475	\$504,201	\$676,825	\$455,015	\$435,694	\$493,222	\$518,144
	Date	2/26/2020											
	Accounts receivable	\$261,872											
	Accounts payable	\$307,672											
	Net Asset/Liability	-\$45,800											
		-343,800											

#### 2/26/2020

	A	ВС	D	E	F G	Н
62	Expenses	Mid-Year Adjusted FY20		DRAFT FY21	FY20 M Adjusted t FY2	o DRAFT
63		FY20		FY21	Change	Change
64					\$'s	%
65	Direct Project Expenses	\$3,072,772		\$3,023,470	(\$49,302)	-1.60%
66	Personnel					
67	Salaries	\$1,263,047		\$1,323,321	\$60,274	4.77%
68	Benefits	\$538,065		\$566,654	\$28,589	5.31%
69	Worker's Comp Insurance	\$4,000		\$4,000	\$0	0.00%
	Recruitment	\$2,000		\$2,000	\$0	0.00%
71	Education/Partnerships		_			
	Conference & Training/Travel	\$31,000	-	\$31,000	\$0	0.00%
	Dues	\$14,000		\$12,000	(\$2,000)	-14.29%
	Program Workshops/Meetings	\$12,000	-	\$13,000	\$1,000	8.33%
	Mileage	\$2,000	-	\$2,000	\$0	0.00%
	Electric Vehicles/CarShare	\$2,000	-	\$2,000	\$0	0.00%
	Communications/PR	\$20,000		\$19,000	(\$1,000)	-5.00%
	Publications	\$500	-	\$800	\$300	60.00%
79	Office & General Operations Rent	¢146.200	-	¢146.200	¢o	0.009/
81		\$146,390 \$24,000	-	\$146,390 \$26,000	\$0 \$2,000	0.00% 8.33%
	Audit/Accounting	\$24,000	-	\$28,000 \$13,000	\$2,000 (\$2,000)	
	Copier		-		(\$2,000)	-13.33%
	Equipment & Software Maint Depreciation	\$30,000 \$5,856	-	\$30,000 \$5,856	\$0 \$0	0.00% 0.00%
	Supplies	\$5,850		\$5,000	ە <del>ن</del> ەن (\$1,000)	-16.67%
86	Telephone/Internet	\$16,800		\$16,000	(\$1,000) (\$800)	-4.76%
	Postage	\$1,500	-	\$1,500	(\$800) \$0	0.00%
	Equipment/Furniture Purchase	\$17,000	-	\$17,000	\$0 \$0	0.00%
	Utilities	\$6,000	-	\$6,000	\$0	0.00%
	Ineligible	\$8,000		\$10,000	\$2,000	25.00%
	Insurance - General Liability	\$13,000	-	\$12,000	(\$1,000)	-7.69%
92	Janitor	\$5,000		\$5,000	\$0	0.00%
	Payroll Processing	\$3,000		\$3,000	\$0	0.00%
	Legal	\$5,000		\$5,000	\$0	0.00%
	Internal Consultants	\$10,000		\$5,000	(\$5,000)	-50.00%
96	Software Purchase	\$2,000		\$2,000	\$0	0.00%
97	Reserve	\$C		\$0	<b>\$</b> 0	
98			-			
99	Operations Support Expenses	\$2,203,158		\$2,284,522	\$81,363	3.69%
100	Project Consultant Expenses	\$3,072,772		\$3,023,470	(\$49,302)	-1.60%
101			-			
	TOTAL EXPENSES	\$5,275,930		\$5,307,991	\$32,061	0.61%
103		•	1			
104	Excess/(deficit)	\$8,548		-\$399	(\$8,947)	-0.01%
105 123						
123						
124				Change from FY2	20 Mid-Year	
125				Salaries & Benefits	\$88,863	
126				Non-Personnel Expense		
					(***,***)	



110 West Canal Street, Suite 202 Winooski, VT 05404-2109 802-846-4490

March 5, 2020

Judith Whitney, Clerk of the Commission Vermont Public Utility Commission 112 State Street Montpelier, VT 05620-2701

Re: Encore Renewable Development Preferred Site Letter - Chittenden County Regional Planning Commission

Dear Ms. Whitney,

The Chittenden County Regional Planning Commission ("CCRPC") is in receipt of a draft site plan submitted by Encore Renewable Development for the construction of a 500 kW solar array to be located on Roosevelt Highway (US 2) in Bolton, VT. The subject parcel is owned by the DeLaurier Family. The applicant has requested a letter from the Town and CCRPC to designate this site as a "preferred site," as described in PUC Rule 5.100.

The 2018 ECOS Plan and CCRPC's "Guidelines and Standards for Reviewing Act 250 and Section 248 Applications" provide guidance for the siting of renewable energy facilities and the designation of preferred sites.

The 2018 ECOS Plan contains a "Constraint Policies" to ensure that proposed facilities are not located within areas subject to State and local development restrictions. Based on the draft site plan, CCRPC has identified that the proposed project may impact two State possible constraints (Flood Hazard Area and Agricultural Soils) and one local possible constraint (Flood Hazard Area II). CCRPC encourages the applicant to work with relevant State agencies and the municipality to determine how to minimize impacts to these possible constraints.

In addition, the subject property does contain several other known and possible constraints identified in the 2018 ECOS Plan, but the draft site plan indicates that these constraints will be avoided. These constraints include a deer wintering area, slopes greater than 25%, and Vermont Conservation Design Highest Priority Forest Blocks.

This 2018 ECOS Plan also contains "Suitability Policies" which define characteristics of sites where CCRPC encourages renewable energy generation facilities. The proposed project meets the following policies:

- 1. <u>Locate energy generation proximate to existing distribution and transmission infrastructure</u>: The proposed facility is located adjacent to existing distribution infrastructure.
- 2. <u>Locate ground-mounted solar larger than 15 kW...outside of state designated village centers</u>: The project is not located within a designated village center.

Finally, the proposed project advances the 2018 ECOS Plan's goal of increasing renewable energy generation in Chittenden County. **The CCRPC supports the identification of this site as a preferred site for net metering.** 

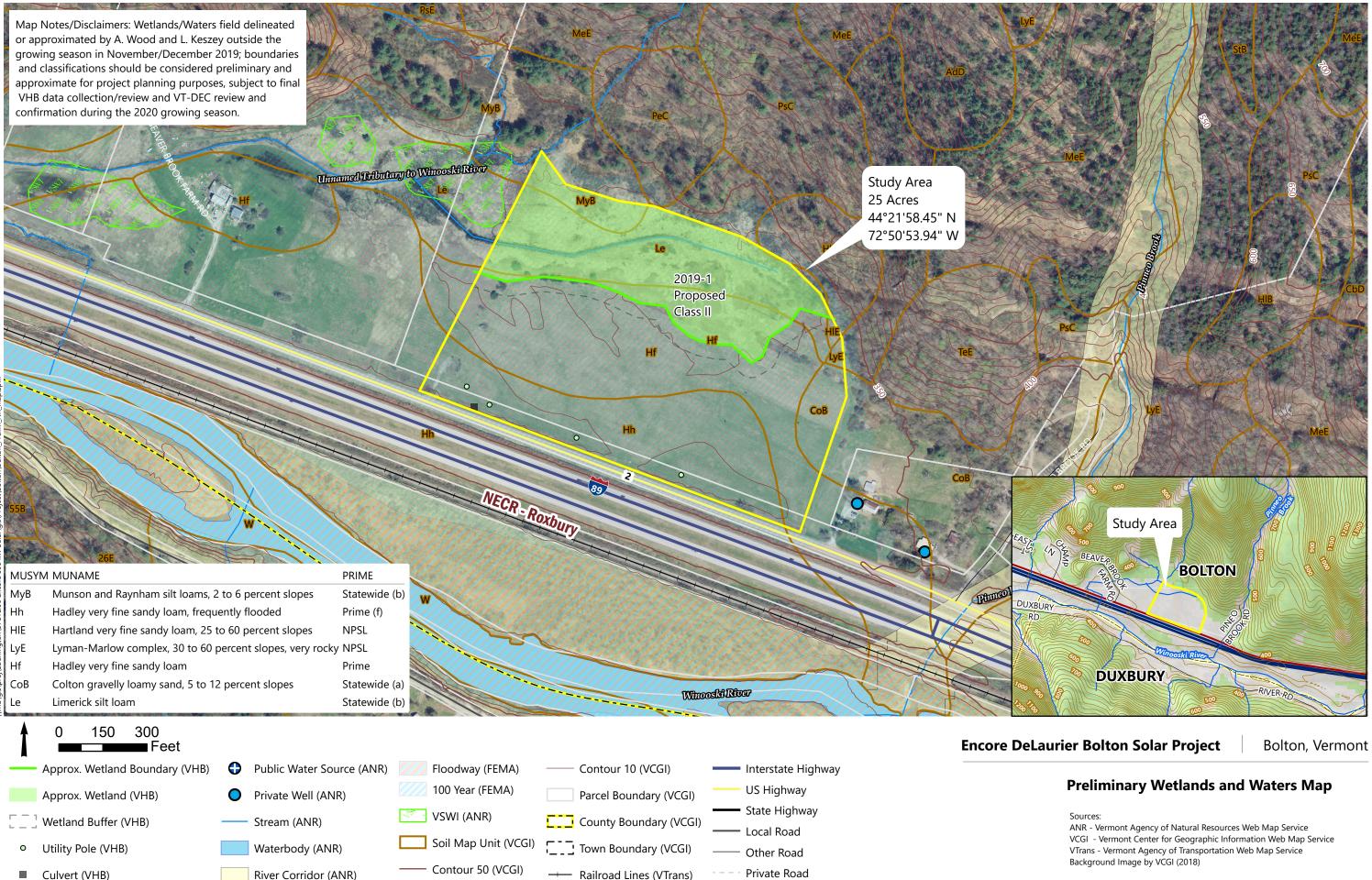
This review is based on a draft site plan. CCRPC will review the final site plan when it is submitted with the 45day notice of application, and with the full Certificate of Public Good application, to ensure that the proposed project continues to avoid known constraints and attempts to minimize impacts to possible constraints. Thank you for your time and attention.

Sincerely,

Charlie Baker Executive Director

CC: CCRPC Board Larry Lewack, Planning and Zoning Administrator







# Draft: December 19, 2019



110 West Canal Street, Suite 202 Winooski, VT 05404-2109 802-846-4490

March 5, 2020

Judith Whitney, Clerk of the Commission Vermont Public Utility Commission 112 State Street Montpelier, VT 05620-2701

Re: Encore Renewable Development Preferred Site Letter - Chittenden County Regional Planning Commission

Dear Ms. Whitney,

The Chittenden County Regional Planning Commission ("CCRPC") is in receipt of a draft site plan submitted by Encore Renewable Development for the construction of a 500 kW solar array to be located on Roosevelt Highway (US 7 and US 2) in Colchester, VT. The subject parcel is owned by Duane and Norma Juaire . The applicant has requested a letter from the Town and CCRPC to designate this site as a "preferred site," as described in PUC Rule 5.100.

The 2018 ECOS Plan and CCRPC's "Guidelines and Standards for Reviewing Act 250 and Section 248 Applications" provide guidance for the siting of renewable energy facilities and the designation of preferred sites.

The 2018 ECOS Plan contains a "Constraint Policies" to ensure that proposed facilities are not located within areas subject to State and local development restrictions. Based on the draft site plan, CCRPC has identified that the proposed project may impact one State possible constraint (Agricultural Soils and Hydric Soils). CCRPC encourages the applicant to work with relevant State agencies to determine how to minimize impacts to this possible constraint.

In addition, the proposed access road to the proposed solar facility will impact several other State and municipal known and possible constraints identified in the 2018 ECOS Plan. These constraints include three State known constraints (River Corridor; state-significant natural communities/rare, threatened, and endangered species; and Class 2 wetlands) and one municipal known constraint (Water Protection Overlay District). Again, CCRPC encourages the applicant to work with relevant State agencies and the municipality to determine how to avoid impacts of the proposed access road to these known constraints.

This 2018 ECOS Plan also contains "Suitability Policies" which define characteristics of sites where CCRPC encourages renewable energy generation facilities. The proposed project meets the following policies:

- 1. <u>Locate energy generation proximate to existing distribution and transmission infrastructure</u>: The proposed facility is located adjacent to existing distribution infrastructure.
- 2. <u>Locate ground-mounted solar larger than 15 kW...outside of state designated village centers</u>: The project is not located within a designated village center.

Finally, the proposed project advances the 2018 ECOS Plan's goal of increasing renewable energy generation in Chittenden County. **The CCRPC supports the identification of this site as a preferred site for net metering.** 

This review is based on a draft site plan. CCRPC will review the final site plan when it is submitted with the 45day notice of application, and with the full Certificate of Public Good application, to ensure that the proposed project continues to avoid known constraints and attempts to minimize impacts to possible constraints. Thank you for your time and attention.

Sincerely,

Charlie Baker Executive Director

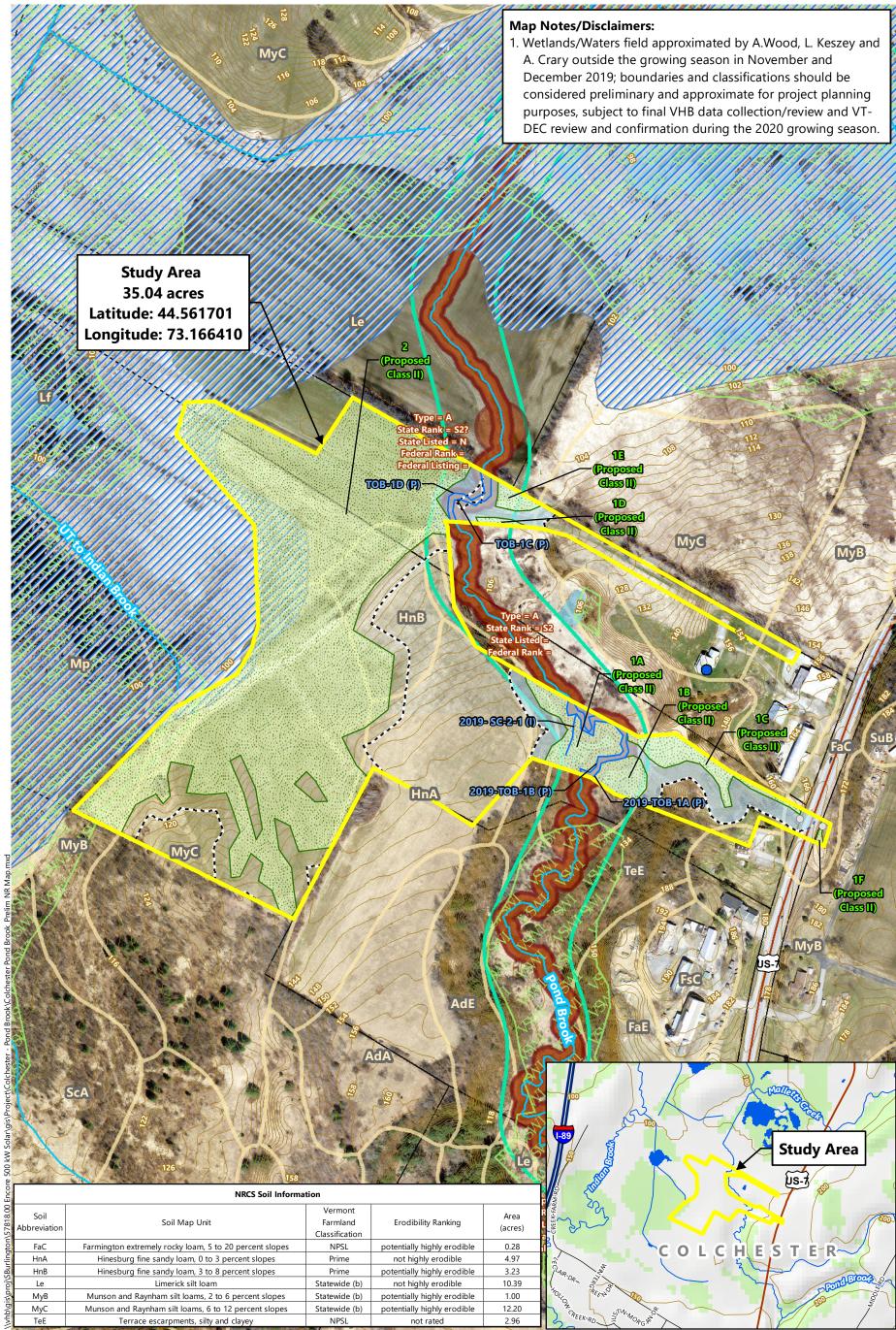
CC: CCRPC Board Sarah Hadd – Director of Planning and Zoning



G	<text><text><text><text></text></text></text></text>
F	ER Pond Brook Solar, LLC 744 KW DC / 550 AC
	RELEASE RECORD
С	 
	<u>1 12/30 Concept</u> MARK DATE DESCRIPTION
	PROJECT INFORMATION TITLE & ADDRESS:
B	4259 Roosevelt Highway Colchester, VT
	ER PROJECT No.:
	DRAWN BY: REVIEWED BY: JCDC
А	SHEET TITLE: Conceptual Design
	<b>C-101</b>



# DRAFT: December 19, 2019





#### River Corridor (ANR) Study Area (VHB) Approximate Wetland Feature (Proposed Class) (VHB) Z 100 Year Flood Zone (FEMA) Proposed Class II 50' Wetland Buffer (VHB) VHD Stream (VCGI) Approximate Stream (VHB) VHD Waterbody (VCGI) . .. Riparian Buffer (VHB) O Public Well (ANR)\* Private Well (ANR) $\bigcirc$ Existing Utility Pole (VHB) VSWI Wetland (ANR) Deer Wintering Area (ANR)\* NHI Element Occurrence (FWD) NRCS Soil Boundary (VCGI)

## **ER Colchester Pond Brook Solar Site**

Colchester, Vermont

## **Preliminary Natural Resources Map**

#### Sources:

Background Imagery by VCGI (Collected in 2018) VCGI (Vermont Center for Geographic Information - Various Dates) ANR (Vermont Agency of Natural Resources - Various Dates) FWD (Vermont Fish and Wildlife Department - 2018) VTrans (Vermont Agency of Transportation - 2018) VHB (2019)

- Parcel Boundary (VCGI) Town Boundary (VCGI)\* Interstate (VTrans)\*
- US Highway (VTrans)
- State Highway (VTrans)\*
- Town Road (VTrans)
- Ground Water Protection Area (ANR)\* - 2 ft. Contours (VCGI)
- Surface Water Protection Area (ANR)\*
  - \*Layer not visible in map extent



March 5, 2020

Judith Whitney, Clerk of the Commission Vermont Public Utility Commission 112 State Street Montpelier, VT 05620-2701

RE: Petition for Upgrades to the Sandbar Substation at 586 Bear Trap Road in Milton, VT (Case #20-0444-PET)

Dear Ms. Whitney,

The Chittenden County Regional Planning Commission (CCRPC) has received the Section 248 Petition for a Certificate of Public Good filed with the Vermont Public Utility Commission for the Sandbar Substation at 586 Bear Trap Road in Milton, VT. The project is an upgrade of an existing substation. CCRPC reviewed and submitted comments on the proposed project during the 45-day notice period (submitted to the applicant on September 5, 2019). CCRPC has now reviewed the project again upon submittal of a full petition in regard to the project's conformance with CCRPC's *2018 Chittenden County ECOS Plan*, which gained a Determination of Energy Compliance from the Vermont Department of Public Service on August 9, 2018.

The project is located within the Rural Planning Area as defined in *2018 ECOS Plan*. The plan states that "the Rural Planning Area...provides for low density commercial, industrial, and residential development...that is compatible with working lands and natural areas." The Plan is not intended to prescribe uses and we find that a replacement of existing infrastructure without expansion of the footprint is consistent with this planning area. Therefore, we find this project to be generally in conformance with the Planning Areas of the *2018 Chittenden County Regional Plan*.

#### ECOS Energy Goal

CCRPC finds that this project meets the intent of the Energy Goal (Goal #17) of the 2018 ECOS Plan: "Move Chittenden County's energy system toward a cleaner, more efficient and renewable system that benefits health, economic development, and the local/global climate by working towards the State's Comprehensive Energy Plan goals."

Strategy 2, Action 4b of the ECOS Plan states "CCRPC supports the generation of new renewable energy in the County to meet the Vermont Comprehensive Energy Plan's goals of using 90% renewable energy by 2050, in a manner that is cost effective and respects the natural environment." Development of this substation will increase efficiency and allow for future installations of distributed renewable energy generation.

#### **Constraints**

The 2018 ECOS Plan states that development should be located to avoid state and local known constraints that have been field verified, and to minimize impacts to state and local possible constraints that have been field verified (Strategy 3, Action 1.f and Strategy 4, Action 1.f and Action 2.e). The 2018

ECOS Plan also states that energy facilities on "existing structures and parking lots" meet the constraint policies of the plan. As this project replaces existing infrastructure without expanding the existing impervious substation yard, it complies with the plan's constraint policies.

These comments are based on information currently available; we may have additional comments as the process continues.

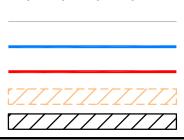
Please feel free to contact me with any questions.

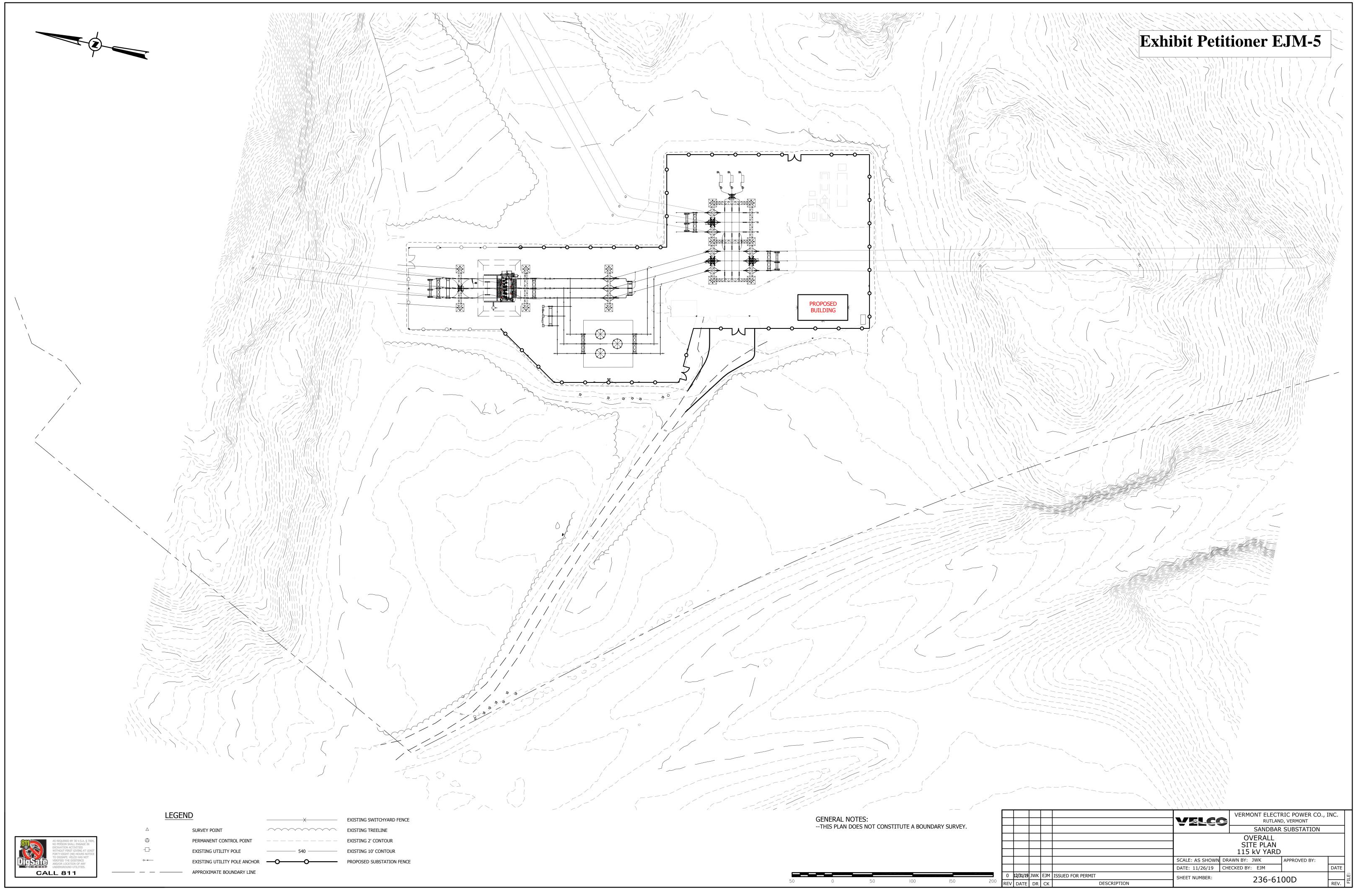
Sincerely,

Charlie Baker Executive Director

cc: CCRPC Board Don Turner, Town of Milton – Town Manager









# CCRPC Executive Committee March 4, 2020 Agenda Item 7: Personnel Policy Updates

## Proposed changes to CCRPC Administrative and Operating Policies and Procedures

**Background:** 

During the January Executive Committee meeting staff previewed a variety of policy updates. Most of the updates are administrative in nature with little to no impact on daily functioning of the CCRPC, to the staff, or to the budget. There are a couple of updates, including the updated salary ranges and a proposed increase in the life insurance benefit, which are more substantive.

The proposed edits and updates to the policies are presented with tracked changes on the following pages. The pages are excerpted directly from *the Administrative and Operating Policies and Procedures for the CCRPC*.

As stated at the top of the memo, these updates were previewed at the beginning of the calendar year. The cost of the proposal to increase the current life insurance benefit from \$50,000 to two times annual salary wasn't known at the time of that meeting. A quote received from our insurance broker puts the price for this increased benefit at \$6,720 annually, up \$3,840 from the current cost of \$2,880 annually.

Staff doesn't feel it is necessary to wait until July 1<sup>st</sup> for all the updates to be effective. It makes sense to implement the new salary ranges and the increased life insurance benefit effective at the beginning of the fiscal year. The rest could be effective immediately following approval at this meeting.

Staff Recommendation:

Staff recommends that personnel policy updates be approved as presented with edits as the Committee sees fit. Staff is asking that the Committee recognize that some format and document changes will result from the updates that aren't substantive to policies and procedures, such as page numbering or dates, that aren't being presented here.

Staff Contacts: Charlie Baker, <u>cbaker@ccrpcvt.org</u> or 861-0115

Forest Cohen, <u>fcohen@ccrpcvt.org</u> or 861-0112

# Terms of Employment

#### Terms of Employment

At the time of hire, CCRPC shall retain each employee by written contract that sets forth, at a minimum, the following matters:

- 1 Category of Employment,
- 2 Job Title,
- 3 Probationary Status, and
- 4 Salary Rate.

The written contract also must incorporate by reference the CCRPC *Personnel Policy Manual* that is in effect at the time of hire and must include a reference to the future possibility of amendment of that *Manual* in accordance with the procedures on page 45 of the *Manual*. The written contract will require that the employee provide to CCRPC a copy of the "Acknowledgement of Receipt of Personnel Policies" executed by the employee.

Only the Executive Director of CCRPC, with approval from the Executive Committee, may make an agreement for employment that is different from the terms and conditions outlined in this manual, and such agreement must be in writing, must identify the employee by name, must be signed by the Executive Director and the employee, and must be approved by the Executive Committee. To create a term of employment, the agreement must state "the term of employment is from \_\_\_\_\_ (start date) to \_\_\_\_\_ (end date), unless terminated earlier or extended by agreement of the parties."

#### Employee Classifications

Employee classifications are determined by the Fair Labor Standards Act. Those classifications most germane to CCRPC are "exempt" and "nonexempt." There are other classifications.

"Exempt Employees" are those who are independently performing technical, professional or administrative functions, working the hours necessary to fulfill the requirements of their positions and to complete all assigned tasks, and who are not covered by the Fair Labor Standard Act (FLSA) overtime pay provisions.

On May 18, 2016 a Final Rule to Update the Regulations Defining and Delimiting the Exemption for Executive, Administrative, and Professional (EAP) Employees was released by the US Department of Labor. The rule changes most relevant to the CCRPC include an increase in the salary level required for EAP employees to be exempt, as well as mechanism for automatically updating the salary and compensation levels every three years.

The CCRPC will not classify an employee as "exempt" that does not meet all of the rules and remaining requirements in the original FLSA, as updated in 2016, per automatic updates set forth in the rule 2016

ehange, and any other changes or updates to the act that may occur. in any way that is not in accordance with all state and federal rules or laws.

"Nonexempt Employees" are those whose duties are clerical, paraprofessional or support in nature and who are required by the Fair Labor Standards Act to be paid overtime at a rate of one and one-half times their regular pay for all hours worked beyond the standard work week. Any overtime must be approved by the Executive Director.

#### **Employment Categories**

Benefits, Leaves, and Holidays for each employee category are shown in Figure 1 on page 26 *Benefit and Leave Eligibility by Employee Type*.

#### Probationary Period

Newly hired employees for Regular Full-Time, Regular Part-Time or Temporary employment shall be considered probationary until they have successfully completed six months of work from the start date of employment. During the six-month probationary period, an employee whose performance is unsatisfactory may be released without cause and may not appeal a decision by the Executive Director to terminate the employment.

When the Executive Director, or the employee's supervisor as appropriate, decides that the employee should continue beyond the probationary period a written evaluation shall be prepared at the end of the probationary period, and shall be provided to the employee. The Executive Director, or supervisor, shall indicate on the written evaluation that the employee has completed the probationary period and shall rate their overall performance as excellent, very good, satisfactory, needs improvement or unsatisfactory. Employees who receive a rating of excellent, very good or satisfactory have successfully completed the initial probationary period and may not be released in the future without sufficient cause.

If, in the judgment of the Executive Director, a probationary period does not allow sufficient time to thoroughly evaluate an employee's performance, the probationary period may be extended by written notification.

#### Regular Full-Time

A "Regular Full-Time Employee" is one who has satisfactorily completed the probationary period, who is not classified as Temporary, and works the standard office hours of at least 30 hours per week.

#### Regular Part-Time

A "Regular Part-Time Employee" is one who has satisfactorily completed the probationary period, who is not classified as Temporary, and who is regularly scheduled to work less than 30 hours per week. They are eligible for other benefits offered by CCRPC at the discretion of the Executive Director subject to the terms, conditions and limitations of each benefit program.

#### Temporary

A "Temporary Employee" is one who is hired as (1) an interim replacement, (2) an intern, (3) a temporary supplement to the work force, or (4) to assist in the completion of a specific project. A Temporary Employee may be either Full-Time or Part-Time. Assignments in this category are of a limited duration,

usually less than a year, and continued employment beyond any initially stated period does not imply a change in employment status. At the discretion of the Executive Director, a Temporary Employee may be eligible to receive all or a portion of the benefit package subject to the terms, conditions and limitations of each benefit program.

#### Employee Categories and Salary Structure

It is the intent of CCRPC to provide opportunities for advancement within the organization wherever practical. The CCRPC job categories/salary structure is defined by the level of training and experience necessary and the general duties and responsibilities assigned to the positions within the category. New employees may be hired at any level based upon available job opportunities and the employee's education and professional experience.

#### Salaries and Merit Increases

The salary ranges for each position shall be as approved by the Executive Committee. The Executive Director should periodically review compensation adjustments offered by peer organizations and other relevant factors in recommending revisions of the salary ranges for consideration by the Executive Committee. At least every five years the organization will comprehensively update the salary structure through a salary survey. The salary ranges for each authorized position will be maintained in Appendix A.

Annual evaluations will be conducted within 60 days of the end of the calendar year. As part of the annual budgeting process, the Executive Director will recommend to the Executive Committee a pool for staff salary increases considering the results of the annual evaluations and other budget considerations. This figure will be part of the adopted budget.

Any increases in employee salaries or bonuses will be primarily based upon employee performance as determined by the annual evaluation. <u>Earning or obtaining professional certifications, licenses, advanced degrees, or technical training/education with applicable knowledge or skills that will benefit the work of the CCRPC may also be considered.</u> Adjustments up or down in the salary range may also be a factor in determining individual employee salary increases. The Executive Director may also consider market competitiveness in making appropriate individual salary adjustments.

Discussions regarding any significant salary increase or promotion will be included in the annual evaluation process. The Executive Director's compensation will be determined by the Executive Committee after an annual review consistent with the Bylaws. The Executive Director shall make all other decisions regarding individual staff salary adjustments within the approved salary pool budget and salary range for each position. The Executive Director shall report decisions regarding salary adjustments to the Executive Committee.

#### Annual Evaluations

Each employee will be formally evaluated annually within 60 days of the end of the calendar year. Such evaluations will be in writing and will be the responsibility of the Executive Director to carry out in conjunction with the employee. The Executive Director shall review the evaluation and determine if a salary adjustment resulting from the evaluation is appropriate. The completed evaluation shall be placed in the employee's personnel file.

The objective of the performance appraisal process is to provide a mechanism to:

#### Life Insurance

A Life Insurance and Accidental Death and Dismemberment policy in the amount of <u>2 times annual</u> <u>salary up to a maximum of \$200,000 \$50,000</u> may be provided by CCRPC for employees in certain job categories under a group plan. Each eligible employee shall name his or her beneficiary, which may be changed upon written notification. The Commission reserves the right to require an employee contribution toward the premiums dependent on the Commission's budget.

The CCRPC may provide access to voluntary group life insurance at the employee's expense when available.

#### Dental Care Benefits

Employees in certain job categories and their dependents are eligible and can participate in the Dental Plan authorized by the CCRPC. Domestic partners may be considered dependents for the purposes of the dental plan. The Commission reserves the right to require an employee contribution toward the premiums dependent on the Commission's budget.

#### Retirement Plan

CCRPC is a participant in the Vermont Municipal Employees' Retirement System (VMERS). Eligible employees may choose to enroll in either a Defined Benefit or a Defined Compensation Plan. CCRPC contributes 10% of an eligible employee's compensation to the Plan. Employees enrolled in the Defined Benefit Plan are required to contribute a percentage of their own compensation to the Plan. Contribution levels for employers and employees may be changed by VMERS according to their regulations.

VMERS information can be requested from the CCRPC and/or accessed here:

http://www.vermonttreasurer.gov/retirement/municipal-vmers

#### IRS Deferred Compensation

The State of Vermont 457 Deferred Compensation Plan may be available to employees in certain job categories. An employee may request to defer any portion of compensation for which he or she is eligible by IRS. The employee must furnish the necessary assurances of compliance with IRS regulations, along with proper authorization forms to withhold a fixed amount of compensation.

State of Vermont 457 Deferred Compensation Plan information can be requested from the CCRPC and/or accessed here:

https://vermont457retire.gwrs.com/loginTemplate.do?accu=Vermont&nodeId=3816

#### Wellness Program

To enhance the health of CCRPC employees and their family members and reduce the modifiable health care costs of the organization and employees the CCRPC will provide to each employee an amount each fiscal year that is available for appropriate "wellness" expenses on a reimbursable basis. Regular

employees working at least 24 hours a week who have completed the probationary period are eligible for the Wellness Program.

Following is a representative listing of activities, training, and expenses that would be considered eligible expenses. This list is not intended to be all inclusive.

Reimbursable expenses might include: Health Profile, Health Information Resources, Team Building, Wellness Classes, Activity Classes (exercise), Wellness Event Attendance, Personal Consultation/ Lifestyle Coaching, Diversity Training, Drugs in the Workplace, Employee Assistance, Ergonomics, HIV/AIDS in the Workplace, Exercise Equipment, Interpersonal Skills, Preventing Violence in the Workplace, Safety in the Workplace, Spirituality in the Workplace, Health Club Fees.

#### ETPP/Commuter Benefit

Eligible employees will receive a Green Mountain Transit (GMT) transit pass through CCRPC's participation in the Employee Transit Pass Program (ETPP). The ETPP is administered by and in partnership with Chittenden Area Transportation Management Association (CATMA). Each eligible employee may use their transit pass without restriction up to a cost to the CCRPC of \$300 annually.

### Flexible Work Schedules/Telecommuting/TDM

As the region's planning agency, CCRPC encourages actions and programs which manage travel demands and mitigate causes of highway congestion and air quality problems. CCRPC encourages temporary or semi-permanent flexible work schedules or telecommuting options on a case-by-case basis.

Employees should submit such requests in writing to the Executive Director with a proposed schedule and action plan to ensure work completion that is mutually beneficial to CCRPC and the employee. All requests will be reviewed on a case-by-case basis by the Executive Director, and consideration will be given to every request.

Employees are eligible to purchase CCTA bus passes at half price from the CCRPC at a value of up to \$300 each fiscal year.

Figure 1: Benefit Summary and Eligibility by Employee Type
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Updated:					
<del>12/05/2018<u>2</u>3/54/2020</del>	Regular Full-Time	Regular Pa	art-Time	Probationary	Temporary
Type Benefit	At Least 30 Hours per Week	At Least 24 Hours but Less than 30 Hours per Week	Less than 24 Hours per Week	Regardless of Full-Time or Part-Time	Regardless of Full-Time or Part-Time
Health Insurance	85%	75% <sup>5</sup>		85% or 75%	
% of premium paid by RPC					
Health Insurance Opt-out Compensation <sup>3</sup>	35% of cost reduction to RPC				
Disability Insurance % of premium paid by RPC	100%	100%		100%	
Health Savings Accounts Amount or % \ contributed by RPC	\$5,400-2+ \$2,700-1	75%		\$5,400-2+ \$2,700-1or 75%	
Life Insurance \$50,0002X Annual Salary? % of premium paid by RPC	100%	100%		100%	
Dental Insurance % of premium paid by RPC	100%	<b>75%</b> ⁵	4	100% or 75%	
Retirement Plan % of annual compensation contributed by RPC	10%	10%		10%	
IRS Deferred Compensation	Offered	Offered		Offered	
Wellness program	\$300	\$300			
Dependent Care Accounts	Offered	Offered		Offered	
ETPP/Bus Pass	<u>\$300</u>	<u>\$300</u>	<u>6</u>	<u>\$300</u>	<u>6</u>
Flexible Work Schedule/ Telecommuting/TDM <sup>2</sup>	Offered	Offered	Offered	Offered	Offered

1-All benefits and contribution levels subject to adjustment based on Commission's budget 2-Flexible Work Schedule/Telecommuting subject to Executive Director approval. Half price bus passes are not available to

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2-Fieldble Work Schedule/Telecommuting subject to Executive Director approval. Half pree bus passes are not available to Temporary Employees.
3-Health Insurance Opt-out Compensation may be reviewed annually and is subject to change.
4-Regular Part-time employees working at least 17 ½ hours a week are eligible to enroll in the Group Dental Plan. Enrolled employees working less than 24 hours a week will pay the full cost of the dental insurance premium.
5-Regular Part-time Employees working at least 24 hours a week but less than 30 hours a week may choose to shift some or all Health Insurance Opt-out Compensation, should they be eligible for it, from a cash payment and apply it to Dental Insurance premiums.

6-upon request and approval of the Executive Director

# Leaves and Holidays

Employee Leaves and Holidays are described in the following sections: Figure 3,on page 31, *Leave Summary and Eligibility by Employee Type* shows employment categories and relative Leaves and Holidays. Pay for absence is computed at the regular hourly rate. Time off granted in accordance with guidelines shall not be credited as time worked for the purpose of computing overtime or trade time.

#### Paid Time Off

CCRPC combines vacation and sick time into "Paid Time Off" or PTO.

Figure 2: CCRPC Paid Time Off

CCRPC believes that paid time off is very important to the well beingwellbeing and continued productivity of employees. Employees in certain job categories are entitled to Paid Time Off (PTO) benefits. The amount of PTO to which employees are entitled is based on the length of service at the CCRPC. Employees with up to five years of service earn 24 days a year. Employees with between six and ten years of service earn 29 days per year. Employees with eleven or more years of service earn 34 days of PTO per year. Eligible employees earn PTO on a monthly basis as a pro-rated share of the days per year. schedule as shown below. The Executive Director may grant a different amount of PTO than prescribed by years of service upon hire.

**Years of** # Paid Time **Service** off Days Per Year 5 years of 24 days per vice or less <del>year</del> 29 days per Beginning e 6th and to end of <del>year</del> the 10th years of service Beginning 34 days per the 11th year of <del>year</del> service

Eligible employees earn PTO on a monthly basis as a pro-rated share of the days per year noted on the chart above. Employees may carry over a portion of PTO across calendar years. For employees with up to eleven years of service, they may carry over a maximum of 15 days of unused PTO. For employees with eleven or more years of service, they may carry over 20 days of unused PTO. The Executive Director may allow an employee to carry over an additional 5 days of accrued PTO into the following calendar year for use during a planned family leave.

Administrative and Operating Policies and Procedures – Part 1 Personnel Policy Formatted: English (United States)

#### **Donating Blood Leave**

Employees who qualify will be granted leave with pay for time away from the office for the purpose of donating blood.

#### Volunteer Leave

Employees in certain job categories will be granted leave with pay for time away from the office for the purpose of volunteering their time for the good of the community. This may not exceed 20 hours per year, and must be included within the goals developed by the employee for that year. The Executive Director must approve both the time off and the schedule of time off for this activity.

#### Short Term Leave

CCRPC observes Vermont's Short Term Family Leave law which allows employees in certain job categories to take unpaid leave not to exceed 4 hours in any 30 day period and not to exceed 30 hours in any 12 month period. Such leave may be used for circumstances such as:

- to participate in school activities directly related to the academic educational advancement of the employee's child
- to attend to the employee's child, parent, spouse/civil union partner, or parent-in-law in routine medical, dental, or other appointments that relate to their care or well being
- to respond to a medical emergency involving the employee's child, parent, spouse/civil union partner or parent in law

Employees should request such time off in advance when possible.

#### Holidays

Holidays annually observed by CCRPC are the following: New Year's Day, Martin Luther King's Birthday, President's Day, Memorial Day, Independence Day, Labor Day, <u>Columbus DayIndigenous</u> <u>Peoples' Day</u>, Thanksgiving Day and the day after Thanksgiving, and Christmas Day. <u>Eligible</u> <u>employees also have one floating holiday that may be used at their discretion</u>.

-------When a non-exempt employee is requested by the Executive Director to work on one of the observed holidays, he or she will be given equivalent replacement time off during the same week-<u>or be</u> paid for the holiday at one and one half times the normal hourly rate.

Staff may work on a scheduled CCRPC holiday and take the time off on a regular work day, when approved in advance by the Executive Director.

The annual Holiday schedule will be posted in advance. Unused holidays are not paid upon termination.

#### Unpaid Personal Leave of Absence

An employee may request a leave of absence from work at the CCRPC for a reason or reasons that may not be addressed in the other provided leave categories, or are not applicable to State or Federal law. The Executive Director may allow such leaves for a period of time up to 6 months on a case by case basis.

	Regular	Full-Time	Regular	Part-Time	Probationary	Temporary
	At least 40 Hours per Week	At least 30 but less than 40 Hours per Week	At Least 24 Hours but less than 30 Hours per Week	Less than 24 Hours per Week	Regardless of Full-Time or Part-Time	Regardless of Full-Time or Part-Time
LEAVES						
Paid Time Off	х	Х*	Х*		Х*	
VT Paid Sick Leave				X**	X**	
Family Leave	x	x			х	
Bereavement Leave	х	х	х		x	
Military Leave	x	x	x		x	
Civil Leave	x	x	x			
Crime Victims Leave	x	x	х	X***		
Short Term Leave	х	Х*	Х*			
Holidays <u>****</u>	х	Х*	Х*		х	

Figure 32: Leaves Summary and Eligibility by Employee Type

\*Pro-Rated for Hours/Week

\*\*Effective January 1, 2017. The law covers employees who work at least an average of 18 hours a week during a 12 month period.

\*\*\*Vermont law stipulates employees working an average of 20 hours a week or more are granted this leave.

\*\*\*\*CCRPC observes a total of 11 paid holidays.

Updated: 7/17/192/5/2020

Figure 3: CCRPC Paid Time Off

Years of Service	<u># Paid Time off Days</u> <u>Per Year</u>
5 years of service or less	24 days per year
Beginning the 6th and to end of the 10th years of service	29 days per year
Beginning the 11th year of service	34 days per year

# Appendix A – Salary Ranges

Grade	Job Title	Minimum	Mid-Point	Maximum
1 (Entry Level)	Business Office Associate-I/ Finance Assistant	\$35,000	\$42,500	\$50,000
	Associate Planner	<mark>\$40,000</mark>	<mark>\$47,500</mark>	<mark>\$55,000</mark>
2 (Responsible	Business Office Manager	<mark>\$40,000</mark>	<mark>\$52,500</mark>	<mark>\$65,000</mark>
professional requiring supervision)	Transportation Planner/Planner	<mark>\$50,000</mark>	<mark>\$60,000</mark>	<mark>\$70,000</mark>
	Transportation Planning Engineer	<mark>\$55,000</mark>	<mark>\$65,000</mark>	<mark>\$75,000</mark>
3 (Highly	Communications Manager	<mark>\$55,000</mark>	<mark>\$68,000</mark>	<mark>\$81,000</mark>
responsible professional managing their	Senior Transportation Planner/ Senior Planner	<mark>\$65,000</mark>	<mark>\$75,000</mark>	<mark>\$85,000</mark>
work independently with manager	Senior Transportation Planning Engineer	<mark>\$65,000</mark>	<mark>\$77,500</mark>	<mark>\$90,000</mark>
consultation)	GIS Data & IT Manager	<mark>\$65,000</mark>	<mark>\$77,500</mark>	<mark>\$90,000</mark>
4 (Management and supervisory	Senior Business Manager	<mark>\$75,000</mark>	<mark>\$87,500</mark>	<mark>\$100,000</mark>
responsibility)	Planning Program Manager/ Transportation Program Manager	<mark>\$80,000</mark>	<mark>\$92,500</mark>	<mark>\$105,000</mark>
5 (Organizational direction and management)	Executive Director	<mark>\$90,000</mark>	<mark>\$110,000</mark>	<mark>\$130,000</mark>

Associate Planner/ Business Office Associate I/ Finance Assistant	35,000	42,500	50,000
Transportation Planner/ Planner/ Transportation Planning Engineer/ Business Office Associate II	40,000	52,500	65,000
Senior Transportation Planning Engineer/ Senior Transportation Planner/ Senior Planner/ / Transportation Business Manager/ GIS Data & IT Manager/ Communications Manager	55,000	68,000	81,000
Planning Program Manager/ Transportation Program Manager/Senior Business Manager	65,000	77,500	90,000
Executive Director	85,000	102,500	120,000

Ranges last updated: April 2015

# **REGULAR MEETING AGENDA**

Wednesday, March 18, 2020 - <u>6:00 p.m.</u> CCRPC Offices; 110 W. Canal Street, Suite 202 Winooski, VT 05404



<u>CO</u>	<u>NSEN</u>	<u>FAGENDA</u> – DRAF	Т
	C.1 M	nor TIP Amendment	
DEL	IBERAT	VE AGENDA	
1.	Call to	Order; Changes to the Agenda	(Action; 1 minute)
2.	Public	Comment Period on Items <u>NOT</u> on the Agenda	(Discussion; 5 minutes)
3.	Action	on Consent Agenda	(MPO Action, if needed; 1 minute)
4.	Approv	e Minutes of February 19, 2020 Meeting*	(Action; 1 minute)
5.	a.	nal Upgrades, Shelburne-South Burlington, Majo Public Hearing Approval	r TIP Amendment* (MPO Action; 10 minutes) (MPO Action; 2 minutes)
6.	FY22 V	Frans Capital Program Prioritization (with draft ne	ew system too)* (MPO Action; 20 minutes)
7	Clean	Vater Service Provider Draft Proposal*	(Discussion/Possible Action; 30 minutes)
3.	Other p S.237, Chair/E a. b.	project/program update (ECOS Annual Report, C Global Warming Solutions Bill H.688, Other?) xecutive Director Report Legislative Update FY21 UPWP Development ECOS Annual Report	
<mark>8.</mark> 9.	Other p S.237, Chair/E a. b. c.	project/program update (ECOS Annual Report, C Global Warming Solutions Bill H.688, Other?) xecutive Director Report Legislative Update FY21 UPWP Development	CJCs, TCl, Muni Planning Assistance, Housing Bill (Discussion; 10 minutes) (Information, 2 minutes) 2020 and draft minutes March 4, 2020) ninutes March 4, 2020) nmittee (final minutes February 4, 2020 and February 4, 2020 and draft minutes March 4, bruary 12, 2020)
<mark>8.</mark> 9.	Other p S.237, Chair/E a. b. c. Commi a. b. c. d. d. e. f.	oroject/program update (ECOS Annual Report, C Global Warming Solutions Bill H.688, Other?) xecutive Director Report Legislative Update FY21 UPWP Development ECOS Annual Report ttee/Liaison Activities & Reports * Executive Committee (final minutes February 5, i. Act 250 Sec 248 letters TAC (final minutes February 4, 2019 and draft m Clean Water Advisory Committee – MS4 Subcon draft minutes March 4, 2020) Clean Water Advisory Committee (final minutes 2020) Planning Advisory Committee (draft minutes Fel	CJCs, TCl, Muni Planning Assistance, Housing Bill (Discussion; 10 minutes) (Information, 2 minutes) 2020 and draft minutes March 4, 2020) ninutes March 4, 2020) nmittee (final minutes February 4, 2020 and February 4, 2020 and draft minutes March 4, bruary 12, 2020)

<u>https://www.youtube.com/Channel17TownMeetingTV</u>. The meeting will air Sunday, March 22, 2020 at 1 p.m. and is available on the web at https://www.cctv.org/watch-tv/series/chittenden-county-regional-planning-commission.

In accordance with provisions of the Americans with Disabilities Act (ADA) of 1990, the CCRPC will ensure public meeting sites are accessible to all people. Requests for free interpretive or translation services, assistive devices, or other requested accommodations, should be made to Emma Vaughn, CCRPC Title VI Coordinator, at 802-846-4490 ext. \*21 or evaughn@ccrpcvt.org, no later than 3 business days prior to the meeting for which services are requested.

<u>Upcoming Meetings</u> - Unless otherwise noted, all meetings are held at our offices:

- Executive Committee Wednesday, April 1, 2020, 5:45pm
- Transportation Advisory Committee Tuesday, April 7, 2020, 9am
- Clean Water Advisory Committee Tuesday, April 7, 2020, ~11am
- CWAC MS4 Subcommittee Tuesday, April 7, 2020, ~12:30pm
- CCRPC Board Meeting Wednesday, April 15, 2020 6:00pm
- Planning Advisory Committee Wednesday, March 11, 2020, 2:30pm

Tentative future Board agenda items:

April 15, 2020	Warn Public Hearing for FY21 UPWP
May 20, 2020	FY21 UPWP and Budget Public Hearing
June 17, 2020	Annual Meeting Warn FY21-23 TIP Hearing

Potential Guest Speakers: